

**Special Darien Board of Education**

**Finance Committee Meeting**

**Thursday, March 23, 2023**

**8:30 a.m.**

**Darien Public Schools' Administrative Offices**

**35 Leroy Avenue**

**Board of Education Meeting Room**

**AGENDA**

1. Review February 2023 Financial Report
2. Budget Transfers for February 2023
3. Discussion and Reflection on FY24 Board of Education Budget Process
4. Public Comment\*
5. Adjournment

AA:nv

**\* \* \* \* The Board of Education meeting will be available to the public in person and via Zoom. Wearing of masks is optional and seating is limited by room capacity. Doors open at 8:15 a.m. for the 8:30 a.m. meeting.**

**Those members of the community wishing to participate in public comment may join the meeting via Zoom:**

**<https://darienps.zoom.us/j/94795497858>**

**Those members of the community wishing to view only, should do so through the Darien Youtube link: <https://www.youtube.com/channel/UCUnvyKBfFrTWQRuoB6OZA>**

**In order to reduce audio interference, members of the community are requested not to simultaneously view by Youtube while participating on Zoom.**

**Darien Public Schools  
Forecast by Month  
FY 23**

	Budget	August	September	October	December	January	February
Salaries	\$ 71,252,670	\$ 70,842,900	\$ 71,094,028	\$ 71,051,718	\$ 70,971,795	\$ 70,846,667	\$ 70,799,672
Operating	\$ 19,237,445	\$ 19,279,695	\$ 19,310,670	\$ 19,330,952	\$ 19,340,952	\$ 19,368,752	\$ 19,541,422
Fixed	\$ 23,220,308	\$ 23,128,083	\$ 23,157,239	\$ 23,140,113	\$ 23,093,364	\$ 23,118,364	\$ 23,146,758
Equipment	\$ 829,885	\$ 829,885	\$ 829,885	\$ 829,885	\$ 829,885	\$ 829,885	\$ 902,593
Revenue	\$ (3,933,292)	\$ (3,787,963)	\$ (3,794,576)	\$ (4,311,382)	\$ (4,252,388)	\$ (4,257,432)	\$ (4,510,618)
Total	\$ 110,607,016	\$ 110,292,600	\$ 110,597,246	\$ 110,041,286	\$ 109,983,608	\$ 109,906,236	\$ 109,879,827
Forecasted Balance	\$	\$ 314,416 0.28%	\$ 9,771 0.01%	\$ 565,731 0.51%	\$ 623,408 0.56%	\$ 700,780 0.63%	\$ 727,189 0.66%
General Education RCS	\$	\$ 490,772	\$ 182,477	\$ 248,181	\$ 319,760	\$ 392,512	\$ 165,737
Special Education RCS	\$	\$ (176,355)	\$ (172,706)	\$ 317,550	\$ 303,648	\$ 308,268	\$ 561,452
COVID	\$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## Memorandum

**DATE:** March 10, 2023  
**TO:** Dr. Alan Addley, Superintendent of Schools  
**FROM:** Richard Rudl, Director of Finance & Operations  
**SUBJECT:** Financial Report through February 2023

Enclosed please find the attached:

1. FY 23 Financial Report through February 2023
2. List of accounting adjustments and transfers for February 2023
3. February PowerPoint
4. Grant Financial Report through February
5. Food Service Financial Report through February
6. Food Service Equipment Recommendations
7. Pre-Purchase Memo

### Highlights of the Financial Report for FY 23:

The financial report through February 2023 shows a positive balance of \$727,189. The change from January totals \$24,809. The changes include:

- \$17,000 for Student Interns at MMS as we are unable to secure Interns at MMS for the Spring.
- BOE approved pre-purchases from the FY24 budget \$(249,188)
- \$1,311 for auditing services as the annual audit came in under budget.
- \$2,500 in savings for the adult education cooperative savings.
- \$253,186 in additional excess cost revenue as the March 1<sup>st</sup> filing included 2 additional students who we were unable to claim for in the December 1<sup>st</sup> filing.

RC's	February 2023
General Education RC's	\$165,737
Special Education RC's	\$561,452
COVID	\$0
<b>Total</b>	<b>\$727,189</b>

RC 1 (DHS):

- There is a positive balance of \$4,701 as we will not participate in the China Exchange program this year.
- There is a positive balance of \$7,000 in other student activities, as we will not participate in the China Exchange program this year.
- There is a positive balance of \$2,964 in parking fees as we have exceeded collections based on projections.

RC 3 (MMS):

- There is a positive balance of \$12,406 as there was a gap in time between the previous MMS Assistant Principal leaving and the new Assistant Principal starting and the Interim Assistant Principal did not work everyday over the summer.
- Student Interns currently shows a positive balance of \$32,000 as we were not able to secure interns this year. There is a possibility this will be needed for substitutes as the year progresses.
- Clubs and Councils shows a positive balance of \$8,947 as the Geography Bee is not running this year.

RC 5 (Hindley):

- Student Interns currently shows a positive balance of \$7,350.
- Teacher Aides shows a positive balance of \$4,516 as we have a vacancy in an instructional paraprofessional position.

RC 7 (Holmes):

- There is a positive balance of \$1,387 in principal/director secretary as there was a week gap between the previous employee leaving and the new employee starting.
- There is a positive balance of \$179 in Teacher Aides due to turnover in the position.

RC 8 (Ox Ridge):

- There is a positive balance of \$23,897 due to a maternity leave for an Assistant Principal.
- There is a positive balance of \$15,564 as there is a new salary schedule for custodians who are hired after July 1<sup>st</sup>.
- There is a positive balance of \$2,319 as the enrichment club is not running this year.

RC 9 (Royle):

- Custodians show a positive balance of \$8,360 as we now have an additional employee on the new salary schedule.

RC 10 (Tokeneke)

- Student Interns currently shows a positive balance of \$7,350.

**RC 11(Athletics & PE):**

- Elementary intramurals forecast a positive balance of \$7,829 as only Holmes and is anticipated to run intramurals this year. Tokeneke no longer is anticipated to run intramurals.
- Interscholastic/Darien HS shows a deficit of \$(40,988) as these represent the pre-purchases of Boys Soccer uniforms, Field Hockey uniforms, Boys Golf uniforms, Girls Swimming uniforms, and Football uniforms.
- There is a positive balance of \$6,455 in gate receipts as Turkey Bowl and Football season exceeded projections.

**RC 12 (Maintenance):**

- There is a positive balance in the Assistant Director of Facilities of \$6,743, as the employee did not start until end of July.
- There is a positive balance of \$16,515 in Groundskeepers as there is a new salary schedule for maintenance employees who are hired after July 1<sup>st</sup>.
- There is a positive balance of \$19,843 in Maintenance as there is a new salary schedule for maintenance employees who are hired after July 1<sup>st</sup>.
- There is a negative balance of \$(14,050) in maintenance equipment as these represent the pre-purchases of auto scrubbers, speed scrubbers, and wet vacuums.
- There is an anticipated deficit of \$(30,000) in building rentals due to decline in revenue for Darien Arts Center, Dance on the Down Low.

**RC13 (Music):**

- There is a negative balance of \$(6,430) in equipment as these represent the pre-purchase of elementary cellos, viola's, and keyboard amplifier.

**RC14 (Art):**

- There is a negative balance of \$(6,600) in equipment as these represent the pre-purchase of pottery wheels.

**RC15 (Technology):**

- There is a positive balance of \$2,529 in Technology Support as the new Technician at MMS did not start until the end of July.
- There is a negative balance of \$(39,600) in equipment as these represent the pre-purchase of teacher chromebooks.

**RC 17 (Health):**

- There is a positive balance of \$1,568 in the Director of Nursing, as the new Director of Nursing did not start until mid-July.
- There is a negative balance of \$(2,000) in health supplies as this represents the pre-purchase of the Ox Ridge AED.

RC 18 (Personnel):

- Turnover has currently met our forecast of \$(689,100). Additionally, turnover was only achieved through a combination of FTE reductions, non certified and administrator turnover. Administrator and Non Certified Turnover was \$154,586, FTE reductions were \$83,366 (Mandarin, MMS Math, DHS WL and DHS Social Studies). Teacher Turnover was \$451,349.
- There is a positive balance \$1,655 in dues and memberships as the Teacher in Residence program only has one individual instead of two.

RC19 (Curriculum):

- There is a positive balance of \$80,617 in the Director of Mental Health. The start date is now expected to be March.
- There is a negative balance of \$(133,492) in textbooks as these represent the pre-purchase of Environmental Science, French and Spanish Digital Licenses, Intro to Chemistry, Online Law and Government and AP Human Geography.

RC20 (Finance):

- There is a positive balance of \$1,311 in auditing services as the annual audit came in under budget.

RC22 (Tech Ed):

- There is a negative balance of \$3,960 in equipment as this represents the pre-purchase of the delta-saw.
- There is a negative balance of \$2,068 in new equipment as this represents the pre-purchase of the welder.

RC23 (DSS):

- The Adult Education Cooperative with Stamford had less students than anticipated and thus shows a positive balance of \$2,500.

RC 24 (Special Education):

- We have received \$1,816,185 in excess cost reimbursement to date. This represents  $\frac{3}{4}$  of the December 1<sup>st</sup> filing of \$3,459,400. As of the March 1<sup>st</sup> filing we have submitted claims on two additional students, resulting in a total submission of \$3,821,095. With a 70% reimbursement rate we anticipate now receiving \$2,674,766, which is \$253,186 higher than the previous submission. The final reimbursement from the State is expected to be received in May.

RC 25 (Fixed):

- General liability is forecasted with a positive balance of \$301.
- Student Accident Insurance is forecasted with a positive balance of \$1,976 based on favorable renewals with Bollinger.

- Health Insurance is forecasted with a positive balance of \$108,353. This is due to three under-enrolled elementary sections, one less teacher in residence, the Director of Security waiving insurance, and an increase in insurance due to a job share for a MMS nurse, and insurance for the newly created Director of Mental Health.
- Included in the Health Insurance-Longevity account is an assumption that four secretaries will participate in the Early Retirement Incentive program.
- Medicaid reimbursement has exceeded budget by \$5,000 due to additional consents received.

**RC 26 (ELP):**

- ELP revenue is forecasted as a deficit of \$(31,328) as we have 46 paying students against a budget of 49. We tend to enroll students throughout the year so this deficit could change as the year progresses.

**RC 27 (Safety & Security):**

- There is a positive balance of \$42,356 in the Armed School Security Officer account as we anticipate a starting date in April.

<b>RC</b>	<b>Fiscal Year Adjusted Budget</b>	<b>Forecast</b>	<b>Balance</b>
RC 1 Darien High School	\$14,133,581	\$14,118,914	\$14,667
RC 2 Fitch Academy	\$562,597	\$562,597	\$0
RC 3 Middlesex	\$10,755,120	\$10,701,766	\$53,354
RC 5 Hindley	\$3,871,064	\$3,859,198	\$11,866
RC 7 Holmes	\$3,560,967	\$3,559,401	\$1,566
RC 8 Ox Ridge	\$4,220,801	\$4,179,019	\$41,781
RC 9 Royle	\$3,320,139	\$3,311,777	\$8,362
RC 10 Tokeneke	\$3,672,425	\$3,665,074	\$7,351
RC 11 Athletics	\$1,928,334	\$1,955,038	\$(26,704)
RC 12 Maintenance	\$3,366,365	\$3,366,890	\$(525)
RC 13 Music	\$303,704	\$310,134	\$(6,430)
RC 14 Art	\$153,765	\$160,365	\$(6,600)
RC 15 Technology	\$3,342,048	\$3,379,118	\$(37,070)
RC 16 Administration	\$849,371	\$849,372	\$0
RC 17 Health	\$1,184,091	\$1,184,522	\$(432)
RC 18 Personnel	\$1,574,370	\$1,572,715	\$1,655
RC 19 Curriculum	\$2,727,146	\$2,780,021	\$(52,874)
RC 20 Finance	\$733,770	\$732,459	\$1,311
RC 21 Library/Media	\$152,426	\$152,427	\$0
RC 22 Technology Education	\$57,249	\$63,277	\$(6,028)
RC 23 Summer School	\$(160,390)	\$(162,890)	\$2,500
RC 24 Special Education	\$24,992,642	\$24,399,862	\$592,779

RC 25 Fixed Expenditures	\$23,065,176	\$22,949,544	\$115,632
RC 26 ELP	\$1,351,118	\$1,382,446	\$(31,328)
RC 27 Safety & Security	\$889,138	\$846,782	\$42,356
RC 28-COVID Reopening	\$0	\$0	\$0
<b>Total</b>	<b>\$110,607,016</b>	<b>\$109,879,827</b>	<b>\$727,189</b>

There are nine transfers for BOE consideration and approval all relating to the pre-purchase of items from the FY24 budget:

*	Account	RC	To:	From:	Description
D	Interscholastic	11	\$40,988		Pre-Buy of Uniforms
S	SSO	27		\$40,988	Delayed Start of SSO's

*	Account	RC	To:	From:	Description
D	Maintenance Equipment	12	\$14,050		Pre-Buy of Maintenance Equip
S	Groundskeepers	12		\$14,050	New Salary Schedule Savings

*	Account	RC	To:	From:	Description
D	Music Equipment	13	\$6,430		Pre-Buy of Music Equipment
S	Assistant Director of Facilities	12		\$6,430	Delayed Start Date for Assistant Director

*	Account	RC	To:	From:	Description
D	Art Equipment	14	\$6,600		Pre-Buy of Pottery Wheels
S	Groundskeepers	12		\$2,465	New Salary Schedule
S	Maintenance	12		\$4,135	New Salary Schedule

*	Account	RC	To:	From:	Description
D	Computer Equipment	15	\$39,600		Pre-Buy of Chromebooks
S	Maintenance	12		\$15,658	New Salary Schedule
S	Assistant Principal	8		\$23,897	Maternity Leave
S	Assistant Director of Facilities	12		\$45	Delayed Start Date for Assistant Director



*	Account	RC	To:	From:	Description
D	Health Supplies	17	\$2,000		Pre-Buy of AED
S	Technology Support	15		\$2,000	Delayed Start date of Technician

*	Account	RC	To:	From:	Description
D	Textbooks	19	\$133,492		Pre-Buy of Textbooks
S	Director of Mental Health	19		\$80,000	Delayed Start date of Dir of Mental Health
S	Assistant Principal	3		\$12,406	Delayed Start of MMS AP
S	Other Stud Act	1		\$7,000	China Exchange
S	Curriculum Supervision	1		\$4,701	China Exchange
S	Custodian	8		\$15,564	New Salary Schedule
S	Custodian	9		\$8,360	New Salary Schedule
S	Elementary Intramurals	11		\$5,461	Elementary Intramurals

*	Account	RC	To:	From:	Description
D	Equipment Tech	22	\$3,960		Pre-Buy of Delta Saw
S	Technology Support	15		\$529	Delayed start of Technician
S	Dir of Nursing	17		\$1,568	Delayed start of Dir of Nursing
S	SSO	27		\$1,012	Delayed Start SSO
S	Assistant Dir	12		\$268	Delayed Start of Assistant Dir
S	Teacher Aide	5		\$583	Salary Savings

*	Account	RC	To:	From:	Description
D	Equipment Tech	22	\$2,068		Pre-Buy of Welding Machine
S	Elementary Intramurals	11		\$2,068	Elementary Intramurals

### Grant Financial Report:

IDEA (2 Year Grant): The IDEA is a grant statute that provides federal funding for the education of children with disabilities and requires, as a condition for the receipt of such funds, that states agree to provide a free appropriate public education. The total award for FY22 is \$912,490

- Currently, we are forecasting a balance of \$139,427. We typically carry-over a similar amount each year to avoid grant compression.

**IDEA 611 ARP Grant (2 Year Grant):** The award for this grant is \$218,033 and will be supporting a SLP, Psychologist, 1 special education paraprofessional and assistive technology.

**Special Education Stipend (1 Year Grant):** This is a new grant received to support ESY services for \$15,000.

**TITLE 1 (2 Year Grant):** Title 1 is to ensure a high-quality education for every child, by providing extra help to students who need it most.

- Title I allocation is \$170,462, which supports professional development and a literacy interventionist.

**TITLE II (2 Year Grant):** Title II funds can be used to provide supplemental activities that strengthen the quality and effectiveness of teachers, principals, and other school leaders.

- Title II allocation is \$67,738, which will support professional development.

**TITLE III (2 Year Grant):** Title III funding is designed to improve the education of English learners (ELs) by helping them learn English and meet challenging state academic content and student academic achievement standards.

- Title III allocation is \$7,260
- Carry-over funding is providing for ESL resources.

**TITLE IV (2 Year Grant):** Title IV is funding to increase access to comprehensive school psychological services, improve school safety and school climate, and strengthen parent and community engagement.

- Title IV allocation is \$12,670
- Carry-over funding is supporting curriculum development and materials.

**TEAM MENTOR (1 Year Grant):** The TEAM grant is a grant provided by the CSDE to promote excellence, equity and high achievement for Connecticut students by engaging teachers in professional practice through guided support.

**ESSER II-SPECIAL EDUCATION RECOVERY:** The district was awarded \$124,500 from the State of CT for Special Education services. This grant will support 2 paraprofessionals as well as consulting services and homebound tutoring.

**CT SEDS IMPLEMENTATION STIPEND:** The district was awarded \$20,000 to continue the implementation and training of CT SEDs.

**ARP ESSER FUNDS:** This grant was awarded by the Federal Government to help re-open schools and support learning loss. Darien's award was \$1,025,905:

- The grant this year is supporting ESY services, recovery services in the area of OT, PT and consulting services and professional development.
- There is an available balance of \$88,592. We anticipate using the balance of this grant for a Wellness Center Coordinator in FY24.

**UNIFIED CHAMPION SCHOOL GRANT:** This grant was awarded to Ox Ridge Elementary School in the amount of \$750 by the Special Olympics of Connecticut to support unified sports at the elementary level and there is an additional \$34 from last year's grant available.

**DARIEN FOUNDATION GRANT:** This grant was funded to support robotics district wide. This is the second and last year of the grant. This grant funds the stipends for staff to run the program, supplies for the program and competition fees. We anticipate spending \$130,246 this year.

**Food Service Financial Report:**

The Food Service Fund through February has a profit of \$55,806 with its fund balance of \$488,136. We are forecasting a FY23 surplus of \$220,152 with the fund balance growing to \$652,483 by the end of the year. Included in the packet is a recommendation for equipment purchases totaling 94,017, which would be funded through a draw down of the fund balance in Food Service account.

**Monthly Financial Report  
Through February 2023  
Darien Board of Education**



# Highlights

## Financial Report through February 2023

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RC's	FY23
General Education RC's	\$165,737
Special Education RC's	\$561,452
COVID	\$0
<b>Total</b>	<b>\$727,189</b>



# Monthly Financial Report – February 2023

Salaries: The positive variance within salaries is largely attributed to the following

Salary Savings/Turnover: \$53,233
New Custodial and Maintenance Salary Schedule: \$60,282
China Exchange: \$4,701
Student Interns: \$46,700
Director of Mental Health: \$80,617
SSO's: \$42,356
Clubs and Councils: \$11,266
Elementary Intramurals: \$7,829
Total Salary Forecast: \$306,984

# Monthly Financial Report – February 2023

Operating: The negative variance within operating is largely attributed to the following

Dues and Memberships: \$1,655
China Exchange: \$7,000
Auditing Services: \$1,311
Adult Education Cooperative: \$2,500
Pre-Buy's: \$(176,480)
Total Operating Forecast: \$(164,015)

# Monthly Financial Report – February 2023

Fixed: The positive variance within fixed is largely attributed to the following

General Liability Insurance: \$301

Health Insurance: \$108,355

Student Accident Insurance: \$1,976

Total Fixed Forecast: \$110,632



# Monthly Financial Report – February 2023

Fixed: The negative variance within equipment is largely attributed to the following

Pre-Buys: \$(72,708)

Total Equipment Forecast: \$(72,708)

# Monthly Financial Report – February 2023

Revenue: The positive variance within revenue is largely attributed to the following

ELP Tuition: \$(31,328)

Excess Cost: \$592,781

Building Rentals: \$(30,000)

Parking Fees: \$2,964

Gate Receipts: \$6,455

Medicaid: \$5,000

Total Revenue Forecast: \$727,189

# Transfer for BOE Consideration and Approval

*	Account	RC	To:	From:	Description
D	Interscholastic	11	\$40,988		Pre-Buy of Uniforms
S	SSO	27		\$40,988	Delayed Start of SSO's

*	Account	RC	To:	From:	Description
D	Maintenance Equipment	12	\$14,050		Pre-Buy of Maintenance Equip
S	Groundskeepers	12		\$14,050	New Salary Schedule Savings

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S	Maintenance	12		\$4,135	New Salary Schedule

# Transfers for BOE Consideration & Approval

*	Account	RC	To:	From:	Description
D	Computer Equipment	15	\$39,600		Pre-Buy of Chromebooks
S	Maintenance	12		\$15,658	New Salary Schedule
S	Assistant Principal	8		\$23,897	Maternity Leave
S	Assistant Director of Facilities	12		\$45	Delayed Start Date for Assistant Director
*	Account	RC	To:	From:	Description
D	Health Supplies	17	\$2,000		Pre-Buy of AED
S	Technology Support	15		\$2,000	Delayed Start date of Technician
*	Account	RC	To:	From:	Description
D	Textbooks	19	\$133,492		Pre-Buy of Textbooks
S	Director of Mental Health	19		\$80,000	Delayed Start date of Dir of Mental Health
S	Assistant Principal	3		\$12,406	Delayed Start of MMS AP
S	Other Stud Act	1		\$7,000	China Exchange
S	Curriculum Supervision	1		\$4,701	China Exchange
S	Custodian	8		\$15,564	New Salary Schedule
S	Custodian	9		\$8,360	New Salary Schedule
S	Elementary Intramurals	11		\$5,461	Elementary Intramurals

# Transfers for BOE Consideration & Approval

*	Account	RC	To:	From:	Description
D	Equipment Tech	22	\$2,068		Pre-Buy of Welding Machine
S	Elementary Intramurals	11		\$2,068	Elementary Intramurals

*	Account	RC	To:	From:	Description
D	Equipment Tech	22	\$3,960		Pre-Buy of Delta Saw
S	Technology Support	15		\$529	Delayed start of Technician
S	Dir of Nursing	17		\$1,568	Delayed start of Dir of Nursing
S	SSO	27		\$1,012	Delayed Start SSO
S	Assistant Dir	12		\$268	Delayed Start of Assistant Dir
S	Teacher Aide	5		\$583	Salary Savings



**Darien Public Schools  
Monthly Financial Report  
2022-2023**

ACCT #	RC - 1 DARIEN HIGH SCHOOL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR-END EST.
1	11013 BURSAR/ADMINISTRATIVE ASSIST	110,384	116,292	128,566	135,881	5,232	141,113	86,885	45,607	8,621	141,113	1,80	-
2	21101 PRINCIPAL	208,085	213,287	217,553	221,904	-	221,904	153,626	68,278	(0)	221,904	1,00	(0)
3	21102 ASSISTANT PRINCIPAL	519,480	556,200	567,324	578,670	-	578,670	400,618	178,052	(0)	578,670	3,00	(0)
4	21201 DIRECTOR OF GUIDANCE	157,205	161,135	164,358	167,645	-	167,645	116,062	51,583	0	167,645	1,00	0
5	21215 DEPARTMENT CHAIRS	552,984	566,788	578,108	589,655	-	589,655	329,115	260,541	(1)	589,655	4,00	(1)
6	21220 CURRICULUM SUPERVISION	55,022	42,273	36,596	41,506	2,386	43,892	21,873	17,319	4,701	39,191	0.20	4,701
7	11012 ART TEACHERS	431,658	439,482	396,645	416,067	-	416,067	236,208	179,859	(0)	416,067	5,67	(0)
8	11014 BUSINESS TEACHERS	81,999	85,790	113,221	118,278	-	118,278	66,091	52,187	(1)	59,562	0.80	(1)
9	11016 COMPUTER TEACHERS	43,517	44,170	57,613	59,561	-	59,561	37,903	21,659	(1)	1,607,879	16.80	1
10	11018 ENGLISH TEACHERS	1,647,266	1,549,637	1,538,254	1,620,366	(12,486)	1,607,880	911,232	696,647	1	1,394,508	13.80	-
11	110124 FOR LANG. TEACHERS	1,175,783	1,186,647	1,307,479	1,344,260	50,248	1,394,508	790,327	604,180	1	1,456,735	16.60	0
12	110130 MATH TEACHERS	1,290,195	1,283,721	1,379,449	1,435,392	21,343	1,456,735	843,114	613,621	0	274,186	2.50	1
13	110132 MUSIC TEACHERS	245,807	259,219	266,264	274,187	-	274,187	147,639	126,548	1	647,966	6.00	0
14	110134 PHYSICAL ED. TEACHERS	606,061	624,579	650,982	667,250	(19,284)	647,966	376,509	271,456	0	122,005	1.00	-
15	110136 READING TEACHERS	116,676	118,426	120,202	122,005	-	122,005	65,695	56,310	-	1,751,609	18.70	-
16	110138 SCIENCE TEACHERS	1,656,605	1,621,946	1,726,397	1,785,044	(33,435)	1,751,609	1,012,788	738,817	4	1,619,610	17.60	0
17	110142 SOCIAL STUDIES TEACHERS	1,529,976	1,552,536	1,639,440	1,698,270	(78,660)	1,619,610	894,564	725,046	0	316,512	2.80	0
18	110144 TECH ED. TEACHERS	270,037	286,403	306,262	313,822	2,680	316,502	181,824	134,678	0	23,582	0.40	0
19	21306 TEACHERS OF THE GIFTED	14,141	14,255	22,805	31,726	(8,144)	23,582	12,698	10,884	0	101,000	-	-
20	21302 SUBSTITUTE TEACHERS	40,164	75,875	102,594	53,550	47,450	101,000	70,161	-	30,839	35,000	-	-
21	21318 BUILDING SUBSTITUTES	9,500	37,125	28,937	35,000	-	35,000	12,875	-	22,125	-	-	-
22	21317 STUDENT INTERNS	30,600	22,950	9,050	32,000	(32,000)	-	-	-	-	-	-	-
23	21401 LIBRARIANS	180,225	152,240	215,124	220,859	14,139	234,998	126,235	108,763	-	234,998	2.00	-
24	21402 GUIDANCE	656,389	682,877	698,659	756,399	(16,861)	739,538	413,466	321,072	6,000	739,538	8.00	-
25	21501 PRINCIPAL/DIRECTOR SECRETARY	194,815	184,899	190,752	189,006	-	189,006	125,999	62,884	123	189,006	3.00	-
26	21502 GUIDANCE SECRETARIES	122,287	124,743	128,215	131,104	-	131,104	87,671	43,433	0	131,104	2.00	0
27	21603 TEACHER AIDES	159,218	119,134	80,850	82,671	-	82,671	52,608	30,062	1	82,671	2.00	1
28	61001 CUSTODIANS	546,336	548,907	530,229	549,992	15,237	565,229	380,266	176,948	8,016	565,229	7.00	-
29	101003 CLUBS AND COUNCILS	250,605	241,166	274,682	255,611	11,552	267,163	157,190	103,722	6,251	267,163	-	-
30	TOTAL PERSONNEL	13,098,094	13,112,087	13,679,817	13,927,681	(30,603)	13,897,079	8,111,240	5,699,156	86,682	13,892,376	139.07	4,703

31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64
OPERATING			ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.																			
12001	CONSULTANT SERVICES																																
22002	TEXTBOOKS-REPLACEMENTS	27,076	27,334	25,956	31,319		31,319	26,737			4,583	31,319																					
22003	TEXTBOOKS-CONSUMABLES	2,492	3,686	5,555	21,440		21,440	18,320			3,120	21,440																					
23003	PERIODICALS	246	444	303	666		666				666	666																					
23004	RESOURCE MATERIALS	423	293	968	2,600		2,600	732			1,868	2,600																					
23010	AUDIO VISUAL CONSUMABLES	2,474	3,250	1,991	3,250		3,250	1,432			1,818	3,250																					
24011	GENERAL TEACHING SUPPLIES	50,097	29,173	51,481	53,250		53,250	44,339	2,851		6,060	53,250																					
25001	GENERAL OFFICE SUPPLIES	14,151	14,669	18,393	22,000		22,000	20,639	570		790	22,000																					
25002	PROFESSIONAL LIBRARY PURCHASE	350	335		350		350				350	350																					
25003	PROFESSIONAL DEVELOPMENT	3,467	3,620	14,343	8,515		8,515	2,882			5,633	8,515																					
25007	GRADUATION EXPENSES	17,694	25,957	25,117	26,500		26,500	4,383	21,189		929	26,500																					
25008	GUIDANCE MATERIALS	2,600	2,537	1,983	2,600		2,600	1,177	618		805	2,600																					
25013	TEMPORARY HOURLY SERVICES	36,031	32,081	48,498	27,720		27,720	17,897			9,823	27,720																					
25014	PRINTING	7,331	11,903	10,900	12,000		12,000	3,490	600		7,910	12,000																					
25026	DUES AND MEMBERSHIPS	14,568	11,535	14,576	16,327		16,327	11,771	1,611		2,945	16,327																					
72016	CLASSROOMS/CORRIDORS/AUDITORIUM	4,542	8,204	7,278	8,500		8,500	6,039	860		1,601	8,500																					
72044	REPAIRS AND SERVICE CONTRACT	1,283	675		3,450		3,450	840			2,610	3,450																					
102005	STUDENT ACTIVITY FUND								699		(698)																						
102003	OTHER STUDENT ACTIVITIES	16,966	9,925	9,395	17,000		17,000	4,863	3,600		8,538	10,000		7,000																			
TOTAL OPERATING			217,712	189,483	246,692	257,487		257,487	165,541	32,597	59,349	250,487		7,000																			
EQUIPMENT																																	
73001	EQUIPMENT AND FURNITURE		4,973	3,048	4,800	(45)	4,755	4,755				4,755																					
TOTAL EQUIPMENT				4,973	3,048	4,800	(45)	4,755				4,755																					
TOTAL DARIEN HIGH SCHOOL			13,315,806	13,306,543	13,929,556	14,189,969	(30,648)	14,159,321	8,281,536	5,731,753	146,031	14,147,618	139,07	11,703																			
REVENUE																																	
102007	REV.- STUDENT PARKING FEES	(11,000)	(11,000)	(11,000)	(25,740)		(25,740)	(29,774)			(28,704)	(28,704)		2,964																			
NET DARIEN HIGH SCHOOL BUDGET			13,304,806	13,295,543	13,918,556	14,164,229	(30,648)	14,133,581	8,251,762	5,731,753	117,327	14,118,914	139,07	14,667																			

65	RC - 2 FITCH ACADEMY	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	65
66	21301 ALTERNATIVE SCHOOL	392,833	410,750	420,599	440,474	1,854	442,328	251,953	190,342	32	442,328	4,60	-	66
67	21603 TEACHER AIDES	-	-	-	-	-	-	-	-	-	-	-	-	67
68	TOTAL PERSONNEL	382,833	410,750	420,600	440,474	1,854	442,328	251,953	190,342	32	442,328	4,60	-	68
69	25007 INSTRUCTIONAL SUPPLIES	-	332	1,364	1,500	(500)	1,000	332	-	668	1,000	-	-	69
70	25019 COMPUTER INSTRUCTION SUPPLIES	436	-	-	-	-	-	-	-	-	-	-	-	70
71	25001 GENERAL TEACHING SUPPLIES	3,182	1,267	1,469	1,500	(500)	1,000	-	1,000	-	1,000	-	-	71
72	13015 LOCAL TRAVEL EXPENSE	-	-	-	250	(90)	160	-	-	160	160	-	-	72
73	102012 LEASES PROPERTY	84,867	95,663	99,398	110,627	7,482	118,109	85,900	32,210	-	118,109	-	-	73
74	TOTAL OPERATING	88,485	97,262	102,231	113,877	6,392	120,269	86,231	33,210	828	120,269	-	-	74
75	TOTAL FITCH ACADEMY	471,318	508,012	522,831	554,351	8,246	562,597	338,185	223,552	860	562,597	4,60	-	75
76														76
77														77
78														78
79														79
80														80



RC - 3 MIDDLESEX MIDDLE SCHOOL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	VR. END EST.
21101 PRINCIPAL	194,511	199,374	243,618	207,428	1,000	208,428	144,240	64,188	-	208,428	1.00	-
21102 ASSISTANT PRINCIPAL	308,867	323,817	338,985	345,765	(26,597)	319,168	205,954	100,086	13,128	306,762	2.00	12,406
21215 DEPARTMENT CHAIRS	138,246	141,697	144,527	147,415	-	147,415	82,279	65,135	1	147,414	1.00	-
21220 CURRICULUM SUPERVISION	67,780	61,006	62,547	103,701	(38,287)	65,414	37,627	25,091	2,696	65,414	3.00	-
310312 ART TEACHERS	164,032	160,891	164,670	202,977	(44,390)	158,587	97,100	61,487	(0)	158,587	2.00	(0)
310316 COMPUTER TEACHERS	166,136	170,418	175,036	179,826	-	179,826	107,892	71,934	(0)	179,826	2.00	(0)
310320 ENGLISH TEACHERS	1,411,475	1,422,640	1,463,982	1,521,529	(60,656)	1,460,873	806,122	654,751	0	1,460,873	16.00	0
310322 HEALTHY LIVING	63,081	119,431	128,211	127,407	-	127,407	75,305	52,102	0	127,407	2.00	0
310324 FOR LANG. TEACHERS	951,560	888,633	918,689	1,056,674	(32,392)	1,024,282	588,016	436,265	1	1,024,282	11.40	-
310330 MATH TEACHERS	1,333,460	1,340,536	1,373,889	1,424,789	(43,203)	1,381,586	786,563	595,003	0	1,381,586	13.00	0
310332 MUSIC TEACHERS	596,358	513,098	559,686	587,893	(22,249)	565,644	316,522	249,122	0	565,644	6.60	0
310334 PHYSICAL EDUCATION TEACHERS	557,097	576,280	596,899	624,053	-	624,053	347,428	276,625	0	624,053	6.00	0
310338 SCIENCE TEACHERS	1,073,667	1,077,755	1,080,630	1,156,508	(116,545)	1,039,963	591,168	448,795	(0)	1,039,963	12.00	-
310342 SOCIAL STUDIES TEACHERS	1,128,663	1,070,116	1,143,748	1,241,345	(57,473)	1,183,872	656,702	526,973	197	1,183,872	12.00	-
310344 TECH ED. TEACHERS	216,114	219,356	222,646	225,986	-	225,986	132,747	93,239	0	225,986	2.00	0
21302 SUBSTITUTE TEACHERS	40,730	112,766	96,356	49,000	37,500	86,500	58,142	-	28,358	86,500	1.60	-
21306 TEACHERS OF THE GIFTED	108,057	94,103	96,848	99,699	83,007	184,706	117,447	67,260	(0)	184,706	1.60	-
21317 STUDENT INTERNS	30,600	15,000	1,400	32,000	-	32,000	-	-	32,000	-	-	32,000
21318 BUILDING SUBSTITUTES	15,900	17,100	21,125	23,750	11,250	35,000	23,638	5,100	6,263	35,000	-	-
21401 LIBRARIANS	207,490	213,605	105,863	116,441	-	116,441	62,699	53,742	-	116,441	1.00	-
21402 GUIDANCE	454,741	469,604	487,116	501,755	(49,870)	451,885	260,985	189,900	1,000	451,885	6.00	-
21501 PRINCIPAL/DIRECTOR SECRETARY	231,289	239,060	240,649	247,034	-	247,034	164,547	81,711	776	247,034	4.00	-
21502 GUIDANCE SECRETARIES	71,273	72,702	74,150	75,814	-	75,814	52,487	23,327	0	75,814	1.00	0
21603 TEACHER AIDES	39,016	-	39,488	41,510	(8)	41,502	26,410	15,092	0	41,502	1.00	-
21608 LUNCH MONITORS	-	-	-	-	-	-	-	-	-	-	-	-
61001 CUSTODIANS	527,490	536,024	544,291	539,141	21,887	561,028	375,650	172,419	12,959	561,028	7.00	-
101003 CLUBS AND COUNCILS	118,186	107,845	92,830	124,658	(8,000)	116,658	56,421	35,194	25,043	107,711	-	8,947
TOTAL PERSONNEL	10,286,224	10,235,573	10,492,714	11,004,098	(344,026)	10,661,072	6,174,112	4,364,539	122,421	10,607,718	111.60	53,354

113	OPERATING	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQES.	AVAIL BUD.	FORE- CAST	CURR STF	VR. END EST.
114	22002 TEXTBOOKS-REPLACEMENTS	5,009	9,688	11,551	15,101	(650)	14,451	12,568	1,067	816	14,451	-	-
115	22003 TEXTBOOKS-CONSUMABLES	-	-	-	-	-	-	-	-	-	-	-	-
116	23002 CLASSROOM REFERENCE	1,273	747	1,300	2,800	(1,550)	1,250	183	-	1,068	1,250	-	-
117	23003 PERIODICALS	271	2,097	1,798	3,105	-	3,105	2,366	-	739	3,105	-	-
118	23004 RESOURCE MATERIALS	2,178	3,493	3,298	3,665	-	3,665	512	-	3,153	3,665	-	-
119	23010 MEDIA CONSUMABLES	1,563	1,325	1,700	1,700	(1,700)	-	-	-	-	-	-	-
120	24011 GENERAL TEACHING SUPPLIES	34,649	38,775	38,484	64,046	(7,525)	56,521	29,596	5,476	21,449	56,521	-	-
121	25001 MISC. OFFICE SUPPLIES	3,759	5,965	7,986	7,750	750	8,500	7,334	351	815	8,500	-	-
122	25003 PROFESSIONAL DEVELOPMENT	2,087	4,946	2,149	2,200	-	2,200	1,095	-	1,105	2,200	-	-
123	25008 GUIDANCE MATERIALS	286	422	514	600	-	600	600	-	600	600	-	-
124	25026 DUES AND MEMBERSHIPS	2,090	1,622	2,574	4,520	(1,264)	3,256	2,589	664	3	3,256	-	-
125	102003 OTHER STUDENT ACTIVITIES	-	-	-	500	-	500	-	-	500	500	-	-
126	102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	398	-	-	-	-	-
127	72044 REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-
128	TOTAL OPERATING	57,775	75,134	80,509	105,987	(11,939)	94,048	57,240	7,558	29,648	94,048	-	-
129	EQUIPMENT												
130	73001 REPLACEMENT FURN/EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
131	TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
132	TOTAL MIDDLESEX MIDDLE SCHOOL	10,344,000	10,310,707	10,573,222	11,110,085	(354,965)	10,755,120	6,231,352	4,372,097	152,069	10,701,766	111.60	53,354
133													
134													
135													
136													

RC - 5 HINDLEY ELEMENTARY SCHOOL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
137												
138												
139	188,235	192,941	196,800	200,736	-	200,736	138,971	61,765	(0)	200,736	1.00	(0)
140	135,831	139,227	284,024	289,704	-	289,704	155,994	133,710	0	289,704	2.00	0
141	17,758	18,949	19,916	20,316	1,068	21,384	14,595	6,789	-	21,384	-	-
142	248,378	317,955	329,269	346,005	-	346,005	196,392	149,613	(0)	346,005	4.00	(0)
143	348,656	251,997	322,127	394,718	(30,535)	364,183	183,013	181,170	0	364,183	4.00	0
144	308,098	425,409	323,624	405,214	(72,807)	332,407	190,051	142,356	(0)	332,407	3.00	(0)
145	356,340	304,143	330,820	366,654	8,124	374,778	201,803	172,974	0	374,778	4.00	0
146	316,211	275,985	195,540	298,661	(45,845)	252,816	143,571	109,245	0	252,816	4.00	0
147	336,361	295,189	398,871	320,902	-	320,902	183,209	137,693	0	320,902	3.00	0
148	106,618	72,085	111,838	79,316	-	79,316	42,709	36,607	(0)	79,316	1.00	(0)
149	103,119	111,838	146,891	147,561	(5,344)	142,217	78,463	63,754	0	142,217	1.90	-
150	48,020	3,970	550	3,000	-	3,000	1,000	-	2,000	3,000	-	-
151	181,944	186,815	172,830	178,245	(5,017)	178,245	104,828	73,417	(0)	178,245	2.10	(0)
152	108,057	109,678	111,323	112,993	(51,644)	61,349	33,034	28,315	-	61,349	1.00	-
153	30,600	16,000	32,000	32,000	-	32,000	7,650	-	-	32,000	-	-
154	17,350	21,313	27,313	21,250	8,750	30,000	18,438	5,100	24,350	24,650	-	7,350
155	108,057	109,678	111,323	112,993	-	112,993	60,842	52,151	0	112,993	1.00	0
156	82,367	64,847	67,313	70,027	-	70,027	41,479	28,548	0	70,027	1.00	0
157	111,091	113,322	115,583	118,169	-	118,169	78,773	39,395	0	118,169	2.00	0
158	190,974	194,995	159,667	163,253	735	163,988	92,912	44,738	26,338	159,472	4.00	4,516
159	-	-	31,110	32,400	-	32,400	18,561	-	13,839	32,400	0.92	-
160	225,112	230,119	235,777	233,152	6,705	239,857	162,598	73,926	3,333	239,857	3.00	-
161	6,600	2,200	2,218	6,786	(1,052)	5,734	3,320	2,414	-	5,734	-	-
162												
163	3,588,225	3,544,653	3,635,966	4,004,269	(186,862)	3,817,407	2,176,543	1,564,541	76,323	3,805,541	43.32	11,866
164												
165												
166	669	2,873	876	1,305	-	1,305	648	-	657	1,305	-	-
167	26,537	24,149	23,654	27,498	1,000	28,498	26,781	-	1,717	28,498	-	-
168	956	878	767	521	-	521	243	-	278	521	-	-
169	-	201	-	260	-	260	-	-	260	260	-	-
170	101	278	-	260	-	260	-	-	260	260	-	-
171	16,952	18,797	17,580	18,483	(1,000)	17,483	17,230	38	216	17,483	-	-
172	201	488	814	1,000	-	1,000	596	169	235	1,000	-	-
173	-	252	52	500	-	500	337	-	163	500	-	-
174	714	1,728	795	1,495	(65)	1,430	-	-	1,430	-	-	-
175	59	-	-	400	-	400	79	-	321	400	-	-
176												
177	46,925	53,335	44,854	51,722	(65)	51,657	45,914	206	5,537	51,657	-	-
178												
179												
180												
181												
182												
183	3,635,150	3,597,988	3,682,820	4,057,991	(186,927)	3,871,064	2,223,323	1,565,392	82,349	3,859,198	43.32	11,866
TOTAL HINDLEY ELEMENTARY SCH.												

# OPERATING

22002	TEXTBOOKS-REPLACEMENTS	669	2,873	876	1,305	-	648	-	657	1,305	-	-
22003	TEXTBOOKS-CONSUMABLES	26,537	24,149	23,654	27,498	1,000	26,781	-	1,717	28,498	-	-
23002	CLASSROOM REFERENCE	956	878	767	521	-	243	-	278	521	-	-
23003	PERIODICALS	-	201	-	260	-	-	-	260	260	-	-
23010	AUDIO VISUAL CONSUMABLES	101	278	-	260	-	-	-	260	260	-	-
24011	GENERAL TEACHING SUPPLIES	16,952	18,797	17,580	18,483	(1,000)	17,230	38	216	17,483	-	-
25001	MISC. OFFICE SUPPLIES	201	488	814	1,000	-	596	169	235	1,000	-	-
25002	PROFESSIONAL LIBRARY PURCHASE	-	252	52	500	-	337	-	163	500	-	-
25003	PROFESSIONAL DEVELOPMENT	714	1,728	795	1,495	(65)	1,430	-	1,430	-	-	-
25026	DUES AND MEMBERSHIPS	59	-	-	400	-	79	-	321	400	-	-
102005	STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING												
EQUIPMENT												
7301	EQUIPMENT & FURNITURE	-	-	2,000	2,000	-	866	645	489	2,000	-	-

184 RC - 7 HOLMES ELEMENTARY SCHOOL 184  
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	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21101 PRINCIPAL	188,235	192,941	196,800	200,736	-	200,736	138,971	61,765	(0)	200,736	1.00	(0)
21102 ASSISTANT PRINCIPAL	135,831	139,227	284,024	289,704	-	289,704	155,994	133,710	0	289,704	2.00	0
21220 CURRICULUM SUPERVISION	18,333	19,756	19,654	20,049	265	20,314	12,188	8,126	-	20,314	-	-
710797 KINDERGARTEN TEACHERS	310,979	236,587	317,153	332,588	(18,606)	313,982	180,763	133,219	0	313,982	4.00	0
710701 GRADE 1 TEACHERS	221,189	350,262	236,924	341,460	(86,878)	254,582	147,359	107,223	-	254,582	4.00	-
710702 GRADE 2 TEACHERS	322,915	252,297	362,090	312,179	(24,123)	288,056	154,950	133,106	0	288,056	3.00	0
710703 GRADE 3 TEACHERS	305,650	316,468	328,463	340,130	(11,892)	328,238	188,143	140,095	0	328,238	4.00	0
710704 GRADE 4 TEACHERS	203,280	296,760	264,981	305,533	(55,461)	250,072	142,558	107,514	(0)	250,072	3.00	(0)
710705 GRADE 5 TEACHERS	362,292	262,096	350,332	368,497	-	368,497	208,503	159,994	(0)	368,497	4.00	(0)
710724 FOREIGN LANGUAGE TEACHER	62,096	65,035	68,112	71,335	(68,306)	3,029	3,028	-	1	3,029	1.00	-
710734 PHYSICAL ED. TEACHERS	98,725	79,161	82,821	86,650	-	86,650	46,658	39,992	0	86,650	1.00	0
21302 SUBSTITUTE TEACHERS	8,794	13,358	6,519	5,000	(100)	4,900	3,625	-	1,275	4,900	-	-
21318 BUILDING SUBSTITUTES	27,650	34,875	16,688	31,875	(17,375)	14,500	7,750	-	6,750	14,500	-	-
21306 TEACHERS OF THE GIFTED	43,199	47,191	44,504	45,172	(14,485)	30,687	19,517	11,171	(0)	30,687	0.30	(0)
200 21313 MUSIC TEACHERS	194,434	206,744	223,163	229,552	(27,117)	202,435	133,150	69,285	0	202,435	2.20	-
201 21314 ART TEACHERS	90,806	97,669	102,451	107,304	(5,082)	102,222	53,791	48,430	1	102,222	1.20	1
202 21317 STUDENT INTERNS	23,400	15,300	32,000	32,000	-	32,000	22,650	-	9,350	32,000	-	-
203 21401 LIBRARIANS	54,004	56,925	44,683	63,861	-	63,861	34,387	29,474	0	63,861	1.00	0
204 21403 PSYCHOLOGISTS	105,396	109,503	112,816	115,901	(25,389)	90,513	48,737	41,775	1	90,512	1.00	1
205 21501 PRINCIPAL/DIRECTOR SECRETARY	112,395	114,642	116,936	119,555	-	119,555	79,163	39,006	1,387	118,169	2.00	1,387
206 21603 TEACHER AIDES	192,057	195,970	159,758	184,456	(21,220)	163,236	103,763	59,293	179	163,057	4.00	179
207 21608 LUNCH MONITORS	-	33,637	-	32,400	-	32,400	19,079	-	13,321	32,400	0.92	-
208 61001 CUSTODIANS	233,845	236,237	238,112	233,797	6,824	240,621	163,193	74,162	3,266	240,621	3.00	-
209 101003 CLUBS AND COUNCILS	5,742	4,400	5,647	6,786	(1,946)	4,840	2,802	2,038	0	4,840	-	-
TOTAL PERSONNEL	3,357,774	3,380,663	3,544,261	3,876,520	(370,891)	3,505,629	2,070,723	1,999,377	35,530	3,504,063	42.62	1,566

OPERATING

22002 TEXTBOOKS-REPLACEMENTS	2,149	250	278	1,353	-	1,353	80	-	1,273	1,353	-	-
22003 TEXTBOOKS-CONSUMABLES	27,027	29,739	27,627	28,410	-	28,410	25,916	535	1,958	28,410	-	-
23002 CLASSROOM REFERENCE	970	735	309	540	-	540	-	-	540	540	-	-
23003 PERIODICALS	265	89	1,186	270	-	270	218	-	52	270	-	-
23010 AUDIO VISUAL CONSUMABLES	-	-	153	270	-	270	-	-	270	270	-	-
24011 GENERAL TEACHING SUPPLIES	22,025	17,047	17,060	19,165	-	19,165	10,617	109	8,439	19,165	-	-
25001 MISC. OFFICE SUPPLIES	957	996	918	1,000	-	1,000	306	-	694	1,000	-	-
25002 PROFESSIONAL LIBRARY PURCHASE	480	444	484	500	-	500	-	-	500	500	-	-
25003 PROFESSIONAL DEVELOPMENT	1,559	413	1,599	1,495	(65)	1,430	632	-	798	1,430	-	-
25026 DUES AND MEMBERSHIPS	120	-	89	400	-	400	89	-	311	400	-	-
102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING	60,315	54,876	50,457	53,403	(65)	53,338	37,858	644	14,836	53,338	-	-

EQUIPMENT

73001 EQUIPMENT AND FURNITURE	1,966	-	1,810	2,000	-	2,000	1,186	810	4	2,000	-	-
TOTAL HOLMES SCHOOL	3,420,056	3,435,539	3,596,528	3,931,923	(370,956)	3,560,967	2,109,766	1,400,831	50,370	3,559,401	42.62	1,566

RC - 8 OX RIDGE ELEMENTARY SCHOOL

	2019 - 2020	2020-2021	2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21101 PRINCIPAL	189,235	193,941	197,800	201,736	-	201,736	139,607	62,129	(0)	201,736	1.00	(0)
21102 ASSISTANT PRINCIPAL	135,831	139,227	284,024	289,704	-	289,704	144,852	120,955	23,897	265,807	2.00	23,897
21220 CURRICULUM SUPERVISION	18,018	20,537	20,440	20,850	-	21,117	12,670	8,447	-	21,117	-	-
21097 KINDERGARTEN TEACHERS	323,821	338,399	353,861	371,031	-	371,031	199,786	171,245	0	371,031	4.00	0
21080 GRADE 1 TEACHERS	392,500	414,582	423,544	432,939	-	432,939	244,183	188,756	0	432,939	4.00	0
21082 GRADE 2 TEACHERS	267,001	330,486	334,466	352,387	8,808	361,195	194,490	166,705	0	361,195	4.00	0
21083 GRADE 3 TEACHERS	324,632	254,296	298,466	343,681	-	343,681	185,059	158,622	0	343,681	4.00	0
21084 GRADE 4 TEACHERS	236,113	245,159	286,484	296,521	(6,703)	289,818	162,885	126,933	0	289,818	4.00	0
21085 GRADE 5 TEACHERS	255,369	268,922	376,662	387,426	-	387,426	225,945	161,481	(0)	387,426	4.00	(0)
210824 FOREIGN LANGUAGE TEACHER	75,662	79,161	82,821	86,650	-	86,650	46,658	39,992	0	86,650	1.00	0
210834 PHYSICAL EDUCATION TEACHERS	122,103	101,951	111,323	112,993	-	112,993	60,842	52,151	0	112,993	1.00	0
21302 SUBSTITUTE TEACHERS	6,850	4,805	4,900	3,000	6,000	9,000	5,400	-	3,600	9,000	-	-
21306 TEACHERS OF THE GIFTED	226,603	224,754	246,485	252,243	(39,067)	26,842	17,082	9,761	(0)	26,842	0.30	(0)
21313 MUSIC TEACHERS	108,057	109,678	111,323	112,993	(14,833)	237,410	134,474	102,936	0	237,410	2.40	0
21314 ART TEACHERS	30,600	30,600	30,600	32,000	-	112,993	71,905	41,088	(0)	112,993	1.00	(0)
21317 STUDENT INTERNS	16,950	29,325	31,250	32,000	-	32,000	15,000	-	17,000	32,000	-	-
21318 BUILDING SUBSTITUTES	108,792	110,424	112,080	113,761	5,000	26,250	17,188	-	9,063	26,250	-	-
21401 LIBRARIANS	68,439	71,604	74,129	78,379	-	113,761	61,256	52,505	0	113,761	1.00	0
21403 PSYCHOLOGISTS	112,609	114,873	110,770	119,195	-	78,379	46,118	32,261	1	78,378	1.00	1
21501 PRINCIPAL/DIRECTOR SECRETARY	173,370	207,611	159,245	183,005	(20,102)	162,903	103,665	59,237	0	119,195	2.00	0
21603 TEACHER AIDES	227,241	231,502	226,683	306,450	-	32,400	19,059	4,923	1	162,902	4.00	1
21608 LUNCH MONITORS	6,253	6,253	6,253	306,450	(1,843)	304,607	197,130	91,980	15,497	289,043	0.92	15,564
61001 CUSTODIANS	45,081	54,802	53,850	8,408	-	8,408	3,458	2,515	2,435	6,089	4.00	2,319
101003 CLUBS AND COUNCILS	3,525,604	3,600,220	3,871,249	4,224,911	(62,473)	4,162,438	2,388,137	1,694,390	79,910	4,120,656	45.62	41,781
TOTAL PERSONNEL												

OPERATING

22002 TEXTBOOKS-REPLACEMENTS	210	3,502	1,442	1,437	-	1,437	-	568	869	1,437	-	-
22003 TEXTBOOKS-CONSUMABLES	23,201	23,426	27,554	30,109	-	30,109	27,899	254	1,957	30,109	-	-
23002 CLASSROOM REFERENCE	859	811	892	574	-	574	251	-	323	574	-	-
23003 PERIODICALS	267	-	297	287	-	287	287	-	287	287	-	-
23010 CONSUMABLES	240	130	289	287	-	287	287	-	-	287	-	-
24011 GENERAL TEACHING SUPPLIES	17,212	19,046	20,595	20,358	-	20,358	16,999	301	3,058	20,358	-	-
25001 MISC. OFFICE SUPPLIES	836	1,000	1,722	1,000	-	1,000	807	42	150	1,000	-	-
25002 PROFESSIONAL LIBRARY PURCHASE	367	357	398	500	-	500	294	-	206	500	-	-
25003 PROFESSIONAL DEVELOPMENT	876	657	661	1,560	-	1,560	-	-	1,560	1,560	-	-
25026 DUES AND MEMBERSHIPS	168	118	-	400	-	400	-	-	400	400	-	-
102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL OPERATING	45,081	54,802	53,850	56,512	-	56,512	46,825	1,165	8,523	56,512	-	-

EQUIPMENT

71001 EQUIPMENT & FURNITURE	1,983	727	1,675	2,000	(149)	1,851	1,851	-	0	1,851	-	-
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TOTAL OX RIDGE SCHOOL

	3,572,668	3,655,749	3,926,774	4,283,423	(62,622)	4,220,801	2,436,812	1,695,555	88,434	4,179,019	45.62	41,781
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276	RC - 9 ROYLE ELEMENTARY SCHOOL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	277
278	21101 PRINCIPAL	198,171	193,941	197,800	201,736	(3,000)	198,736	134,459	64,131	146	198,736	1.00	-	279
279	21102 ASSISTANT PRINCIPAL	135,831	139,227	284,024	289,704	(21,727)	267,977	144,295	123,681	1	267,977	2.00	-	280
280	21220 CURRICULUM SUPERVISION	17,498	18,456	20,440	20,850	-	21,117	12,670	8,447	-	21,117	-	-	281
281	910997 KINDERGARTEN TEACHERS	231,697	254,806	263,356	272,264	-	272,264	146,604	125,660	0	272,264	3.00	0	282
282	910901 GRADE 1 TEACHERS	312,727	321,307	369,636	328,959	(30,166)	298,793	168,016	130,776	0	298,793	3.00	0	283
283	910902 GRADE 2 TEACHERS	218,539	179,214	234,450	319,588	(33,866)	285,722	160,680	125,042	0	285,722	3.00	0	284
284	910903 GRADE 3 TEACHERS	241,089	228,446	238,878	260,899	(8,775)	252,124	135,759	116,365	0	252,124	3.00	0	285
285	910904 GRADE 4 TEACHERS	280,683	236,587	238,068	246,659	46,160	292,819	168,734	124,085	0	292,819	3.00	0	286
286	910905 GRADE 5 TEACHERS	251,538	361,540	298,552	308,453	(128,738)	179,715	107,236	72,479	0	179,715	2.00	0	287
287	910924 FOREIGN LANGUAGE TEACHER	59,516	63,227	69,502	70,545	8,771	79,316	50,474	28,842	-	79,316	1.00	-	288
288	910934 PHYSICAL ED. TEACHERS	93,518	97,865	102,229	106,980	-	106,980	57,605	49,375	(0)	106,980	1.10	(0)	289
289	21302 SUBSTITUTE TEACHERS	7,900	4,873	3,050	3,000	-	3,000	2,000	-	1,000	3,000	-	-	290
290	21306 TEACHERS OF THE GIFTED	72,899	80,882	75,103	76,229	(42,187)	34,042	19,440	14,603	(1)	34,043	0.30	(1)	291
291	21314 MUSIC TEACHERS	189,463	197,276	186,840	193,710	-	193,710	113,118	80,591	1	193,709	2.20	1	292
292	21317 STUDENT INTERNS	62,194	62,822	65,898	69,125	(20,288)	48,837	21,269	27,525	43	48,837	0.80	-	293
293	21318 BUILDING SUBSTITUTES	31,200	23,800	16,700	32,000	-	32,000	15,000	-	17,000	32,000	-	-	294
294	21401 LIBRARIANS	6,300	27,000	20,250	10,625	8,625	19,250	11,063	-	8,188	19,250	-	-	295
295	21403 PSYCHOLOGISTS	75,662	79,161	82,821	86,650	-	86,650	46,658	39,992	0	86,650	1.00	0	296
296	21501 PRINCIPAL/DIRECTOR SECRETARY	134,414	137,100	140,078	143,254	(23,468)	119,786	78,854	40,931	0	119,786	2.00	0	297
297	21603 TEACHER AIDES	153,742	153,588	119,891	122,697	1,296	123,993	78,897	44,934	162	123,993	3.00	-	298
298	21608 LUNCH MONITORS	-	31,523	32,400	32,400	-	32,400	19,332	-	13,068	32,400	0.92	-	299
299	61001 CUSTODIANS	226,209	223,978	233,868	232,715	6,277	238,992	159,474	69,186	10,332	230,632	3.00	8,360	300
300	101003 CLUBS AND COUNCILS	4,400	4,076	4,436	4,524	(160)	4,364	2,527	1,837	-	4,364	-	-	301
301	TOTAL PERSONNEL	3,115,222	3,203,209	3,300,578	3,517,056	(240,979)	3,276,077	1,899,118	1,327,018	49,941	3,267,715	36.32	8,362	302
302	OPERATING	297	2,450	2,267	1,038	-	1,038	961	-	77	1,038	-	-	303
303	22002 TEXTBOOKS-REPLACEMENTS	20,521	20,134	18,854	22,193	-	22,193	20,573	1,213	407	22,193	-	-	304
304	22003 TEXTBOOKS-CONSUMABLES	512	694	369	415	-	415	80	335	-	415	-	-	305
305	23002 CLASSROOM REFERENCE	-	-	-	208	-	208	150	-	58	208	-	-	306
306	23010 AUDIO VISUAL CONSUMABLES	-	-	-	208	-	208	-	-	208	208	-	-	307
307	23003 PERIODICALS	55	175	-	208	-	208	-	-	208	208	-	-	308
308	24011 GENERAL TEACHING SUPPLIES	12,889	15,862	13,147	14,956	-	14,956	11,426	1,339	2,191	14,956	-	-	309
309	25001 MISC. OFFICE SUPPLIES	743	904	894	1,000	-	1,000	553	124	323	1,000	-	-	310
310	25002 PROFESSIONAL LIBRARY PURCHASE	-	432	468	500	-	500	500	-	747	500	-	-	311
311	25003 PROFESSIONAL DEVELOPMENT	25	1,077	938	1,235	(65)	1,170	423	-	152	1,170	-	-	312
312	25026 DUES AND MEMBERSHIPS	-	118	352	400	-	400	248	-	-	400	-	-	313
313	102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	-	-	-	-	-	314
314	TOTAL OPERATING	35,738	46,716	37,606	42,153	(65)	42,088	34,914	3,011	4,162	42,088	-	-	315
315	EQUIPMENT	2,309	1,642	1,938	2,000	(26)	1,974	1,973	-	1	1,974	-	-	316
316	73001 EQUIPMENT & FURNITURE	2,309	1,642	1,938	2,000	(26)	1,974	1,973	-	1	1,974	-	-	317
317	TOTAL ROYLE SCHOOL	3,153,268	3,251,567	3,340,122	3,561,209	(241,070)	3,320,139	1,936,006	1,330,029	54,104	3,311,777	36.32	8,362	318
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322 RC - 10 TOKENEKE ELEMENTARY SCHOOL 322  
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RC - 10 TOKENEKE ELEMENTARY SCHOOL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	VR. END EST.
21101 PRINCIPAL	188,235	192,941	196,800	200,736	-	200,736	138,971	61,765	200,736	(0)	1.00	(0)
21102 ASSISTANT PRINCIPAL	135,831	139,227	284,024	289,704	(21,727)	267,977	144,295	123,681	1	267,976	2.00	1
21220 CURRICULUM SUPERVISION	17,758	19,055	19,916	20,316	801	21,117	12,670	8,447	-	21,117	4.00	-
101097 KINDERGARTEN TEACHERS	203,407	213,582	224,837	313,158	9,978	323,136	182,101	141,035	0	323,136	4.00	0
1011001 GRADE 1 TEACHERS	250,356	289,097	209,485	219,209	103,017	322,226	173,508	148,719	(0)	322,226	4.00	(0)
1011002 GRADE 2 TEACHERS	279,195	285,525	300,943	338,979	(2)	338,977	182,525	156,452	1	338,976	3.00	1
1011003 GRADE 3 TEACHERS	327,579	336,766	182,996	255,286	(2,076)	255,286	135,629	117,581	0	253,210	4.00	0
1011004 GRADE 4 TEACHERS	402,308	292,482	323,303	275,823	(54,039)	221,784	126,550	95,234	0	221,784	3.00	0
1011005 GRADE 5 TEACHERS	332,303	293,034	378,721	389,702	-	389,702	209,839	179,862	0	389,702	4.00	0
1011024 FOREIGN LANGUAGE TEACHER	72,680	76,040	79,557	83,235	38,770	122,005	65,695	56,310	-	122,005	1.00	-
1011034 PHYSICAL ED. TEACHERS	98,462	103,283	88,517	113,575	-	113,575	61,156	52,419	(0)	113,575	1.40	(0)
21302 SUBSTITUTE TEACHERS	4,400	18,052	5,025	3,000	-	3,000	1,494	-	1,506	3,000	-	-
21306 TEACHERS OF THE GIFTED	24,021	24,382	24,747	25,118	20,079	45,197	24,337	20,860	(0)	45,197	0.40	(0)
21313 MUSIC TEACHERS	169,787	174,721	132,918	137,344	-	137,344	78,380	58,965	(1)	137,345	2.00	(1)
21314 ART TEACHERS	60,438	63,396	93,493	98,069	-	98,069	52,806	45,263	0	98,069	1.00	0
21317 STUDENT INTERNS	31,200	31,300	32,000	32,000	-	32,000	7,650	-	24,350	24,650	-	7,350
21318 BUILDING SUBSTITUTES	18,500	22,064	23,938	21,250	6,250	27,500	19,750	-	7,750	27,500	-	-
21401 LIBRARIANS	111,355	113,025	114,720	116,441	-	116,441	74,099	42,342	0	116,441	1.00	0
21403 PSYCHOLOGISTS	26,528	20,452	24,680	24,415	1,406	25,821	13,904	11,918	(0)	25,821	0.35	(0)
21501 PRINCIPAL/DIRECTOR SECRETARY	114,549	116,321	118,281	121,678	190	121,868	81,084	40,594	190	121,868	2.00	-
21603 TEACHER AIDES	186,841	192,236	159,440	163,081	-	163,081	103,778	59,302	1	163,080	4.00	1
21608 LUNCH MONITORS	-	-	31,830	32,400	-	32,400	20,070	-	12,330	32,400	0.92	-
61001 CUSTODIANS	224,604	229,467	234,727	233,194	6,295	239,489	161,786	73,810	3,892	239,489	3.00	-
101003 CLUBS AND COUNCILS	5,895	6,289	5,106	6,786	(1,128)	5,658	2,918	2,122	618	5,658	-	-
<b>TOTAL PERSONNEL</b>	<b>3,324,759</b>	<b>3,289,994</b>	<b>3,275,997</b>	<b>3,514,499</b>	<b>107,814</b>	<b>3,622,313</b>	<b>2,074,995</b>	<b>1,496,681</b>	<b>50,637</b>	<b>3,614,962</b>	<b>42.07</b>	<b>7,351</b>

OPERATING	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	VR. END EST.
22002 TEXTBOOKS REPLACEMENTS	126	2,458	2,772	1,218	-	1,218	1,039	-	179	1,218	-	-
22003 TEXTBOOKS-CONSUMABLES	17,847	23,037	22,069	25,384	-	25,384	22,557	-	2,827	25,384	-	-
23002 CLASSROOM REFERENCE	106	681	833	486	65	551	549	-	2	551	-	-
23003 PERIODICALS	-	-	275	243	-	243	239	-	4	243	-	-
23010 AUDIO VISUAL CONSUMABLES	-	172	-	243	-	243	60	-	183	243	-	-
24011 GENERAL TEACHING SUPPLIES	13,606	18,720	15,549	17,248	(65)	17,183	14,484	1,162	1,537	17,183	-	-
25001 MISC. OFFICE SUPPLIES	763	984	1,000	1,000	-	1,000	767	-	233	1,000	-	-
25002 PROFESSIONAL LIBRARY PURCHASE	-	-	466	500	-	500	334	-	166	500	-	-
25003 PROFESSIONAL DEVELOPMENT	283	120	928	1,365	65	1,430	298	-	1,133	1,430	-	-
25026 DUES AND MEMBERSHIPS	90	-	-	400	-	400	-	-	400	400	-	-
102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING</b>	<b>33,662</b>	<b>48,468</b>	<b>45,273</b>	<b>48,087</b>	<b>65</b>	<b>48,152</b>	<b>40,336</b>	<b>1,162</b>	<b>6,663</b>	<b>48,152</b>	<b>-</b>	<b>-</b>

EQUIPMENT & FURNITURE	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	VR. END EST.
73001 EQUIPMENT & FURNITURE	1,959	-	-	2,000	(40)	1,960	1,960	-	-	1,960	-	-

<b>TOTAL TOKENEKE SCHOOL</b>	<b>3,360,380</b>	<b>3,338,462</b>	<b>3,321,270</b>	<b>3,564,586</b>	<b>107,839</b>	<b>3,672,425</b>	<b>2,117,282</b>	<b>1,497,843</b>	<b>57,300</b>	<b>3,665,074</b>	<b>42.07</b>	<b>7,351</b>
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RC - 11	PHYSICAL EDUCATION	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
368	21201 DIRECTOR	180,006	184,506	188,196	191,960	-	191,960	132,895	59,065	(0)	191,960	1.00	(0)
369	11022 ASSISTANT DIRECTOR	46,350	44,970	48,697	48,697	1,304	50,001	31,818	18,182	1	50,001	1.00	-
370	21501 PRINCIPAL/DIRECTOR SECRETARY	72,819	74,268	75,755	77,458	-	77,458	53,625	23,833	(0)	77,458	1.00	(0)
371	41006 ATHLETIC TRAINING SERVICES	112,022	107,334	101,163	112,896	24,104	137,000	84,896	52,022	82	137,000	2.00	-
372	61004 FACILITIES-CUSTODIAL	29,146	-	-	-	-	-	4,980	-	(4,980)	-	-	-
373	101001 WEIGHT ROOM DARIEN HS	4,950	-	8,700	12,550	(1,767)	10,783	4,570	-	6,213	10,783	-	-
374	101002 INTERSCHOLASTICS DARIEN HS	566,794	593,309	625,839	638,940	-	638,940	380,714	26,944	231,226	638,940	-	-
375	101005 SPORTS PROGRAMS-MIDDLESEX	27,208	19,124	37,818	42,050	-	42,050	16,044	-	26,006	42,050	-	-
376	101008 INTRAMURALS-ELEMENTARY	-	-	1,379	10,329	-	10,329	933	-	9,396	2,500	-	7,829
377	101009 INTRAMURALS-DARIEN HS	-	-	-	4,000	(4,000)	-	-	-	-	-	-	-
378	101012 UNIFIED SPORTS	7,650	8,337	10,647	20,300	5,767	26,067	13,013	412	12,642	26,067	-	-
379	TOTAL PERSONNEL	1,046,944	1,031,848	1,098,195	1,159,180	25,408	1,184,588	723,489	180,457	280,642	1,176,759	5.00	7,829
380	OPERATING	984	880	1,260	1,000	(153)	847	827	-	20	847	-	-
381	12001 CONSULTANT SERVICES	-	-	-	-	-	-	-	-	-	-	-	-
382	22001 TEXTBOOKS-NEW	-	-	-	-	-	-	-	-	-	-	-	-
383	23004 RESOURCE MATERIALS	-	-	-	-	-	-	-	-	-	-	-	-
384	23010 CONSUMABLES	1,597	1,500	1,500	1,500	-	1,500	1,500	-	-	1,500	-	-
385	24011 GENERAL TEACHING SUPPLIES	12,398	13,982	13,472	13,903	-	13,903	12,727	430	745	13,903	-	-
386	24006 ATHLETIC TRAINING SUPPLIES	10,376	6,141	5,897	6,000	-	6,000	4,268	1,722	6,000	6,000	-	-
387	25002 PROFESSIONAL LIBRARY PURCHASE	500	435	462	500	-	500	388	-	112	500	-	-
388	25003 PROFESSIONAL DEVELOPMENT	2,046	490	2,884	2,000	-	2,000	2,000	-	-	2,000	-	-
389	25026 DUES AND MEMBERSHIPS	3,070	2,583	2,939	3,000	-	3,000	1,430	-	1,570	3,000	-	-
390	52008 INTERSCHOLASTIC TRANS. DHS	180,844	144,084	338,047	293,554	-	293,554	243,620	47,159	2,775	293,554	-	-
391	72044 REPAIRS AND SERVICE	4,400	3,584	436	5,000	-	5,000	4,076	-	924	5,000	-	-
392	102001 INTERSCHOLASTICS/DARIEN HS	305,500	236,780	298,981	304,977	10,000	314,977	180,753	43,178	91,046	355,965	-	(40,988)
393	102002 INTRAMURALS-MIDDLESEX	2,338	2,129	1,857	2,500	-	2,500	1,472	1,472	1,028	2,500	-	-
394	102004 INTERSCHOLASTIC OFFICIALS	112,519	116,785	184,939	171,665	-	171,665	135,132	5,368	31,165	171,665	-	-
395	102005 STUDENT ACTIVITY FUND	-	-	-	-	-	-	-	-	-	-	-	-
396	121000 IMPROVEMENT OF SITES	1,962	1,925	2,990	2,000	1,000	3,000	1,497	1,503	-	3,000	-	-
397	TOTAL OPERATING	638,534	531,297	855,663	807,599	10,847	818,446	588,219	100,831	129,396	859,434	-	(40,988)
398	EQUIPMENT	4,995	4,953	3,340	6,000	-	6,000	3,770	-	2,230	6,000	-	-
399	73001 EQUIPMENT AND FURNITURE	4,995	4,953	3,340	6,000	-	6,000	3,770	-	2,230	6,000	-	-
400	TOTAL EQUIPMENT	4,995	4,953	3,340	6,000	-	6,000	3,770	-	2,230	6,000	-	-
401	TOTAL PHYSICAL EDUCATION	1,690,473	1,568,098	1,957,198	1,972,779	36,255	2,009,034	1,315,478	281,289	412,268	2,042,193	5.00	(33,159)
402	REVENUE	-	-	-	-	-	-	-	-	-	-	-	-
403	102006 REV. - SUMMER SCHOOL FIELD USE	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-
404	102013 GATE RECEIPTS	-	-	-	(45,700)	-	(45,700)	(51,075)	-	(52,155)	(52,155)	-	6,455
405	NET COST PHYSICAL EDUCATION	1,655,473	1,568,098	1,922,198	1,892,079	36,255	1,928,334	1,229,403	281,289	325,113	1,955,038	5.00	(26,704)
406	Surplus/	-	-	-	-	-	-	-	-	-	-	-	-
407	(Shortfall)	-	-	-	-	-	-	-	-	-	-	-	-
408	411	-	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	(35,000)	(35,000)	-	-
409	412	-	-	(35,000)	(45,700)	-	(45,700)	(51,075)	-	(52,155)	(52,155)	-	6,455
410	413	-	-	-	-	-	-	-	-	-	-	-	-
411	414	-	-	-	-	-	-	-	-	-	-	-	-
412	NET COST PHYSICAL EDUCATION	1,655,473	1,568,098	1,922,198	1,892,079	36,255	1,928,334	1,229,403	281,289	325,113	1,955,038	5.00	(26,704)
413	Surplus/	-	-	-	-	-	-	-	-	-	-	-	-
414	(Shortfall)	-	-	-	-	-	-	-	-	-	-	-	-



415	RC-12	MAINTENANCE	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.	416
417	11031	FACILITIES DIRECTOR	155,321	159,204	162,329	163,582	(13,582)	150,000	103,846	46,154	0	150,000	1.00	0	417
418	11022	ASSISTANT FACILITIES DIRECTOR	114,821	99,089	120,000	120,000	(10,000)	110,000	67,692	35,564	6,743	103,257	1.00	6,743	418
419	11032	SECRETARY	35,636	39,007	41,500	41,500	1,453	42,953	29,736	13,216	(0)	42,953	0.50	(0)	419
420	61003	CUSTODIAL	79,477	64,385	75,197	73,874	1,840	75,714	51,843	23,206	665	75,714	1.00	-	420
421	61005	CUSTODIAL O/T SCH. EMERGENCY	94,170	123,375	106,485	90,286	11,100	101,386	48,776	-	52,610	101,386	-	-	421
422	71001	GROUNDKEEPERS	393,623	389,074	394,863	405,475	(1,125)	404,350	264,242	122,345	17,763	387,835	5.00	16,515	422
423	71002	GROUNDS OVERTIME	9,174	8,094	15,013	12,000	-	12,000	1,851	-	10,149	12,000	-	-	423
424	71003	MAINTENANCE	675,148	667,210	690,980	694,991	(7,453)	687,538	451,572	212,953	23,013	667,695	7.00	19,843	424
425	71004	MAINTENANCE OVERTIME	20,487	19,489	14,672	27,500	(3,500)	24,000	4,378	-	19,622	24,000	-	-	425
426	71005	SPRING/SUMMER HELP PART-TIME	98,052	47,696	177,145	115,495	-	115,495	75,068	-	40,427	115,495	-	-	426
427	TOTAL PERSONNEL		1,675,910	1,616,621	1,798,184	1,744,703	(21,268)	1,723,435	1,099,005	453,439	170,992	1,680,334	15.50	43,101	427
428															428
429	OPERATING														429
430	12001	CONSULTANT SERVICES	38,061	16,989	15,468	25,000	(51)	24,949	20,737	4,211	0	24,949	-	-	430
431	13015	LOCAL TRAVEL	-	-	-	6,410	90	6,500	4,500	2,000	-	6,500	-	-	431
432	13017	PROF. MEETINGS & TRAINING	1,334	-	-	-	-	-	-	-	-	-	-	-	432
433	62001	REFUSE COLLECTION	70,822	78,963	77,758	85,190	(4,920)	80,270	53,514	26,697	59	80,270	-	-	433
434	62003	SNOW REMOVAL	15,448	37,280	27,901	59,000	(22,555)	36,445	965	-	35,480	36,445	-	-	434
435	62004	CARE OF TREES	26,061	22,334	14,358	26,000	(1,000)	25,000	13,665	5,835	5,500	25,000	-	-	435
436	65001	CUSTODIAL SUPPLIES	161,051	160,635	192,982	170,000	13,060	183,060	140,395	42,540	125	183,060	-	-	436
437	65002	OPERATION OF VEHICLES	33,405	47,329	85,335	46,000	2,250	48,250	29,125	18,660	465	48,250	-	-	437
438	65003	CARE OF GROUNDS	278,775	246,330	333,661	218,560	12,000	230,560	136,194	90,637	3,730	230,560	-	-	438
439	65005	UNIFORMS	18,447	28,012	26,559	26,860	7,265	34,125	23,798	10,248	79	34,125	-	-	439

RC - 12	MAINTENANCE	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
440	72001 CONTRACTED JANITORIAL SERVICE	208,593	258,979	286,145	295,940	(2,500)	293,440	167,670	125,125	645	293,440		
441	72012 ELECTRICAL	-	440	2,123	4,000	(4,000)	-	-	-	-	-		-
442	72013 INTERCOMMS AND CLOCKS	-	46,501	22,484	42,000	(4,000)	50,000	43,599	6,171	230	50,000		-
443	72044 PLUMBING	35,654	76,341	112,704	115,000	(3,480)	111,520	81,810	29,689	21	111,520		-
444	72016 CLASSROOMS/CORRIDORS/AUD	87,942	35,893	103,207	65,000	1,670	66,670	57,508	9,159	4	66,670		-
445	72022 FIRE ALARMS/EXTING/SPRINKLER	50,901	36,602	62,112	65,000	(5,500)	59,500	56,724	2,760	16	59,500		-
446	72023 NON MECHANICAL INSPECTIONS	33,716	42,245	96,939	51,500	10,325	61,825	56,769	3,774	1,282	61,825		-
447	72023 NON MECHANICAL INSPECTIONS	33,716	42,245	96,939	51,500	10,325	61,825	56,769	3,774	1,282	61,825		-
448	72044 HVAC/AIR CONDITIONER REPAIRS	128,881	198,878	145,040	148,000	11,515	159,515	112,054	47,439	21	159,515		-
449	72048 REPAIRS AND SERVICE	128,881	198,878	145,040	148,000	11,515	159,515	112,054	47,439	21	159,515		-
450	74011 GLASS	11,427	10,351	6,252	35,000	(2,500)	8,000	6,376	1,624	-	8,000		-
451	74012 LUMBER	33,726	40,077	35,855	35,000	22,000	40,500	35,877	4,123	1,345	35,000		-
452	74013 HARDWARE	18,679	33,891	56,396	18,500	(2,000)	10,000	8,216	1,084	500	40,500		-
453	74014 PAINT	8,633	7,220	12,417	12,000	(2,000)	10,000	8,216	1,084	700	10,000		-
454	74015 OTHER BUILDING MATERIALS	2,172	6,351	3,105	5,000	(2,500)	2,500	1,430	790	280	2,500		-
455	74016 ELECTRICAL MATERIALS	58,747	41,376	96,798	74,000	(5,500)	68,500	37,674	30,368	458	68,500		-
456	74030 RESERVE FOR EMERGENCY REPAIR	105,871	80,354	92,177	45,000	76,000	121,000	90,928	30,000	72	121,000		-
457	83006 RENTAL OF TOOLS & EQUIPMENT	1,996	1,068	11,162	5,000	3,655	8,655	5,669	2,986	-	8,655		-
458	121000 IMPROVEMENT OF SITES	38,727	72,035	27,260	40,000	4,555	44,555	26,530	18,025	-	44,555		-
459	122000 IMPROVEMENT OF BUILDINGS	54,497	52,573	39,713	55,000	(670)	54,330	51,936	-	2,394	54,330		-
460	TOTAL OPERATING	1,653,395	1,787,945	2,092,333	1,749,460	115,209	1,864,669	1,293,140	518,122	53,406	1,864,669		-
461	EQUIPMENT												
462	73010 MAINTENANCE EQUIPMENT	16,976	-	19,222	14,300	1,915	16,215	16,215	-	-	16,215		(14,050)
463	73001 EQUIPMENT AND FURNITURE	37,820	25,179	41,666	45,000	1,096	46,096	31,030	15,059	7	46,096		-
464	TOTAL EQUIPMENT	54,796	25,179	60,888	59,300	3,011	62,311	47,245	15,059	7	76,361		(14,050)
465	TOTAL MAINTENANCE	3,384,101	3,429,745	3,951,405	3,553,463	96,952	3,650,415	2,439,390	986,620	224,405	3,621,364	15.50	29,051
466	REVENUE												Surplus/
467	1102008 REVENUE - BUILDING RENTAL	(54,013)	(21,963)	(53,908)	(91,425)	-	(91,425)	(38,380)	1,120	(61,425)	(61,425)		(30,000)
468	1102009 REVENUE - USE OF FIELDS	(71,109)	(208,920)	(171,696)	(192,625)	-	(192,625)	(192,049)	-	(193,049)	(193,049)		424
469	TOTAL REVENUE	(125,122)	(230,883)	(225,605)	(284,050)	-	(284,050)	(231,429)	1,120	(254,474)	(254,474)		(29,576)
470	NET MAINTENANCE BUDGET	3,258,979	3,198,862	3,725,800	3,269,413	96,952	3,366,365	2,207,961	987,740	(30,069)	3,366,890	15.50	(525)
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RC-13 MUSIC	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
21201 DIRECTOR	126,004	153,760	156,830	159,967	-	159,967	86,136	73,831	(0)	159,967	1.00	(0)
21501 PRINCIPAL/DIRECTOR SECRETARY	26,434	-	-	-	-	-	-	-	-	-	-	-
101003 CLUBS AND COUNCILS	38,888	48,803	58,062	57,276	(2,607)	54,669	31,651	23,018	1	54,669	-	-
TOTAL PERSONNEL	191,326	202,563	214,892	217,243	(2,607)	214,636	117,787	96,849	0	214,636	1.00	(0)
OPERATING												
13015 LOCAL TRAVEL	253	277	845	1,000	-	1,000	516	-	484	1,000	-	-
13035 SOFTWARE	8,435	10,895	11,738	9,750	-	9,750	9,321	-	429	9,750	-	-
22003 TEXTBOOKS-CONSUMABLES	1,016	1,079	627	480	-	480	437	-	43	480	-	-
23002 CLASSROOM REFERENCE	15,373	18,915	12,316	13,140	-	13,140	6,335	1,995	4,810	13,140	-	-
23004 RESOURCE MATERIALS	5,471	3,173	3,408	3,957	-	3,957	3,947	-	10	3,957	-	-
23010 AUDIO VISUAL CONSUMABLES	-	-	125	-	-	-	-	-	-	-	-	-
24011 GENERAL TEACHING SUPPLIES	2,172	3,901	6,706	8,127	-	8,127	5,545	50	2,533	8,127	-	-
25001 MISC. OFFICE SUPPLIES	458	1,001	747	200	-	200	139	-	61	200	-	-
25003 PROFESSIONAL DEVELOPMENT	894	1,318	1,505	2,000	-	2,000	861	585	554	2,000	-	-
25013 TEMP HOURLY ACCOMPANIST	650	1,700	1,300	2,250	-	2,250	500	-	1,750	2,250	-	-
25014 PRINTING	1,073	-	2,018	1,125	-	1,125	-	-	1,125	1,125	-	-
25020 PIANO MOVING	300	-	700	400	-	400	-	-	400	400	-	-
25026 DUES AND MEMBERSHIPS	847	765	890	894	-	894	465	-	429	894	-	-
65005 UNIFORMS	-	-	-	12,000	-	12,000	4,247	6,590	1,163	12,000	-	-
52012 MUSIC TRANSPORTATION	7,369	-	9,375	-	-	-	-	-	-	-	-	-
72044 REPAIRS AND SERVICE CONTRACT	3,460	3,563	2,843	3,900	-	3,900	695	1,037	2,168	3,900	-	-
72045 TUNING OF PIANOS	3,708	2,261	3,139	5,200	-	5,200	3,520	-	1,680	5,200	-	-
83004 LEASE PURCHASE MUSIC EQ.	9,436	9,436	9,436	9,436	-	9,436	9,436	-	0	9,436	-	0
TOTAL OPERATING	60,914	58,284	67,719	73,859	-	73,859	45,963	10,257	17,638	73,859	-	0
EQUIPMENT												
73001 EQUIPMENT AND FURNITURE	9,940	8,699	8,268	11,659	3,550	15,209	15,207	-	2	21,639	-	(6,430)
123011 NEW MUSIC EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EQUIPMENT	9,940	8,699	8,268	11,659	3,550	15,209	15,207	-	2	21,639	-	(6,430)
TOTAL MUSIC	262,180	269,546	290,879	302,761	943	303,704	178,957	107,106	17,640	310,134	1.00	(6,430)

RC - 14	ART	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL. BUD.	FORE- CAST	CURR STF	YR. END EST.
514	21314	32,880	35,456	36,828	-	38,287	38,287	21,046	17,197	44	38,287	0.33	-
515	TOTAL PERSONNEL	-	-	-	-	38,287	38,287	21,046	17,197	44	38,287	0.33	-
516													
517													
518													
519													
520	OPERATING												
521	13035 SOFTWARE	2,102	1,944	6,356	7,578	-	7,578	7,510	-	68	7,578	-	-
522	23002 CLASSROOM REFERENCE	3,529	5,314	5,588	5,600	-	5,600	2,788	230	2,582	5,600	-	-
523	23003 PERIODICALS	50	190	205	-	-	-	-	-	-	-	-	-
524	24011 GENERAL TEACHING SUPPLIES	83,535	91,300	90,655	94,400	-	94,400	79,010	11,382	4,008	94,400	-	-
525	25003 PROFESSIONAL DEVELOPMENT	685	699	100	800	-	800	100	-	700	800	-	-
526	72044 REPAIRS AND SERVICE CONTRACT	1,350	1,789	836	3,000	-	3,000	837	-	2,163	3,000	-	-
527	TOTAL OPERATING	91,251	101,236	103,740	111,378	-	111,378	90,245	11,612	9,521	111,378	-	-
528	EQUIPMENT												
529	73001 EQUIPMENT & FURNITURE	6,059	3,866	3,519	4,100	-	4,100	401	3,153	546	10,700	-	(6,600)
530	TOTAL EQUIPMENT	6,059	3,866	3,519	4,100	-	4,100	401	3,153	546	10,700	-	(6,600)
531	TOTAL ART	97,310	105,102	107,259	115,478	38,287	153,765	111,692	31,963	10,111	160,365	0.33	(6,600)
532													
533													

RC - 15	COMPUTER TECHNOLOGY	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
534	11031 DIRECTOR OF TECHNOLOGY	167,004	171,597	176,316	176,316	-	181,165	125,422	55,743	0	181,165	1.00	0
535	11044 TECHNOLOGY SUPPORT	666,923	686,656	782,711	859,414	3,194	862,608	594,661	263,418	2,529	860,079	10.00	2,529
536	21201 DIRECTOR OF INST. TECH	180,006	184,506	188,196	191,960	-	191,960	132,895	59,065	(0)	191,960	1.00	(0)
537	21501 PRINCIPAL/DIRECTOR SECRETARY	23,520	-	-	-	-	-	-	-	-	-	-	-
538	21603 TEACHER AIDE/COPY CENTER	82,544	73,997	41,912	46,120	(1,023)	45,097	27,199	14,620	3,278	45,097	1.00	-
539	TOTAL OPERATING	1,119,996	1,116,755	1,189,135	1,273,810	7,020	1,280,830	880,177	394,845	5,807	1,278,300	13.00	2,530
540													
541													
542													
543	OPERATING												
544	12001 CONSULTANT SERVICES	189,189	92,006	95,496	100,000	-	100,000	78,244	1,975	19,781	100,000	-	-
545	13015 LOCAL TRAVEL	2,284	3,184	3,299	3,500	-	3,500	1,781	-	1,719	3,500	-	-
546	13035 SOFTWARE MAINTENANCE	786,280	786,205	919,013	953,716	-	953,716	916,429	21,465	15,822	953,716	-	-
547	24011 GENERAL TEACHING SUPPLIES	34,990	29,490	32,327	25,596	14,280	39,876	35,338	4,537	1	39,876	-	-
548	25013 TEMPORARY HOURLY SERVICES	15,115	15,350	13,333	15,000	-	15,000	8,608	-	6,393	15,000	-	-
549	25019 COMPUTER SOFTWARE & SUPPLIES	55,292	77,455	42,439	42,000	3,000	45,000	37,694	7,306	-	45,000	-	-
550	25029 STAFF DEVELOPMENT PROGRAM	16,109	18,868	17,764	20,000	(2,000)	18,000	7,158	2,144	8,697	18,000	-	-
551	64005 CELL PHONE	30,227	32,214	29,155	32,000	(2,650)	29,350	17,834	11,516	-	29,350	-	-
552	64006 WIDE AREA NETWORK	36,319	50,264	66,704	66,826	(1,600)	65,226	42,018	23,114	93	65,226	-	-
553	72035 RENTAL/DUPLICATORS AND COPIERS	291,318	246,669	252,204	252,744	-	252,744	169,149	83,595	-	252,744	-	-
554	72044 REPAIRS AND SERVICE CONTRACT	105,121	145,596	75,187	85,000	(8,000)	77,000	43,887	13,026	20,087	77,000	-	-
555	TOTAL OPERATING	1,562,242	1,497,299	1,546,920	1,596,382	3,030	1,599,412	1,358,142	168,677	72,593	1,599,412	-	-
556													
557	EQUIPMENT												
558	73400 NEW COMPUTER EQUIPMENT	762,246	375,019	888,048	697,595	(6,236)	691,359	691,359	-	0	730,559	-	(39,600)
559													
560	SUBTOTAL COMPUTER TECHNOLO	3,444,484	2,989,073	3,594,103	3,567,787	3,814	3,571,601	2,929,678	563,522	78,401	3,608,671	-	(37,070)
561													
562	REVENUE												
563	102010 REV. FROM TOWN-FOR IT SERVICE	(212,644)	(216,929)	(223,408)	(229,553)	-	(229,553)	(229,553)	-	(229,553)	(229,553)	-	-
564													
565	TOTAL COMPUTER TECHNOLOGY	3,231,841	2,772,144	3,370,695	3,338,234	3,814	3,342,048	2,700,125	563,522	(151,152)	3,379,118	-	(37,070)
566													
567													

RC - 16	ADMINISTRATION	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
568	11011 SUPERINTENDENT	315,049	307,125	317,350	317,350	9,071	326,421	225,349	101,073	-	326,421	1.00	-
569	11032 EXECUTIVE ASSISTANT	96,491	98,662	100,635	100,635	2,013	102,648	71,064	31,584	-	102,648	1.00	-
570	21501 PRINCIPAL/DIRECTOR SECRETARY	43,844	44,725	45,618	46,639	-	46,639	32,289	14,351	(1)	46,640	0.60	(1)
571	TOTAL PERSONNEL	455,384	450,512	463,603	464,624	11,084	475,708	328,702	147,006	(1)	475,708	2.60	(1)
572													
573													
574													
575	OPERATING												
576	12001 CONSULTANT SERVICES	178,248	27,676	47,179	18,500	2,781	21,281	19,862	1,350	69	21,281	-	-
577	12004 LEGAL SERVICES	175,465	160,668	170,075	200,000	-	200,000	116,924	82,576	500	200,000	-	-
578	13003 OTHER BOARD EXPENSES	31,229	32,249	43,025	27,500	1,700	29,200	21,084	1,548	6,568	29,200	-	-
579	13011 MAILING EXPENSES	27,387	27,951	29,086	30,001	(4,380)	25,421	17,238	7,535	628	25,421	-	-
580	13017 PROFESSIONAL MEETINGS	2,595	502	2,970	3,000	(901)	2,099	2,093	-	6	2,099	-	-
581	13025 ADA/504 SUPPORT	4,031	-	-	-	-	-	-	-	-	-	-	-
582	25001 GENERAL OFFICE SUPPLIES	28,192	28,126	35,246	30,000	-	30,000	20,179	9,806	14	30,000	-	-
583	25002 PROF. LIBRARY PURCHASE	-	-	-	-	-	-	-	-	-	-	-	-
584	25003 PROFESSIONAL DEVELOPMENT	3,914	1,306	-	3,000	-	3,000	3,000	-	-	3,000	-	-
585	25014 PRINTING	10,757	15,912	15,029	15,285	341	15,626	10,989	4,637	-	15,626	-	-
586	25026 DUES AND MEMBERSHIPS	27,688	44,679	46,719	46,719	318	47,037	47,037	-	-	47,037	-	-
587	TOTAL OPERATING	489,505	339,068	389,330	374,005	(341)	373,664	258,427	107,451	7,786	373,664	-	-
588													
589	73001 EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-
590	TOTAL ADMINISTRATION	944,889	789,580	852,933	838,629	10,743	849,371	587,128	254,458	7,785	849,372	2.60	(1)
591													
592													

593	RC - 17	HEALTH	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	593
594															594
595		DIRECTOR - NURSES	103,296	106,395	110,640	110,640	115,400	93,000	62,717	30,215	1,568	93,432	1,000	1,568	595
596	41002	NURSES	626,948	639,260	656,576	971,466	4,250	975,716	622,989	352,724	3	975,716	13,000	-	596
597	41004	SUBSTITUTE NURSES	32,546	21,219	59,160	60,000	-	60,000	46,430	-	13,570	60,000	-	-	597
598	21501	PRINCIPAL/DIRECTOR SECRETARY	26,384	-	-	-	-	-	-	-	-	-	-	-	598
599		TOTAL HEALTH	789,174	766,874	826,376	1,142,106	(11,390)	1,130,716	732,136	383,439	15,141	1,129,147	14,000	1,568	599
600															600
601		OPERATING													601
602	23003	PERIODICALS	187	97	493	500	(500)	-	-	-	-	-	-	-	602
603	25001	GENERAL OFFICE SUPPLIES	1,741	1,249	963	1,500	-	1,500	1,258	-	242	1,500	-	-	603
604	25002	PROF. LIBRARY PURCHASE	565	-	168	500	(500)	-	-	-	-	-	-	-	604
605	25003	PROFESSIONAL DEVELOPMENT	3,257	3,858	645	4,000	1,000	5,000	4,438	300	262	5,000	-	-	605
606	42001	HEALTH SUPPLIES	35,911	37,714	32,287	34,500	(700)	33,800	17,196	1,070	15,534	35,800	-	(2,000)	606
607	13015	LOCAL TRAVEL	-	-	-	500	-	500	-	-	500	500	-	-	607
608	42003	SCHOOL PHYSICIANS SERVICES	10,000	10,000	10,000	10,000	-	10,000	10,000	-	-	10,000	-	-	608
609	72031	AUDIOMETER REPAIRS	-	-	-	-	-	-	-	-	-	-	-	-	609
610	72044	REPAIRS AND SERVICE CONTRACT	1,486	942	420	1,600	975	2,575	2,489	-	86	2,575	-	-	610
611		TOTAL OPERATING	53,147	53,861	44,976	53,100	275	53,375	35,381	1,370	16,624	55,375	-	(2,000)	611
612															612
613		EQUIPMENT													613
614	73007	REPLACEMENT HEALTH EQ.	-	-	-	-	-	-	-	-	-	-	-	-	614
615	123007	NEW HEALTH EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	615
616		TOTAL EQUIPMENT	-	-	-	-	-	-	-	-	-	-	-	-	616
617															617
618		TOTAL HEALTH	842,321	820,734	871,352	1,195,206	(11,115)	1,184,091	767,517	384,809	31,765	1,184,522	14,000	(432)	618
619															619

RC 18	PERSONNEL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADI.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
620	11013 BURSAR/ADMINISTRATIVE ASSIST	-	-	-	-	-	-	-	-	-	-	-	-
621	11015 DIRECTOR OF HUMAN RESOURCES	199,647	205,137	212,830	212,830	7,449	220,279	152,501	67,778	-	220,279	1.00	(0)
622	11022 HR COORDINATOR	95,338	97,483	99,920	99,920	2,998	102,918	71,251	31,667	0	102,918	1.00	0
623	11020 BENEFITS COORDINATOR	36,256	38,069	39,021	39,021	976	39,997	27,690	12,307	(0)	39,997	0.50	(0)
624	11024 TURNOVER-REGULAR	-	-	-	(689,100)	689,100	-	-	-	-	-	-	-
625	11027 CONTRACT SUPPORT	-	-	-	223,329	(223,329)	-	-	-	-	-	-	-
626	11028 CERT. STAFF COLUMN CHANGE	-	-	-	102,123	(99,502)	2,621	-	-	2,621	-	-	-
627	101050 TEAM MENTOR STIPENDS	14,975	18,589	22,420	20,001	-	20,001	2,821	1,880	15,300	20,001	-	-
628	21300 LONG TERM SUBSTITUTES	478,385	938,898	999,283	475,000	481,348	956,348	571,030	123,232	262,086	956,348	-	-
629	21301 TEACHER IN RESIDENCE	-	-	94,650	100,410	(48,205)	52,205	32,144	14,940	5,121	52,205	2.00	-
630	21302 SUBSTITUTES-PROFESSIONAL DEV.	15,501	13,086	22,523	25,000	-	25,000	10,706	-	14,294	25,000	-	-
631	21501 PRINCIPAL/DIRECTOR SECRETARY	24,233	49,100	49,681	50,795	-	50,795	35,166	15,629	(0)	50,795	0.67	-
632	31000 BUDGET CONTROL	-	-	-	145,614	(145,614)	-	-	-	-	-	-	-
633	TOTAL PERSONNEL	864,336	1,360,362	1,540,327	804,943	665,221	1,470,164	903,308	267,434	299,421	1,470,164	5.17	(0)
634	OPERATING												
635	25026 DUES AND MEMBERSHIPS	250	225	10,225	22,200	(14,744)	7,456	4,225	-	3,231	5,801	-	1,655
636	13014 RECRUITMENT	1,650	18,948	19,974	20,000	-	20,000	12,123	-	7,877	20,000	-	-
637	13015 LOCAL TRAVEL	947	-	70	250	-	250	-	-	250	250	-	-
638	25028 TUITION REIMBURSEMENT	27,000	36,940	46,989	50,000	-	50,000	16,070	15,890	18,040	50,000	-	-
639	25029 STAFF DEVELOPMENT PROGRAM	43,331	35,109	37,855	26,500	-	26,500	16,978	4,261	5,262	26,500	-	-
640	TOTAL OPERATING	73,178	91,222	115,112	118,950	(14,744)	104,206	49,396	20,151	34,659	102,551	-	1,655
641	TOTAL PERSONNEL	937,514	1,451,584	1,655,439	923,893	650,477	1,574,370	952,704	287,585	334,081	1,572,715	5.17	1,655
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RC - 19	CURRICULUM	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
648	21202 ASSISTANT SUPERINTENDENT	214,797	214,797	223,136	222,852	8,880	231,652	160,318	71,334	0	231,652	1.00	0
649	21201 DIRECTOR OF ELEMENTARY ED	-	-	196,800	200,736	-	200,736	138,971	61,765	(0)	200,736	1.00	(0)
650	21201 DIRECTOR OF MENTAL HEALTH	-	-	-	-	147,214	147,214	-	65,338	81,876	66,597	1.00	80,617
651	1912006 CURRICULUM COORDINATOR	-	-	83,825	87,695	7,212	94,907	50,923	43,984	-	94,907	1.00	-
652	21220 CURRICULUM & SUPERVISION	4,572	4,572	4,609	4,701	-	4,701	2,821	1,880	-	4,701	-	-
653	1912058 PROGRAM COORDINATORS	297,774	201,671	-	-	-	-	-	-	-	-	-	-
654	1912058 INSTRUCTION, SUPP. SPECIALISTS	1,194,638	1,236,464	1,230,794	1,354,916	(19,577)	1,335,339	766,007	569,331	1	1,335,338	13.50	1
655	21312 CURRICULUM DEVELOPMENT	114,157	131,007	99,178	121,080	-	121,080	45,100	-	75,980	121,080	-	-
656	21405 ESL INSTRUCTION	4,572	4,572	4,609	4,701	-	4,701	2,821	1,880	-	4,701	-	-
657	11032 EXECUTIVE ASSISTANT	72,415	75,375	78,359	77,559	2,899	80,458	56,294	24,164	(0)	80,458	1.00	(0)
658	TOTAL PERSONNEL	1,902,926	1,868,458	1,921,309	2,074,240	146,548	2,220,788	1,223,254	839,677	157,856	2,140,170	18.50	80,618
659	OPERATING												
660	12001 CONSULTANT SERVICES	47,650	44,935	55,000	93,000	-	93,000	65,860	6,210	20,930	93,000	-	-
661	25026 DUES AND MEMBERSHIPS	2,535	3,971	6,340	7,484	-	7,484	4,813	-	2,671	7,484	-	-
662	13015 LOCAL TRAVEL	133	292	1,974	4,000	-	4,000	40	-	3,960	4,000	-	-
663	23001 TEXTBOOKS-NEW	292,912	53,352	96,870	131,930	-	131,930	102,561	50	29,318	265,422	-	(133,492)
664	23004 RESOURCE MATERIALS	7,697	21,929	11,163	23,438	-	23,458	14,278	2,497	6,683	23,458	-	-
665	23006 ESL RESOURCES	13,151	6,633	7,286	12,200	-	12,200	3,867	238	8,095	12,200	-	-
666	24012 STANDARDIZED TESTING	28,905	29,432	30,750	74,442	-	74,442	61,274	1,000	12,167	74,442	-	-
667	25003 PROFESSIONAL DEVELOPMENT	91,876	113,814	103,125	126,925	-	126,925	102,613	10,413	13,899	126,925	-	-
668	52004 FIELD TRIPS	5,403	-	9,146	7,500	-	7,500	2,730	410	4,360	7,500	-	-
669	25005 CURRICULUM RESEARCH & DEV.	22,677	28,206	25,408	25,420	-	25,420	10,603	-	14,817	25,420	-	-
670	TOTAL OPERATING	512,938	302,565	347,061	506,359	-	506,359	368,640	20,818	116,900	639,851	-	(133,492)
671	TOTAL CURRICULUM	2,415,864	2,171,023	2,268,370	2,580,598	146,548	2,727,146	1,591,895	860,495	274,757	2,780,021	18.50	(52,874)
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RC - 20	FINANCE	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
677	11014 DIRECTOR OF FINANCE	174,057	209,070	216,910	216,910	7,592	224,502	155,424	69,078	0	224,502	1.00	-
678	11021 PAYROLL / BENEFITS COORDINATOR	36,256	38,069	39,021	39,021	976	39,997	27,690	12,307	(1)	39,997	0.50	-
679	11022 ASSISTANT DIRECTOR FINANCE	115,574	182,149	232,783	237,283	8,147	245,430	169,912	75,517	1	245,430	2.00	-
680	11025 ACCOUNTANT	78,413	80,177	-	-	-	-	-	-	-	-	-	-
681	11042 ACCOUNTS PAYABLE	73,336	71,882	74,150	75,814	-	75,814	52,487	23,327	0	75,814	1.00	-
682	11043 TRANSPORTATION COORDINATOR	73,179	74,826	76,884	76,884	3,116	80,000	54,539	25,461	(0)	80,000	1.00	-
683	11032 EXECUTIVE ASSISTANT	35,636	39,007	41,500	41,500	1,453	42,953	29,736	13,216	(0)	42,953	0.50	-
684	TOTAL PERSONNEL	586,451	695,180	681,248	687,412	21,283	708,695	489,789	218,905	0	708,695	6.00	-
685	OPERATING												
686	12005 AUDITING SERVICES	22,045	21,252	21,736	23,600	-	23,600	22,289	-	1,311	22,289	-	1,311
687	13015 LOCAL TRAVEL	-	-	-	250	-	250	-	-	250	250	-	-
688	25026 SCHOOL DISTRICT MEMBERSHIPS	1,079	975	1,150	1,150	75	1,225	1,225	-	-	1,225	-	-
689	25003 PROFESSIONAL DEVELOPMENT	-	-	-	-	-	-	-	-	-	-	-	-
690	25013 TEMPORARY HOURLY SERVICES	14,572	-	-	-	-	-	-	-	-	-	-	-
691	TOTAL OPERATING	37,696	22,227	22,886	25,000	75	25,075	23,514	-	1,561	23,764	-	1,311
692	NET FINANCE BUDGET	624,147	717,407	704,134	712,412	21,358	733,770	513,303	218,905	1,561	732,459	6.00	1,311
693													
694													
695													
696													
697													

RC - 21	LIBRARY	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFMS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
698	21220 CURRICULUM SUPERVISION	2,613											698
699	TOTAL PERSONNEL	2,613	2,613										699
700													700
701													701
702													702
703	OPERATING												703
704	23001 ACCESSIONS	93,193	86,927	63,620	77,971	(5,620)	72,351	41,971	12,567	17,813	72,351		704
705	23003 PERIODICALS	7,697	8,345	8,051	8,065	980	9,045	7,633	175	1,238	9,045		705
706	23004 RESOURCE MATERIALS	9,580	17,540	11,603	14,310	(136)	14,174	10,420	576	3,178	14,174		706
707	23005 ONLINE SUBSCRIPTIONS	34,979	36,537	37,515	36,802	2,584	39,386	38,467	-	919	39,386		707
708	23007 OTHER LIBRARY EXPENSES	6,474	9,179	7,131	7,532	2,472	10,004	7,970	703	1,331	10,004		708
709	25002 PROF. LIBRARY PURCHASE	889	1,038	539	1,591	(510)	1,081	441	197	443	1,081		709
710	25026 DUES AND MEMBERSHIPS	2,576	2,728	2,596	3,779	230	4,009	1,958	-	2,051	4,009		710
711	13035 SOFTWARE	239	710	945	2,376	-	2,376	1,800	-	576	2,376		711
712	72044 REPAIRS AND SERVICE CONTRACT	1,189	-	-	-	-	-	-	-	-	-		712
713	83003 RENTAL/LEASE OF EQUIPMENT	-	-	-	-	-	-	-	-	(1)	-		713
714	TOTAL OPERATING	156,815	163,004	132,000	152,426	(0)	152,426	110,660	14,218	27,548	152,427		714
715	EQUIPMENT												715
716	73001 EQUIPMENT & FURNITURE	410	1,002	2,217	-	-	-	-	-	-	-		716
717	TOTAL EQUIPMENT	410	1,002	2,217	-	-	-	-	-	-	-		717
718													718
719	TOTAL LIBRARY	159,838	166,619	134,216	152,426	(0)	152,426	110,660	14,218	27,548	152,427		719
720													720
721													721

722	RC - 22	TECHNOLOGY EDUCATION	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STP	YR. END EST.	723
723															
724	23002	CLASSROOM REFERENCE	-	-	300	400	-	400	-	-	400	400	-	-	724
725	23003	PERIODICALS	120	120	65	690	-	690	359	-	331	690	-	-	725
726	24011	GENERAL TEACHING SUPPLIES	30,682	97,247	48,665	43,275	-	43,275	29,200	5,574	8,501	43,275	-	-	726
727	25001	MISC. OFFICE SUPPLIES	-	776	839	830	-	830	826	-	4	830	-	-	727
728	25003	PROFESSIONAL DEVELOPMENT	1,190	785	2,645	3,500	-	3,500	2,265	848	387	3,500	-	-	728
729	72044	REPAIRS AND SERVICE	1,822	2,850	2,255	3,200	-	3,200	2,658	-	542	3,200	-	-	729
730		TOTAL OPERATING	33,814	101,777	54,768	51,895	-	51,895	35,308	6,422	10,165	51,895	-	-	730
731															731
732		EQUIPMENT													732
733	73400	EQUIPMENT-TECHNOLOGY	8,688	4,533	3,871	5,431	(77)	5,354	5,354	-	-	9,314	-	(3,960)	733
734	123008	EQUIPMENT-NEW TECHNOLOGY	-	-	-	-	-	-	-	-	-	2,068	-	(2,068)	734
735		TOTAL EQUIPMENT	8,688	4,533	3,871	5,431	(77)	5,354	5,354	-	-	11,382	-	(6,028)	735
736															736
737		TOTAL TECH. EDUCATION	42,502	106,310	58,639	57,326	(77)	57,249	40,662	6,422	10,165	63,277	-	(6,028)	737
738															738

739	RC - 23 CONTINUING EDUC/SUMMER SCHOOL	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
740													
741	21201 DIRECTOR	24,646	26,882	25,501	27,969	1,375	29,344	24,141	5,202	29,344	1		-
742	21501 PRINCIPAL/DIRECTOR SECRETARY	29,229	29,817	30,412	31,093	-	31,093	21,526	9,567	0	31,093	0.40	0
743	PERSONNEL	53,876	56,699	55,913	59,062	1,375	60,437	45,667	14,769	1	60,437	0.40	0
744													
745	OPERATING												
746	12001 CONSULTANT SERVICES	431,834	84,614	425,365	450,000	14,923	464,923	464,923	-	0	464,923		-
747	13011 MAILING EXPENSES	400	400	400	500	-	500	400	-	100	500		-
748	25001 GENERAL OFFICE SUPPLIES	4,120	-	420	3,485	(3,285)	200	200	-	-	200		-
749	24011 GENERAL TEACHING SUPPLIES	10,122	1,821	14,394	22,605	(7,025)	15,580	15,443	-	137	15,580		-
750	24010 ADULTED. CONTRACTED SERVICES	7,000	9,926	9,961	12,500	-	12,500	-	-	12,500	10,000		2,500
751	25014 PRINTING	1,198	3,979	1,534	3,500	(2,000)	1,500	1,482	-	18	1,500		-
752	TOTAL OPERATING	454,675	100,740	452,074	492,590	2,613	495,203	482,448	-	12,755	492,703		2,500
753													
754	TOTAL CONT. ED/SUM. SCHOOL	508,550	157,439	507,986	551,652	3,988	555,640	528,115	14,769	12,756	553,140	0.40	2,500
755													
756													
757	REVENUE	2019 - 2020	2020-2021	2021-2022	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	Rev. Expected	Rev. Forecast	Surplus/		
758	REVENUE - SUMMER SCHOOL	(197,435)	(121,335)	(659,979)	(685,000)	(31,030)	(716,030)	(716,030)	-	(716,030)	(716,030)		(0)
759	TOTAL REVENUE	(197,435)	(121,335)	(659,979)	(685,000)	(31,030)	(716,030)	(716,030)	-	(716,030)	(716,030)		(0)
760													
761	NET EXPENSE SUM&CONT. ED	311,116	36,104	(151,993)	(133,348)	(27,042)	(160,390)	(187,915)	14,769	(703,273)	(162,890)		2,500

RC - 24	SPECIAL EDUCATION	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADI.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	
762	21202 ASSISTANT SUPERINTENDENT SESS	214,797	220,704	228,429	228,429	7,995	236,424	163,678	72,746	-	0	1.00	-	762
763	21202 ASSISTANT SUPERINTENDENT SESS	328,215	341,860	348,678	355,632	-	355,632	246,151	109,481	(0)	355,632	2.00	(0)	763
764	21211 PROGRAM DIR. OF SESS K-12	238,953	282,994	288,654	294,428	(22,082)	272,346	146,648	125,698	0	272,346	2.00	0	764
765	21215 DEPARTMENT CHAIRS	-	-	-	-	-	-	-	-	-	-	-	-	765
766	21220 CURRICULUM SUPERVISION	-	-	-	-	-	-	-	-	-	-	-	-	766
767	21302 SUBSTITUTE TEACHERS	82,898	104,057	156,930	165,000	(10,000)	155,000	69,233	-	-	-	-	-	767
768	21303 SPECIAL CLASS TEACHERS	4,867,229	4,850,652	4,908,890	5,262,512	(28,101)	5,234,411	2,928,228	2,293,698	12,485	5,234,411	60.00	-	768
770	21304 HOMEBOUND/TUTORIAL	181,190	227,457	262,290	219,500	20,500	240,000	173,737	-	66,263	240,000	-	-	770
771	21307 SPEECH THERAPISTS	1,702,788	1,649,311	1,755,037	1,859,861	(31,349)	1,828,512	1,043,800	760,901	-	1,828,512	17.50	-	771
772	21308 SUMMER SCHOOL & PPTs	837,531	922,451	1,029,646	1,099,135	(10,000)	1,089,135	755,024	-	336,111	1,089,135	-	-	772
773	21403 PSYCHOLOGISTS	909,970	943,652	994,547	1,041,260	(179,552)	861,709	457,209	369,751	34,748	861,709	11.60	-	773
774	21404 SOCIAL CASE WORKER	228,031	231,451	180,567	185,037	-	185,037	99,635	85,402	-	185,037	2.00	(0)	774
775	21407 SCHOOL-BASED SESS FACILITATORS	453,088	514,959	-	-	-	-	-	-	-	-	-	-	775
776	21408 SESS ADDITIONAL DAYS	21,395	22,860	-	-	-	-	-	-	-	-	-	-	776
777	21409 BEHAVIORAL ANALYST	158,648	162,001	165,462	165,462	3,310	168,772	99,139	69,633	-	-	-	-	777
778	21410 PHYSICAL THERAPIST	116,537	119,159	121,542	121,542	2,431	123,973	66,755	57,218	(0)	123,973	2.00	(0)	778
779	21501 PRINCIPAL/DIRECTOR SECRETARY	392,836	338,280	361,464	369,557	-	369,557	252,811	116,745	0	369,557	1.00	0	779
780	21603 TEACHER AIDES	2,912,501	3,029,893	3,214,760	3,353,934	94,791	3,448,725	2,151,849	1,274,688	22,188	3,448,725	83.50	-	780
781	21605 TRANSPORTATION DRIVER	77,600	76,611	108,474	174,267	17,357	191,624	134,283	38,144	19,197	191,624	4.00	-	781
782	41002 NURSES	249,653	268,421	289,879	-	-	-	-	1	-	1	-	(1)	782
783	41003 LPN	-	-	-	45,211	904	46,105	29,340	16,765	-	46,105	1.00	0	783
784	41004 SUBSTITUTE NURSES	30,984	15,677	29,273	-	-	-	-	1	(1)	1	-	(1)	784
785	TOTAL PERSONNEL	14,004,842	14,342,431	15,154,582	14,940,757	(133,796)	14,806,962	8,815,520	5,390,873	600,568	14,806,963	192.93	(2)	785
786														786
787														787

	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822
OPERATING	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQS.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.																							
CONSULTANT SERVICES	1,205,547	1,348,791	1,322,125	1,457,909	12,500	1,470,409	764,209	653,877	52,323	1,470,409	-	-																							
CONTRACTED SPEECH	659,359	840,306	991,316	900,000	-	900,000	511,754	362,521	25,726	900,000	-	-																							
CONT. OCCUPATIONAL THERAPY	772,093	804,770	835,721	851,176	20,000	871,176	529,195	325,965	16,017	871,176	-	-																							
CONTRACTED PHYSICAL THERAPY	255,375	307,202	344,460	350,000	(20,000)	330,000	189,182	126,155	14,663	330,000	-	-																							
LEGAL SERVICES	207,065	172,919	210,643	250,000	25,000	275,000	161,955	113,046	-	275,000	-	-																							
TEXTBOOKS-NEW	5,494	3,156	2,407	5,500	(1,500)	4,000	1,700	4	2,297	4,000	-	-																							
TEXTBOOKS-CONSUMABLES	4,199	3,775	2,415	5,120	(1,120)	4,000	1,323	-	2,677	4,000	-	-																							
GENERAL TEACHING SUPPLIES	50,926	55,422	58,003	52,000	2,620	54,620	29,362	27,445	22,513	54,620	-	-																							
SPECIAL EDUCATION TESTING	53,128	52,747	53,531	53,550	-	53,550	22,706	29,377	29,377	53,550	-	-																							
PROFESSIONAL DEVELOPMENT	120,081	148,200	117,603	150,000	(30,500)	119,500	79,081	20,363	20,056	119,500	-	-																							
LOCAL TRAVEL EXPENSE	2,218	78	396	1,500	-	1,500	361	-	1,139	1,500	-	-																							
PUPIL EVALUATION	216,051	177,496	158,917	225,000	(25,000)	200,000	139,646	25,149	35,205	200,000	-	-																							
DUES AND MEMBERSHIPS	800	960	670	1,000	-	1,000	775	-	225	1,000	-	-																							
SOFTWARE	39,111	30,971	39,485	40,000	-	40,000	23,466	6,665	9,869	40,000	-	-																							
IN-DISTRICT SPECIAL ED TRANS	775,621	698,935	930,397	873,000	138,165	1,011,165	400,352	601,096	9,717	1,011,165	-	-																							
OUT-OF-DISTRICT SPECIAL ED TRANS	482,518	265,097	366,764	541,596	(125,365)	416,231	217,578	193,477	5,176	416,231	-	-																							
REPAIRS AND SERVICE CONTRACT	-	-	-	-	-	-	-	-	-	-	-	-																							
TUITION-PUBLIC SCHOOLS	262,219	133,696	201,855	292,782	-	292,782	131,926	33,624	127,232	292,782	-	-																							
TUITION-NON PUBLIC SCHOOLS	6,686,475	6,547,084	6,502,307	6,192,932	-	6,192,932	2,870,254	1,929,469	1,393,210	6,192,932	-	-																							
TOTAL OPERATING	11,798,282	11,591,601	12,138,713	12,242,865	(5,200)	12,237,665	6,074,823	4,395,422	1,767,421	12,237,665	-	-																							
EQUIPMENT																																			
EQUIPMENT-TECHNOLOGY	20,537	29,535	35,138	30,000	-	30,000	17,213	1,607	11,180	30,000	-	-																							
TOTAL EQUIPMENT	20,537	29,535	35,138	30,000	-	30,000	17,213	1,607	11,180	30,000	-	-																							
GRAND TOTAL SPECIAL EDUCATIO	25,823,660	25,963,567	27,328,433	27,213,622	(138,996)	27,074,627	14,907,556	9,787,902	2,379,169	27,074,628	192.93	(2)																							
REVENUE																																			
EXCESS COST REIMBURSEMENT	(2,566,238)	(2,695,922)	(2,790,745)	(2,081,985)	-	(2,081,985)	(1,816,185)	-	(2,674,766)	(2,674,766)																									
REVENUE	(2,566,238)	(2,695,922)	(2,790,745)	(2,081,985)	-	(2,081,985)	(1,816,185)	-	(2,674,766)	(2,674,766)																									
NET SPECIAL EDUCATION EXPENSE	23,257,402	23,267,645	24,537,688	25,131,637	(138,996)	24,992,642	13,091,371	9,787,902	(295,597)	24,399,862																									
			</																																

823	RC - 25	FIXED COSTS	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	823
824	52001	REGULAR PUPIL TRANSPORTATION	2,232,400	2,064,426	2,350,444	2,554,742	(53,800)	2,500,942	1,477,053	1,002,071	21,819	2,500,942		-	824
825															825
826		TOTAL TRANSPORTATION	2,232,400	2,064,426	2,350,444	2,554,742	(53,800)	2,500,942	1,477,053	1,002,071	21,819	2,500,942		-	826
827															827
828															828



829	HEATING FUEL										830
830	63001	HEAT - RC25	17,607	16,184	19,597	19,500	2,665	22,165	15,639	22,165	831
831	63002	PROPANE	-	7,603	-	-	-	-	-	-	832
832	2530108	HEAT-DHS	111,422	116,084	140,857	143,190	40,305	183,495	82,525	183,495	833
833	2530307	HEAT-MIDDLEX	56,994	79,152	89,096	100,107	7,850	107,957	49,374	107,957	834
834	2530506	HEAT-HINDLEY	29,097	33,315	39,942	37,500	11,212	48,712	21,053	48,712	835
835	2530706	HEAT-HOLMES	46,797	26,978	31,456	35,325	3,700	39,025	18,465	39,025	836
836	2530806	HEAT-OX RIDGE	55,984	50,304	42,617	12,354	58,146	70,500	37,762	70,500	837
837	2530906	HEAT-ROYLE	36,330	43,315	35,123	47,886	23,882	23,133	47,886	47,886	838
838	2531006	HEAT-TOKENEKE	38,856	39,849	37,720	37,720	2,940	40,660	12,992	40,660	839
839	TOTAL HEATING FUEL		393,085	412,785	426,201	433,582	126,818	560,400	298,587	560,400	840
841	UTILITIES										842
842	64001	WATER - RC25	13,401	4,443	6,296	7,046	200	7,246	2,514	7,245	843
843	64001	WATER - DHS	30,119	23,439	23,291	25,620	1,540	27,150	13,955	27,150	844
844	64001	WATER - MIDDLEX	19,057	15,734	13,910	17,507	(707)	16,800	8,969	16,800	845
845	64001	WATER - HINDLEY	5,746	5,746	5,029	5,551	794	6,345	3,650	6,345	846
846	64001	WATER - HOLMES	9,490	7,332	6,320	8,540	960	9,500	4,048	9,500	847
847	64001	WATER - OX RIDGE	5,146	5,618	7,459	5,658	(1)	5,657	1,734	5,657	848
848	64001	WATER - ROYLE	7,220	6,333	5,671	7,046	(45)	7,001	3,835	7,000	849
849	64001	WATER - TOKENEKE	11,874	11,035	8,914	12,810	(810)	12,000	6,094	12,000	850
850	TOTAL WATER		101,289	79,679	76,890	89,777	1,921	91,698	44,039	91,697	851
851	64002	ELECTRICITY - RC25	39,308	42,885	44,833	48,450	(582)	47,868	21,975	47,868	852
852	64002	ELECTRICITY - GEN. & SOLAR DHS	491,931	449,651	492,674	503,500	(8,761)	494,739	270,598	494,739	853
853	64002	ELECTRICITY - MIDDLEX	164,750	180,016	199,900	192,280	9,226	201,506	118,233	201,506	854
854	64002	ELECTRICITY - HINDLEY	48,811	55,551	62,878	55,288	8,908	64,196	37,045	64,196	855
855	64002	ELECTRICITY - HOLMES	47,106	47,244	55,021	47,244	9,478	49,239	27,932	49,239	856
856	64002	ELECTRICITY - GEN. & SOLAR (OX RIDGE)	110,699	119,456	123,719	119,700	(13,614)	106,086	48,373	106,086	857
857	64002	ELECTRICITY - ROYLE	41,027	50,591	50,111	51,300	-	51,300	27,576	51,300	858
858	64002	ELECTRICITY - TOKENEKE	150,185	193,589	146,843	145,730	10,500	156,230	97,275	156,230	859
859	TOTAL ELECTRICITY		1,093,818	1,139,082	1,175,980	1,156,009	15,155	1,171,164	649,006	1,171,164	860

		ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
860	64003	69,395	59,814	59,190	63,200	-	63,200	44,454	18,746	-	63,200	-	-
861	64003	-	-	-	-	-	-	-	-	-	-	-	-
862	64003	-	-	-	-	-	-	-	-	-	-	-	-
863	64003	-	-	-	-	-	-	-	-	-	-	-	-
864	64003	-	-	-	-	-	-	-	-	-	-	-	-
865	64003	-	-	-	-	-	-	-	-	-	-	-	-
866	64003	-	-	-	-	-	-	-	-	-	-	-	-
867	64003	-	-	-	-	-	-	-	-	-	-	-	-
868	64003	-	-	-	-	-	-	-	-	-	-	-	-
869	64003	-	-	-	-	-	-	-	-	-	-	-	-
870	64003	69,395	59,814	59,190	63,200	-	63,200	44,454	18,746	-	63,200	-	-
871	64004	46,799	39,864	46,137	49,245	3,215	52,460	52,460	-	-	52,460	-	-
872	64004	-	-	-	-	-	-	-	-	-	-	-	-
873	64004	-	-	-	-	-	-	-	-	-	-	-	-
874	64004	-	-	-	-	-	-	-	-	-	-	-	-
875	64004	-	-	-	-	-	-	-	-	-	-	-	-
876	64004	-	-	-	-	-	-	-	-	-	-	-	-
877	64004	-	-	-	-	-	-	-	-	-	-	-	-
878	64004	-	-	-	-	-	-	-	-	-	-	-	-
879	64004	46,799	39,864	46,137	49,245	3,215	52,460	52,460	-	-	52,460	-	-
880													
881	TOTAL UTILITIES	1,311,301	1,318,440	1,358,196	1,358,231	20,291	1,378,522	789,958	588,557	7	1,378,520		1
882													
883	INSURANCE												
884	82001	182,870	186,821	185,282	206,842	(7,764)	199,078	149,509	-	49,569	199,078	-	-
885	82002	301,733	290,234	192,217	292,568	(58,081)	234,487	162,962	68,218	3,306	234,487	-	-
886	82003	11,385,127	12,358,756	12,993,732	14,364,035	(10,557)	14,353,478	10,552,405	2,963,676	-	14,245,125	-	108,353
887	82004	14,600	16,688	13,801	14,328	500	14,828	14,527	-	301	14,527	-	301
888	82006	123,834	105,259	99,037	101,513	(500)	101,013	99,037	-	1,976	99,037	-	1,976
889	82007	74,004	112,230	75,000	60,000	-	60,000	10,013	49,987	-	60,000	-	-
890	TOTAL INSURANCE	12,082,166	13,069,988	13,559,069	15,039,286	(76,402)	14,962,884	11,188,453	3,081,881	692,550	14,852,253		110,631
891													
892	RETIREMENT												
893	84001	1,010,789	1,376,078	1,467,210	1,435,251	-	1,435,251	1,435,251	-	-	1,435,251	-	-
894	84002	1,947,793	1,980,716	2,064,851	2,127,382	20,175	2,147,557	1,330,708	-	816,849	2,147,557	-	-
895	84004	432,131	268,434	310,866	271,834	-	271,834	271,834	-	-	271,834	-	-
896	TOTAL RETIREMENT	3,390,713	3,625,228	3,842,927	3,834,467	20,175	3,854,642	3,037,793	-	816,849	3,854,642	-	-
897													
898	TOTAL FIXED COSTS	19,399,665	20,490,866	21,536,838	23,220,308	37,082	23,257,390	16,791,844	4,933,451	1,532,095	23,146,758		110,632
899													
900	REVENUE												
901	84005	(337,671)	(197,642)	(228,763)	(187,214)	-	(187,214)	-	-	(187,214)	(187,214)	-	-
902	84006	(7,138)	(9,696)	(16,140)	(5,000)	-	(5,000)	(13,376)	568	(10,000)	(10,000)	-	5,000
903													
904	NET FIXED COSTS	19,054,856	20,283,528	21,291,935	23,028,094	37,082	23,065,176	16,778,468	4,934,019	1,334,881	22,949,544		115,632

RC - 26	EARLY LEARNING PROGRAM	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
905	21201 DIRECTOR OF ELP	157,205	161,135	164,358	167,645	-	167,645	116,062	51,583	0	167,645	1,00	0
906	21302 SUBSTITUTE TEACHERS	7,800	6,841	18,600	3,000	13,625	16,625	13,550	-	3,075	16,625	-	-
907	21318 BUILDING SUBSTITUTES	-	-	-	10,625	(10,625)	-	-	-	-	-	-	-
908	21303 SPECIAL CLASS TEACHERS	750,740	768,860	801,137	828,029	-	828,029	458,996	369,033	0	828,029	9,00	0
909	21603 TEACHER AIDES	541,199	581,105	647,697	686,042	(16,185)	669,857	423,024	241,445	5,389	669,857	17,00	-
910	TOTAL PERSONNEL	1,456,944	1,517,941	1,631,791	1,695,341	(13,185)	1,682,156	1,011,631	662,061	8,464	1,682,156	27,00	0
911	22003 TEXTBOOKS-CONSUMABLES	3,108	1,003	2,573	5,000	(3,000)	2,000	1,285	-	715	2,000	-	-
912	24011 GENERAL TEACHING SUPPLIES	2,096	5,365	7,897	6,500	3,000	9,500	7,645	905	950	9,500	-	-
913	24013 SPECIAL EDUCATION TESTING	-	317	402	500	-	500	87	-	413	500	-	-
914	25003 PROFESSIONAL DEVELOPMENT	3,464	9,795	8,275	10,000	-	10,000	-	-	10,000	10,000	-	-
915	25026 DUES AND MEMBERSHIPS	-	-	-	-	-	-	-	-	-	-	-	-
916	TOTAL OPERATING	8,668	16,480	19,146	22,000	-	22,000	9,018	905	12,077	22,000	-	-
917	73001 EQUIPMENT AND FURNITURE	1,231	209	516	1,000	12	1,012	1,011	-	1	1,012	-	-
918	73020 NEW CLASSROOM FURNITURE	-	-	-	-	-	-	-	-	-	-	-	-
919	TOTAL EQUIPMENT	1,231	209	516	1,000	12	1,012	1,011	-	1	1,012	-	-
920	TOTAL EARLY LEARNING PROGRAM	1,466,843	1,534,630	1,651,454	1,718,341	(13,173)	1,705,168	1,021,660	662,966	20,542	1,705,168	27,00	0
921	143003 ELP TUITION	(275,921)	(235,631)	(299,918)	(354,050)	-	(354,050)	(187,072)	-	(322,722)	(322,722)	-	(31,328)
922	TOTAL ELP TUITION	(275,921)	(235,631)	(299,918)	(354,050)	-	(354,050)	(187,072)	-	(322,722)	(322,722)	-	(31,328)
923	TOTAL EARLY LEARNING PROGRAM	1,190,921	1,298,999	1,351,536	1,364,291	(13,173)	1,351,118	834,588	662,966	(302,180)	1,382,446	27,00	(31,328)

RC - 27	SAFETY & SECURITY	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
935	11031 DIRECTOR OF SECURITY	-	-	-	-	67,005	67,005	21,818	45,187	(0)	67,005	1,00	-
936	21601 ARMED SCHOOL SECURITY OFFICERS	-	-	-	-	187,062	187,062	-	-	187,062	144,706	6,00	42,356
937	21602 CAMPUS MONITORS	415,235	423,345	428,540	479,742	(8,896)	470,846	295,244	174,875	727	470,846	12,00	-
938	TOTAL PERSONNEL	415,235	423,345	428,540	479,742	245,171	724,913	317,062	220,062	187,789	682,557	19,00	42,356
939													
940	35000 POLICE AND FIRE SERVICES	28,414	36,390	21,879	42,350	-	42,350	11,555	-	30,795	42,350	-	-
941	13015 LOCAL TRAVEL	-	-	-	-	-	-	-	-	-	-	-	-
942	25001 GENERAL OFFICE SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-
943	65005 UNIFORMS	-	-	-	-	6,500	6,500	2,861	754	2,885	6,500	-	-
944	72021 SECURITY	85,584	92,519	106,423	88,000	27,375	115,375	58,290	34,578	22,508	115,375	-	-
945	TOTAL OPERATING	113,998	128,909	128,302	130,350	33,875	164,225	72,705	35,332	56,188	164,225	-	-
946													
947	TOTAL SAFETY & SECURITY	529,233	552,254	556,842	610,092	279,046	889,138	389,767	255,394	243,977	846,782	19,00	42,356
948													
949													
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954													
955													
956													
957													
958	RC - 28 COVID EXPENSES												
959	2810503 HINDLEY 3rd GRADE TEACHER	-	66,169	-	-	-	-	-	-	-	-	-	-
960	2810702 HOLMES 2nd GRADE TEACHER	-	113,025	-	-	-	-	-	-	-	-	-	-
961	2810704 HOLMES 4th GRADE TEACHER	-	-	-	-	-	-	-	-	-	-	-	-
962	2810803 OX RIDGE 3rd GRADE TEACHER	-	-	-	-	-	-	-	-	-	-	-	-
963	2810901 ROYLE 1st GRADE TEACHER	-	-	-	-	-	-	-	-	-	-	-	-
964	2810904 ROYLE 4th GRADE TEACHER	-	54,396	-	-	-	-	-	-	-	-	-	-
965	2811005 TOKENHEKE 5th GRADE TEACHER	-	63,396	-	-	-	-	-	-	-	-	-	-
966	21302 SUBSTITUTE TEACHERS	-	45,756	33,333	-	-	-	-	-	-	-	-	-
967	21602 CAMPUS MONITORS	-	82,458	-	-	-	-	-	-	-	-	-	-
968	21603 LUNCH MONITORS	-	160,000	-	-	-	-	-	-	-	-	-	-
969	21607 LUNCH STAFF	-	388,811	-	-	-	-	-	-	-	-	-	-
970	11044 TECHNICIAN	-	-	-	-	-	-	-	-	-	-	-	-
971	41001 COVID COMPLIANCE OFFICER	-	35,000	5,000	-	-	-	-	-	-	-	-	-
972	41002 NURSE	-	14,243	-	-	-	-	-	-	-	-	-	-
973	41003 LPNS	-	180,074	-	-	-	-	-	-	-	-	-	-
974	41004 NURSE CONTACT TRACING/SUBSTITU	-	53,202	3,045	-	-	-	-	-	-	-	-	-
975	61001 PART TIME CUSTODIANS	-	115,423	-	-	-	-	-	-	-	-	-	-
976	61005 CUSTODIAL OVERTIME	-	90,658	-	-	-	-	-	-	-	-	-	-
977	21312 STAFF DEVELOPMENT	-	20,421	-	-	-	-	-	-	-	-	-	-
978	TOTAL PERSONNEL	-	1,483,032	41,379	-	-	-	-	-	-	-	-	-
979													
980	12001 CONSULTANT SERVICES	-	98,747	-	-	-	-	-	-	-	-	-	-
981	23004 RESOURCE MATERIALS	-	69,531	-	-	-	-	-	-	-	-	-	-
982	13035 SOFTWARE	-	-	-	-	-	-	-	-	-	-	-	-
983	35000 POLICE AND FIRE SERVICES	-	33,884	-	-	-	-	-	-	-	-	-	-
984	42001 HEALTH SUPPLIES	-	-	8,249	-	-	-	-	-	-	-	-	-
985	52001 REGULAR PUPIL TRANSPORTATION	-	13,136	6,928	-	-	-	-	-	-	-	-	-
986	65001 CUSTODIAL SUPPLIES	-	120,000	-	-	-	-	-	-	-	-	-	-
987	72001 CONTRACTED JANITORIAL SERVICE	-	302,456	-	-	-	-	-	-	-	-	-	-
988	74030 EMERGENCY REPAIRS	-	135,965	-	-	-	-	-	-	-	-	-	-
989	82003 HEALTH INSURANCE	-	58,378	-	-	-	-	-	-	-	-	-	-
990	84001 RETIREMENT	-	41,582	-	-	-	-	-	-	-	-	-	-
991	101002 YMCA	-	127,560	-	-	-	-	-	-	-	-	-	-
992	TOTAL OPERATING	-	1,001,238	15,177	-	-	-	-	-	-	-	-	-
993													
994	123021 NEW COMPUTER EQUIPMENT	-	12,736	-	-	-	-	-	-	-	-	-	-
995	TOTAL EQUIPMENT	-	12,736	-	-	-	-	-	-	-	-	-	-



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1035	1036	RC - #	RESPONSIBILITY CENTER SUMMARY	RC NAME	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.	1035
1036	1037	RC-1	DHS		13,315,806	13,306,543	13,929,556	14,189,969	(30,648)	14,159,321	8,281,536	5,731,753	14,147,618	14,147,618		11,703	1036
1037	1038	RC-2	FITCH ACADEMY		471,318	508,012	522,831	554,351	8,246	562,597	338,185	223,552	562,597	562,597		-	1037
1038	1039	RC-3	MMS		10,344,000	10,310,707	10,573,222	11,110,085	(354,965)	10,755,120	6,231,352	4,372,097	152,069	10,701,766		53,354	1039
1039	1040	RC-5	Hindley		3,635,150	3,597,988	3,682,820	4,057,991	(186,927)	3,871,064	2,223,323	1,565,392	82,349	3,859,198		11,866	1040
1040	1041	RC-7	Hollmes		3,420,056	3,435,539	3,596,528	3,931,923	(370,956)	3,560,967	2,109,766	1,400,831	50,370	3,559,401		1,566	1041
1041	1042	RC-8	Ox Ridge		3,572,668	3,655,749	3,926,774	4,283,423	(62,622)	4,220,801	2,436,812	1,695,555	88,434	4,179,019		41,781	1042
1042	1043	RC-9	Royle		3,153,268	3,251,567	3,340,122	3,561,209	(241,070)	3,320,139	1,936,006	1,330,029	54,104	3,311,777		8,362	1043
1043	1044	RC-10	Tokeneke		3,360,380	3,338,462	3,321,270	3,564,586	(107,839)	3,672,425	2,117,282	1,497,843	57,300	3,665,074		7,351	1044
1044	1045	RC-11	Ath. Health & P.E.		1,690,473	1,568,098	1,957,198	1,972,779	36,255	2,009,034	1,315,478	281,889	412,268	2,042,193		(33,159)	1045
1045	1046	RC-12	Maintenance		3,384,101	3,429,745	3,951,405	3,553,463	96,952	3,650,415	2,439,390	986,620	224,405	3,621,364		29,051	1046
1046	1047	RC-13	Music		262,180	269,546	290,879	302,761	943	303,704	178,957	107,106	17,640	310,134		(6,430)	1047
1047	1048	RC-14	Art		97,310	105,102	107,259	115,478	38,287	153,765	111,692	31,963	10,111	160,365		(6,600)	1048
1048	1049	RC-15	Tech Plan		3,444,484	2,989,073	3,594,103	3,567,787	3,814	3,571,601	2,929,678	563,522	78,401	3,608,671		2,530	1049
1049	1050	RC-16	Admin		944,889	789,580	852,933	838,629	10,743	849,371	587,128	254,458	7,785	849,372		(1)	1050
1050	1051	RC-17	Health		842,321	820,734	871,352	1,195,206	1,115	1,184,091	767,517	384,809	31,765	1,184,092		(432)	1051
1051	1052	RC-18	Personnel		937,514	1,451,584	1,655,439	923,893	650,477	1,574,370	952,704	287,585	334,081	1,572,715		1,655	1052
1052	1053	RC-19	Curriculum		2,415,864	2,171,023	2,268,370	2,580,598	146,548	2,727,146	1,591,895	861,495	274,757	2,780,021		(52,874)	1053
1053	1054	RC-20	Finance		624,147	717,407	704,134	712,412	21,358	733,770	513,303	218,905	1,561	732,459		1,311	1054
1054	1055	RC-21	Library/Media		159,838	166,619	134,216	152,426	(0)	152,426	110,660	14,218	27,548	152,427		(1)	1055
1055	1056	RC-22	Tech Ed.		42,502	106,310	58,639	57,326	(77)	57,249	40,662	6,422	10,165	63,277		(6,028)	1056
1056	1057	RC-23	Cont. Ed.		508,550	157,439	507,986	551,652	3,988	555,640	528,115	14,769	12,756	553,140		2,500	1057
1057	1058	RC-24	SPED		25,823,660	25,963,567	27,328,433	27,213,622	(138,996)	27,074,627	14,907,556	9,787,902	2,379,169	27,074,628		(2)	1058
1058	1059	RC-25	Fixed Expenses		19,399,665	20,490,866	21,536,838	23,220,308	37,082	23,257,390	16,791,844	4,933,451	1,532,095	23,146,758		110,632	1059
1059	1060	RC-26	Early Learning Program		1,466,843	1,534,630	1,651,454	1,718,341	(13,173)	1,705,168	1,021,660	662,966	20,542	1,705,168		0	1060
1060	1061	RC-27	Safety & Security		-	610,092	-	610,092	279,046	889,138	389,767	255,394	243,977	846,782		42,356	1061
1061	1062	RC-28	COVID EXPENSES		-	-	-	-	-	-	-	-	-	-		-	1062
1062	1063	TOTAL ACTUAL			103,316,988	106,632,917	110,420,318	114,540,308	31,030	114,571,338	70,852,267	37,468,926	6,250,544	114,390,445		220,493	1063
1063	1064																1064
1064	1065	RC	PERSONNEL SUMMARY														1065
1065	1066	RC-1	Darien High School		13,098,094	13,112,087	13,679,817	13,927,681	(30,603)	13,897,079	8,111,240	5,699,156	86,682	13,892,376		4,703	1066
1066	1067	RC-2	Fitch Academy		382,833	410,750	420,600	440,474	1,354	442,328	251,953	190,342	32	442,328		-	1067
1067	1068	RC-3	Middlesex Middle School		10,286,224	10,235,573	10,492,714	11,004,098	(343,026)	10,661,072	6,174,112	4,364,539	122,421	10,607,718		53,354	1068
1068	1069	RC-5	Hindley School		3,588,225	3,544,653	3,635,966	4,004,269	(186,862)	3,817,407	2,176,543	1,564,541	76,323	3,805,541		11,866	1069
1069	1070	RC-7	Hollmes School		3,357,774	3,380,663	3,544,261	3,876,520	(370,891)	3,505,629	2,070,723	1,399,377	35,530	3,504,063		1,566	1070
1070	1071	RC-8	Ox Ridge School		3,525,604	3,600,220	3,871,249	4,224,911	(62,473)	4,162,438	2,388,137	1,694,390	79,910	4,120,656		41,781	1071
1071	1072	RC-9	Royle School		3,115,222	3,203,209	3,300,578	3,517,056	(240,979)	3,276,077	1,899,118	1,327,018	49,941	3,267,715		8,362	1072
1072	1073	RC-10	Tokeneke School		3,324,759	3,289,994	3,275,997	3,514,499	107,814	3,622,313	2,074,995	1,496,681	50,637	3,614,962		7,351	1073
1073	1074	RC-11	Physical Education		1,046,944	1,031,848	1,098,195	1,159,180	25,408	1,184,588	723,489	180,457	280,642	1,176,759		7,829	1074
1074	1075	RC-12	Maintenance		1,675,910	1,616,621	1,798,184	1,744,703	(21,268)	1,723,435	1,099,005	453,439	170,992	1,680,334		43,101	1075
1075	1076	RC-13	Music		191,326	202,563	214,892	217,243	(2,607)	214,636	117,787	96,849	0	214,636		(0)	1076
1076	1077	RC-14	Art		-	-	-	-	38,287	38,287	21,046	17,197	44	38,287		0	1077
1077	1078	RC-15	Technology		1,119,996	1,116,755	1,189,135	1,273,810	7,020	1,280,830	881,177	394,845	5,807	1,278,910		2,530	1078
1078	1079	RC-16	Administration		455,384	450,512	463,603	464,624	11,084	475,708	328,702	147,006	11	475,708		1	1079
1079	1080	RC-17	Health		789,174	766,874	826,376	1,142,106	(11,390)	1,130,716	732,136	383,339	15,141	1,129,147		1,568	1080
1080	1081	RC-18	Personnel		864,336	1,360,362	1,540,327	804,943	665,221	1,470,164	903,308	267,434	299,421	1,470,164		(0)	1081
1081	1082	RC-19	Curriculum		1,902,926	1,868,458	1,921,309	2,074,240	146,548	2,220,788	1,223,254	839,677	157,856	2,140,170		80,618	1082
1082	1083	RC-20	Finance		586,451	695,180	681,248	687,412	21,283	708,695	489,789	218,905	0	708,695		-	1083
1083	1084	RC-21	Library/Media		2,613	2,613	-	-	-	-	-	-	-	-		-	1084
1084	1085	RC-22	Continuing Education		53,876	56,699	55,913	59,062	1,375	60,437	45,667	14,769	1	60,437		0	1085
1085	1086	RC-23	Special Education		14,004,842	14,342,431	15,154,582	14,940,757	(133,796)	14,806,962	8,815,520	5,390,873	600,568	14,806,963		(2)	1086
1086	1087	RC-24	Early Learning Program		1,456,944	1,517,941	1,631,791	1,695,341	(13,185)	1,682,156	1,011,631	662,061	8,464	1,682,156		0	1087
1087	1088	RC-26	Safety & Security		-	-	-	479,742	245,171	724,913	317,062	220,062	187,789	682,557		42,356	1088
1088	1089	RC-27	COVID EXPENSES		-	-	-	-	-	-	-	-	-	-		-	1089
1089	1090	TOTAL PERSONNEL			64,829,458	67,289,036	69,838,115	71,252,670	(146,014)	71,106,656	41,855,395	27,023,057	2,228,204	70,799,672		306,984	1090

OPERATING SUMMARY										1091	1092	1093	1094	1095	1096	1097	1098	1099	1100	1101	1102	1103	1104	1105	1106	1107	1108	1109	1110	1111	1112	1113	1114	1115	1116	1117	1118
RC NAME		ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.																								
RC-1	Darien High School	217,712	189,483	246,692	257,487	-	257,487	165,541	32,597	59,349	250,487	-	7,000																								
RC-2	Fitch Academy	88,485	97,262	102,231	113,877	6,392	120,269	86,231	33,210	828	120,269	-	-																								
RC-3	Middlesex Middle School	57,775	75,134	80,509	105,987	(11,939)	94,048	57,240	29,648	51,657	94,048	-	-																								
RC-5	Hindley School	46,925	53,335	44,854	51,722	(65)	51,657	45,914	206	5,537	51,657	-	-																								
RC-7	Holmes School	60,315	54,876	50,457	53,403	(65)	53,338	37,858	644	14,836	53,338	-	-																								
RC-8	Ox Ridge School	45,081	54,802	53,850	56,512	-	56,512	46,825	1,165	8,523	56,512	-	-																								
RC-9	Royle School	35,738	46,716	37,606	42,153	(65)	42,088	34,914	3,011	4,162	42,088	-	-																								
RC-10	Tokeneke School	33,662	48,468	45,273	48,087	65	48,152	40,326	1,162	6,663	48,152	-	-																								
RC-11	Physical Education	638,534	531,297	855,663	807,599	10,847	818,446	588,219	100,831	129,396	859,434	-	(40,988)																								
RC-12	Maintenance	1,653,395	1,787,945	2,092,333	1,749,460	115,209	1,864,669	1,293,140	518,122	53,406	1,864,669	-	-																								
RC-13	Music	60,914	58,284	67,719	73,859	-	73,859	45,963	10,257	17,638	73,859	-	0																								
RC-14	Art	91,251	101,236	103,740	111,378	-	111,378	90,245	11,612	90,245	111,378	-	-																								
RC-15	Technology Plan	1,562,242	1,497,299	1,546,920	1,596,382	3,030	1,599,412	1,358,142	168,677	72,593	1,599,412	-	-																								
RC-16	Administration	489,505	339,068	389,330	374,005	(341)	373,664	258,427	107,451	7,786	373,664	-	-																								
RC-17	Health	53,147	53,861	44,976	53,100	275	53,375	35,381	1,370	16,624	53,375	-	(2,000)																								
RC-18	Personnel	73,178	91,222	115,112	118,950	(14,744)	104,206	49,396	20,151	34,659	102,551	-	1,655																								
RC-19	Curriculum	512,938	302,565	347,061	506,359	-	506,359	368,640	20,818	116,900	639,851	-	(133,492)																								
RC-20	Finance	37,696	22,227	22,886	25,000	75	25,075	23,514	-	1,561	23,764	-	1,311																								
RC-21	Library/Media	156,815	163,004	132,003	152,426	(0)	152,426	110,660	14,218	27,548	152,427	-	(1)																								
RC-22	Technology Education	33,814	101,777	54,768	51,895	-	51,895	35,308	6,422	10,165	51,895	-	-																								
RC-23	Continuing Education	454,675	100,740	452,074	492,590	2,613	495,203	482,448	-	12,755	492,703	-	2,500																								
RC-24	Special Education	11,798,282	11,591,601	12,138,713	12,242,865	(5,200)	12,237,665	6,074,823	4,395,422	1,767,421	12,237,665	-	-																								
RC-26	Early Learning Program	8,668	16,480	19,146	22,000	-	22,000	9,018	905	22,000	22,000	-	-																								
RC-27	Safety & Security	-	-	-	88,000	27,375	115,375	58,290	34,578	22,508	115,375	-	-																								
RC-28	COVID EXPENSES	-	-	-	-	-	-	-	-	-	-	-	-																								
TOTAL OPERATING		18,210,746	18,379,921	19,059,088	19,195,095	133,462	19,328,557	11,396,462	5,490,389	2,442,104	19,492,572	-	(164,015)																								

EQUIPMENT SUMMARY		RC NAME	ACTUAL 2019 - 2020	ACTUAL 2020-2021	ACTUAL 2021-2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
1122	RC-1	Darien High School	-	4,973	3,048	4,800	(45)	4,755	4,755	-	-	4,755	-	-
1123	RC-3	Middlesex Middle School	-	-	-	-	-	-	-	-	-	-	-	-
1124	RC-5	Hindley School	-	-	2,000	2,000	-	2,000	866	645	489	2,000	-	-
1125	RC-7	Holmes School	1,966	-	1,810	2,000	-	2,000	1,186	810	4	2,000	-	-
1126	RC-8	Ox Ridge School	1,983	727	1,675	2,000	(149)	1,851	1,851	-	0	1,851	-	-
1127	RC-9	Royle School	2,309	1,642	1,938	2,000	(26)	1,974	2,000	-	1	1,974	-	-
1128	RC-10	Tokeneke School	1,959	-	-	2,000	(40)	1,960	1,960	-	-	1,960	-	-
1129	RC-11	Physical Education	4,995	4,953	3,340	6,000	-	6,000	3,770	-	2,230	6,000	-	-
1130	RC-12	Maintenance	54,796	25,179	60,888	59,300	3,011	62,311	47,245	15,059	7	76,361	-	(14,050)
1131	RC-13	Music	9,940	8,699	8,268	11,659	3,550	15,209	15,207	2	2	21,639	-	(6,430)
1132	RC-14	Art	6,059	3,866	3,519	4,100	-	4,100	401	3,153	546	10,700	-	(6,600)
1133	RC-15	Technology Plan	762,246	375,019	858,048	697,595	(6,236)	691,359	691,359	-	0	730,959	-	-
1134	RC-16	Administration	-	-	-	-	-	-	-	-	-	-	-	-
1135	RC-17	Health	-	-	-	-	-	-	-	-	-	-	-	-
1136	RC-19	Curriculum	-	-	-	-	-	-	-	-	-	-	-	-
1137	RC-20	Finance	-	-	-	-	-	-	-	-	-	-	-	-
1138	RC-21	Library/Media	410	1,002	2,217	-	-	-	-	-	-	-	-	-
1139	RC-22	Technology Education	8,688	4,533	3,871	5,431	(77)	5,354	5,354	-	-	11,382	-	(6,028)
1140	RC-23	Continuing Education	-	-	-	-	-	-	-	-	-	-	-	-
1141	RC-24	Special Education	20,537	29,535	35,138	30,000	-	30,000	17,213	1,607	11,180	30,000	-	-
1142	RC-26	Early Learning Program	1,231	209	516	1,000	12	1,012	1,011	-	1	1,012	-	-
1143	RC-27	Safety & Security	-	-	-	-	-	-	-	-	-	-	-	-
1144	RC-28	COVID EXPENSES	-	12,756	-	-	-	-	-	-	-	-	-	-
1145														
1146														
1147		TOTAL EQUIPMENT	877,119	473,093	986,276	829,885	-	829,885	794,150	21,274	14,460	902,593	-	(33,108)
1148														
1149		RC-25 FIXED EXPENSES	19,399,665	20,490,866	21,536,838	23,220,308	37,082	23,257,390	16,791,844	4,933,451	1,532,095	23,146,758	-	110,632
1150		Budget Total	103,316,988	106,632,917	110,420,318	114,540,308	31,030	114,571,338	70,852,267	37,468,926	6,250,544	114,990,445	-	180,893
1151		Total Revenue	(3,768,189)	(3,719,038)	(4,490,557)	(3,933,292)	(31,030)	(3,964,322)	(3,309,493)	1,688	(4,510,618)	(4,510,618)	-	546,296



1152	Net Budget		99,548,799	102,913,879	105,929,760	110,607,016	0	110,607,016	67,542,774	37,470,614	1,739,926	109,379,827	727,189	1152
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**February Accounting Adjustments/Reconciliations**  
**Requires Superintendent Approval per policy 3050**

<u>Broad Category</u>	<u>Description</u>	<u>RC</u>	<u>ORG</u>	<u>OBJECT</u>	<u>TO</u>	<u>FROM</u>	<u>Description</u>
Supplies	Propane	25	02530806	063002	\$ 5,000.00		Propane
Supplies	Diesel	25	02532067	052001		\$ 5,000.00	Propane
Supplies	Resource Materials	21	02120706	023004	\$ 264.00		Makerspace Materials
Supplies	Periodicals	21	02120706	023003		\$ 22.00	Makerspace Materials
Supplies	Online Subscriptions	21	02120706	023005		\$ 201.00	Makerspace Materials
Supplies	Other Library Expenses	21	02120706	023007		\$ 28.00	Makerspace Materials
Supplies	Professional Library Purchases	21	02120706	025002		\$ 133.00	Makerspace Materials
Supplies	Computer Instruction Supplies	15	01522009	025019	\$ 3,000.00		Computer Materials
Supplies	Cell Phones	15	01522009	064005		\$ 2,650.00	Computer Materials
Supplies	Mailing	16	01622009	013011		\$ 350.00	Computer Materials
Supplies	General Teaching Supplies	15	01522009	024011	\$ 6,280.00		Copy Paper
Supplies	General Office Supplies	2	00220110	025011		\$ 500.00	Copy Paper
Supplies	Instructional Supplies	2	00220110	025007		\$ 500.00	Copy Paper
Supplies	Textbook Replacement	3	00320330	022002		\$ 650.00	Copy Paper
Supplies	Wide area	15	01522009	064006		\$ 1,600.00	Copy Paper
Supplies	Staff Development	15	01522009	025029		\$ 2,000.00	Copy Paper
Supplies	Mailing	16	01622009	013011		\$ 1,030.00	Copy Paper
Supplies	General Office Supplies	3	00320307	025001	\$ 750.00		Water
Supplies	Classroom Reference	3	00320307	023002		\$ 750.00	Water
Supplies	Custodial Supplies	12	01223009	065001	\$ 3,060.00		Custodial Supplies
Supplies	Other Building Materials	12	01223009	074015		\$ 2,500.00	Custodial Supplies
Supplies	Prof Meetings	16	01622009	013017		\$ 560.00	Custodial Supplies
Supplies	Printing	16	01622009	025014	\$ 340.00		Budget Books
Supplies	Prof Meetings	16	01622009	013017		\$ 340.00	Budget Books
Supplies	Uniforms	12	01223009	065005	\$ 75.00		Workboots
Supplies	Paint	12	01223009	074014		\$ 75.00	Workboots
Property Services	Operation of Vehicles	12	01223009	065002	\$ 2,000.00		Parts for trucks
Property Services	Classroom Corridors	12	01223009	072016		\$ 2,000.00	Parts for trucks
Property Services	Inspection of Non Mechanical	12	01223009	072023	\$ 1,500.00		Auditorium Lift
Property Services	Classroom Corridors	12	01223009	072016		\$ 1,500.00	Auditorium Lift
Property Services	Fire Alarm	12	01223009	072022	\$ 1,670.00		Ox Ridge Fire Inspection
Property Services	Refuse Collection	12	01223009	062001		\$ 1,000.00	Ox Ridge Fire Inspection
Property Services	Improvement of Building	12	01223009	122000		\$ 670.00	Ox Ridge Fire Inspection
Property Services	Repairs and Service	12	01223009	072044	\$ 3,000.00		Central Office Compressor
Property Services	Repairs and Service	15	01522009	072044		\$ 3,000.00	Central Office Compressor
Salaries	Classroom Teachers	1	00110134	021301	\$ 48,566.00		Turnover
Salaries	Classroom Teachers	3	00310312	021301		\$ 35,433.00	Turnover
Salaries	Classroom Teachers	3	00310338	021301		\$ 13,133.00	Turnover
Salaries	Clubs and Councils	1	00116008	101003	\$ 8,000.00		Audio/Visual
Salaries	Clubs and Councils	3	00310307	101003		\$ 7,703.00	Audio/Visual
Salaries	Clubs and Councils	3	00310309	101003		\$ 297.00	Audio/Visual
Salaries	Building Substitutes	10	01011006	021318	\$ 6,250.00		Building Substitute coverage
Salaries	Building Substitutes	9	00910906	021318		\$ 2,000.00	Building Substitute coverage
Salaries	Building Substitutes	7	00710706	02138		\$ 2,000.00	Building Substitute coverage
Salaries	Building Substitutes	8	00810806	021318	\$ 5,000.00		Building Substitute coverage
Salaries	Building Substitutes	24	02412009	021318		\$ 5,000.00	Building Substitute coverage
Salaries	Building Substitutes	7	00710706	021318		\$ 2,250.00	Building Substitute coverage
Salaries	Building Substitutes	5	00510506	021318	\$ 2,500.00		Building Substitute coverage
Salaries	Building Substitutes	7	00710706	021318		\$ 2,500.00	Building Substitute coverage
Salaries	Classroom Teachers	3	00310338	021301	\$ 12,432.00		Turnover
Salaries	Classroom Teachers	7	00710724	021301		\$ 4,306.00	Turnover
Salaries	Special Classroom Teachers	24	0210108	021303		\$ 8,126.00	Turnover
Property Services	Care of Grounds	12	01223009	065003	\$ 12,000.00		Netting repair on playground
Property Services	Snow Removal	12	01223009	062003		\$ 12,000.00	Netting repair on playground
Prof Tech Svs	Consultant Services	16	01622009	012001	\$ 2,500.00		Agriscience Program
Prof Tech Svs	Consultant Services	24	02422009	012001		\$ 2,500.00	Agriscience Program

GRANT FINANCIAL REPORT - FEBRUARY 28, 2023

ACCOUNT	IDEA 611 and 619	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021603	INSTRUCTIONAL PARA-619	\$ 20,946	\$ 21,152	\$ 21,402	\$ 22,715	\$ -	\$ 22,715	\$ 13,423	\$ 9,292	(0)	22,715	0.57	\$ (0)
021603	INSTRUCTIONAL PARA	\$ 253,112	\$ 301,920	\$ 266,090	\$ 408,962	\$ -	\$ 408,962	\$ 210,836	\$ 140,883	\$ 57,243	\$ 351,719	9.50	\$ 57,243
021303	SPECIAL ED TEACHERS	\$ 219,745	\$ 160,386	\$ 181,427	\$ 188,357	\$ (74,566)	\$ 113,791	\$ 37,870	\$ 30,399	\$ 45,522	\$ 68,269	1.00	\$ 45,522
021307	SPEECH TEACHERS	\$ 223,914	\$ 210,623	\$ 223,083	\$ 213,681	\$ 74,566	\$ 288,247	\$ 135,559	\$ 116,026	\$ 36,662	\$ 251,586	2.50	\$ 36,662
021403	PSYCHOLOGIST	\$ 94,126	\$ 61,588	\$ 69,946	\$ 78,775	\$ -	\$ 78,775	\$ 39,387	\$ 39,387	0	78,775	1.05	\$ 0
041002	LICENSED PRACTICAL NURSES	\$ -	\$ -	\$ 8,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL PERSONNEL	\$ 811,843	\$ 755,668	\$ 770,671	\$ 912,490	\$ 0	\$ 912,490	\$ 437,076	\$ 335,988	\$ 139,427	\$ 773,064	14.62	\$ 139,427
ACCOUNT	IDEA 611 Carryover	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021603	INSTRUCTIONAL PARA-619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
021603	INSTRUCTIONAL PARA	\$ 41,011	\$ 6,067	\$ 93,086	\$ 93,762	\$ (93,762)	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
021303	SPECIAL ED TEACHERS	\$ 29,771	\$ 9,468	\$ 3,098	\$ 18,573	\$ 94,376	\$ 112,949	\$ 56,475	\$ 56,475	\$ -	\$ 112,949	1.00	\$ -
021307	SPEECH TEACHERS	\$ 34,805	\$ -	\$ 8,199	\$ 614	\$ (614)	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
021403	PSYCHOLOGIST	\$ 14,255	\$ 5,367	\$ 5,484	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL PERSONNEL	\$ 119,842	\$ 20,901	\$ 109,868	\$ 112,949	\$ -	\$ 112,949	\$ 56,475	\$ 56,475	\$ -	\$ 112,949	1.00	\$ -
ACCOUNT	IDEA 611 ARP and 619 ARP Carryover	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021307	SPEECH TEACHERS-611	\$ -	\$ -	\$ -	\$ 98,069	\$ (24,294)	\$ 73,775	\$ 36,888	\$ 36,888	\$ -	\$ 73,775	1.00	\$ -
021403	PSYCHOLOGIST-611	\$ -	\$ -	\$ -	\$ 86,650	\$ (915)	\$ 85,735	\$ 37,703	\$ 48,032	\$ -	\$ 85,735	1.00	\$ -
021603	INSTRUCTIONAL PARA-611	\$ -	\$ -	\$ -	\$ -	\$ 21,303	\$ 21,303	\$ 12,534	\$ 8,769	(0)	\$ 21,303	0.50	\$ (0)
021603	INSTRUCTIONAL PARA-619	\$ -	\$ -	\$ -	\$ -	\$ 18,902	\$ 18,902	\$ 11,121	\$ 7,781	(0)	\$ 18,902	0.50	\$ (0)
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 184,719	\$ 14,996	\$ 199,715	\$ 98,246	\$ 101,469	\$ (0)	\$ 199,715	3.00	\$ (0)
	OPERATING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
021305	CONTRACTED SPEECH-611	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
021305	CONTRACTED SPEECH-619	\$ -	\$ -	\$ -	\$ 18,902	\$ (18,902)	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 18,902	\$ (18,902)	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
073001	EQUIP&FURN-SPEED-611	\$ -	\$ -	\$ -	\$ 14,412	\$ 3,906	\$ 18,318	\$ 16,693	\$ 1,443	\$ 182	\$ 18,318	-	\$ -
	TOTAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 14,412	\$ 3,906	\$ 18,318	\$ 16,693	\$ 1,443	\$ 182	\$ 18,318	-	\$ -
	TOTAL IDEA 611 ARP and 619ARP	\$ -	\$ -	\$ -	\$ 218,033	\$ -	\$ 218,033	\$ 114,939	\$ 102,911	\$ 182	\$ 218,033	3.00	\$ (0)
	TOTAL IDEA	\$ 931,685	\$ 776,570	\$ 880,539	\$ 1,243,472	\$ 0	\$ 1,243,473	\$ 608,489	\$ 495,374	\$ 139,609	\$ 1,104,046	18.6	\$ 139,427

ACCOUNT	SPECIAL EDUCATION STIPEND	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021603	INSTRUCTIONAL PARAS	\$ -	\$ -	\$ -	\$ 4,000	\$ (4,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021308	ESY				\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000		
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 9,000	\$ (4,000)	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ -	\$ 1,000	\$ 4,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -
025011	PUPIL EVALUTIONS	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 6,000	\$ 4,000	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	TOTAL SPECIAL EDUCATION STIPEND	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -

ACCOUNT	TITLE I	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021301	CLASSROOM TEACHERS	\$ 44,632	\$ 45,094	\$ 59,591	\$ 82,785	\$ -	\$ 82,785	\$ 41,393	\$ 41,392	\$ -	\$ 82,785	1.00	\$ -
021312	CURRICULUM WRITING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ 44,632	\$ 45,094	\$ 59,591	\$ 82,785	\$ -	\$ 82,785	\$ 41,393	\$ 41,392	\$ -	\$ 82,785	1.00	\$ -

ACCOUNT	OPERATING	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
025003	PROFESSIONAL DEVELOPMENT	\$ 56,781	\$ 18,978	\$ 98,156	\$ 33,127	\$ -	\$ 33,127	\$ 33,127	\$ -	\$ -	\$ 33,127	\$ -	\$ -
012001	CONSULTANT SERVICES	\$ -	\$ 24,474	\$ -	\$ 500	\$ -	\$ 500	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ 3,236	\$ 785	\$ 3,006	\$ 54,050	\$ -	\$ 54,050	\$ 50,421	\$ -	\$ 3,629	\$ 54,050	\$ -	\$ -
	TOTAL OPERATING	\$ 60,017	\$ 44,237	\$ 101,363	\$ 87,677	\$ -	\$ 87,677	\$ 83,548	\$ -	\$ 4,129	\$ 87,677	\$ -	\$ -

ACCOUNT	FIXED	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
082003	BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL FIXED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	TOTAL TITLE I	\$ 104,649	\$ 89,331	\$ 160,953	\$ 170,462	\$ -	\$ 170,462	\$ 124,940	\$ 41,392	\$ 4,129	\$ 170,462	1.00	\$ -
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ACCOUNT	TITLE I Carryover	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021301	CLASSROOM TEACHERS	\$ 27,094	\$ 30,143	\$ 26,629	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021312	CURRICULUM WRITING	\$ -	\$ -	\$ 14,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ 27,094	\$ 30,143	\$ 41,535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	OPERATING												
025003	PROFESSIONAL DEVELOPMENT	\$ 3,965	\$ 3,219	\$ 970	\$ 2,544	\$ (2,544)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
012001	CONSULTANT SERVICES	\$ -	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ 7,128	\$ 23,857	\$ 5,215	\$ 5,666	\$ 2,544	\$ 8,209	\$ 8,209	\$ -	\$ -	\$ 8,209	\$ -	\$ -
	TOTAL OPERATING	\$ 11,093	\$ 27,576	\$ 6,186	\$ 8,709	\$ -	\$ 8,709	\$ 8,209	\$ -	\$ 500	\$ 8,709	\$ -	\$ -

ACCOUNT	FIXED	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
082003	BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL FIXED	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	TOTAL TITLE I Carryover	\$ 38,187	\$ 57,719	\$ 47,720	\$ 8,709	\$ -	\$ 8,709	\$ 8,209	\$ -	\$ 500	\$ 8,709	\$ -	\$ -
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	TOTAL TITLE I	\$ 142,836	\$ 147,050	\$ 208,673	\$ 179,171	\$ -	\$ 179,171	\$ 133,150	\$ 41,392	\$ 4,629	\$ 179,171	1.00	\$ -
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ACCOUNT	TITLE II	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
013035	SOFTWARE	\$ -	\$ -	\$ 12,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ 9,987	\$ 10,738	\$ -	\$ 10,738	\$ -	\$ -	\$ 10,738	\$ 10,738	\$ -	\$ -
025003	PROFESSIONAL DEVELOPMENT	\$ 66,726	\$ 21,540	\$ -	\$ 57,000	\$ -	\$ 57,000	\$ -	\$ 42,821	\$ 14,179	\$ 57,000	\$ -	\$ -
	TOTAL OPERATING	\$ 66,726	\$ 21,540	\$ 22,337	\$ 67,738	\$ -	\$ 67,738	\$ -	\$ 42,821	\$ 24,917	\$ 67,738	\$ -	\$ -
	TOTAL TITLE II	\$ 66,726	\$ 21,540	\$ 22,337	\$ 67,738	\$ -	\$ 67,738	\$ -	\$ 42,821	\$ 24,917	\$ 67,738	\$ -	\$ -

ACCOUNT	TITLE II Carryover	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ -	\$ -	\$ -	\$ 15,000	\$ (15,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 15,000	\$ (15,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
013035	SOFTWARE	\$ -	\$ -	\$ -	\$ 850	\$ 4,000	\$ 4,850	\$ 4,400	\$ -	\$ 450	\$ 4,850	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ -	\$ 13	\$ -	\$ 13	\$ -	\$ -	\$ 13	\$ 13	\$ -	\$ -
025003	PROFESSIONAL DEVELOPMENT	\$ -	\$ -	\$ 34,888	\$ 34,452	\$ 11,000	\$ 45,452	\$ 40,473	\$ 4,979	\$ -	\$ 45,452	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ 34,888	\$ 35,215	\$ 15,000	\$ 50,315	\$ 44,873	\$ 4,979	\$ 463	\$ 50,315	\$ -	\$ -
	TOTAL TITLE II Carryover	\$ -	\$ -	\$ 34,888	\$ 50,315	\$ -	\$ 50,315	\$ 44,873	\$ 4,979	\$ 463	\$ 50,315	\$ -	\$ -
	TOTAL TITLE II	\$ 66,726	\$ 21,540	\$ 57,225	\$ 118,053	\$ -	\$ 118,053	\$ 44,873	\$ 47,800	\$ 25,380	\$ 118,053	\$ -	\$ -

ACCOUNT	TITLE III	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ 817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ 1,612	\$ -	\$ 10	\$ 7,260	\$ -	\$ 7,260	\$ 7,174	\$ -	\$ 86	\$ 7,260	\$ -	\$ -
	TOTAL OPERATING	\$ 1,612	\$ -	\$ 827	\$ 7,260	\$ -	\$ 7,260	\$ 7,174	\$ -	\$ 86	\$ 7,260	\$ -	\$ -
	TITLE III Carryover												
012001	CONSULTANT SERVICES	\$ -	\$ -	\$ 2,933	\$ 3,772	\$ (3,772)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ 3,988	\$ 4,774	\$ 2,529	\$ 3,772	\$ 6,302	\$ 6,302	\$ -	\$ -	\$ 6,302	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ 3,988	\$ 7,707	\$ 6,302	\$ -	\$ 6,302	\$ 6,302	\$ -	\$ -	\$ 6,302	\$ -	\$ -
	TOTAL TITLE III	\$ 1,612	\$ 3,988	\$ 8,534	\$ 13,562	\$ -	\$ 13,562	\$ 13,475	\$ -	\$ 86	\$ 13,562	\$ -	\$ -

ACCOUNT	TITLE IV	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ 1,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ 1,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
025005	CURRICULUM RESEARCH & DEV	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ -	\$ -	\$ -	\$ 12,670	\$ -	\$ 12,670	\$ 8,357	\$ -	\$ 4,313	\$ 8,357	\$ -	\$ 4,313
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 12,670	\$ -	\$ 12,670	\$ 8,357	\$ -	\$ 4,313	\$ 8,357	\$ -	\$ 4,313

ACCOUNT	TITLE IV Carryover	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021312	CURRICULUM DEVELOPMENT	\$ -	\$ 8,063	\$ 6,500	\$ 4,140	\$ (4,140)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ -	\$ 8,063	\$ 6,500	\$ 4,140	\$ (4,140)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
025005	CURRICULUM RESEARCH & DEV	\$ 11,206	\$ 3,259	\$ -	\$ 3,000	\$ (3,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ 11,206	\$ 3,259	\$ 5,202	\$ 2,860	\$ 7,140	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	TOTAL OPERATING	\$ 11,206	\$ 3,259	\$ 5,202	\$ 5,860	\$ 4,140	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	TITLE IV Carryover												
021312	CURRICULUM DEVELOPMENT	\$ -	\$ -	\$ -	\$ 4,140	\$ (4,140)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 4,140	\$ (4,140)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
025005	CURRICULUM RESEARCH & DEV	\$ 11,206	\$ 3,259	\$ -	\$ 3,000	\$ (3,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
023004	RESOURCE MATERIALS	\$ 11,206	\$ 3,259	\$ 5,202	\$ 2,860	\$ 7,140	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	TOTAL OPERATING	\$ 11,206	\$ 3,259	\$ 5,202	\$ 5,860	\$ 4,140	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	TOTAL TITLE IV	\$ 13,141	\$ 11,324	\$ 11,702	\$ 22,670	\$ -	\$ 22,670	\$ 18,357	\$ -	\$ 4,313	\$ 18,357	\$ -	\$ 4,313

ACCOUNT	TEAM MENTOR GRANT	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
101003	CLUBS AND COUNCILS	\$ -	\$ 6,883	\$ 7,064	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL PERSONNEL	\$ -	\$ 6,883	\$ 7,064	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

TOTAL TEAM MENTOR GRANT \$ - \$ 6,883 \$ 7,064 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	CORONAVIRUS RELIEF FUND*	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
074030	RESERVE FOR EMERGENCY REPAIR	\$ -	\$ 347,497	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL OPERATING	\$ -	\$ 347,497	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

TOTAL CORONAVIRUS RELIEF \$ - \$ 347,497 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	ESSER*	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
074030	RESERVE FOR EMERGENCY REPAIR	\$ -	\$ 42,000	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
025030	COMPUTER SOFTWARE & SUPPLIES	\$ -	\$ 27,977	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL OPERATING	\$ -	\$ 69,977	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
123021	NEW COMPUTER EQUIPMENT	\$ -	\$ 64,634	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL EQUIPMENT	\$ -	\$ 64,634	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

TOTAL ESSER \$ - \$ 134,611 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	ESSER II*	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021301	CLASSROOM TEACHERS	\$ -	\$ 218,695	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
011044	TECHNICIAN	\$ -	\$ 45,402	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL PERSONNEL	\$ -	\$ 264,097	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
074030	RESERVE FOR EMERGENCY REPAIR	\$ -	\$ 80,765	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
025030	COMPUTER SOFTWARE & SUPPLIES	\$ -	\$ 25,754	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
042001	HEALTH SUPPLIES	\$ -	\$ 83,357	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL OPERATING	\$ -	\$ 189,876	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
123021	NEW COMPUTER EQUIPMENT	\$ -	\$ 142,832	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL EQUIPMENT	\$ -	\$ 142,832	\$ -	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -

TOTAL ESSER II \$ - \$ 596,805 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

ACCOUNT	ESSER II - SPEC EDUC REC-Carryover	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
021303	SPECIAL CLASS TEACHERS	\$ -	\$ -	\$ -	-	\$ 19,500	\$ 19,500	\$ 1,691	\$ 17,809	\$ 0	\$ 19,500	-	\$ -
021603	INSTRUCTIONAL PARA	\$ -	\$ -	\$ -	-	\$ 80,410	\$ 80,410	\$ 47,515	\$ 32,895	\$ -	\$ 80,410	2,000	\$ -
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	-	\$ 99,910	\$ 99,910	\$ 49,206	\$ 50,705	\$ 0	\$ 99,910	2,000	\$ -
012001	CONSULTING SERVICES	\$ -	\$ -	\$ -	-	\$ 15,410	\$ 24,590	\$ 4,388	\$ 15,200	\$ 5,002	\$ 24,590	-	\$ -
021304	HOMEBOUND TUTORIAL	\$ -	\$ -	\$ -	-	\$ 19,500	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
021305	CONTRACTED SPEECH	\$ -	\$ -	\$ -	-	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	-	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	-	\$ 124,500	\$ 24,590	\$ 4,388	\$ 15,200	\$ 5,002	\$ 24,590	-	\$ -

TOTAL ESSER II - SPEC EDUC RECOVERY \$ - \$ 124,500 \$ 53,594 \$ 65,905 \$ 5,002 \$ 124,500 \$ 2,000 \$ -



ACCOUNT	ARP ESSER FUNDS CARRYOVER	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
011031	DIRECTOR NURSING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021301	CLASSROOM TEACHERS	\$ -	\$ -	\$ -	\$ 35,452	\$ (35,452)	\$ (0)	\$ -	\$ -	\$ (0)	\$ -	\$ -	\$ (0)
021303	SPECIAL CLASS TEACHERS	\$ -	\$ -	\$ -	\$ 5,977	\$ (5,977)	\$ (0)	\$ -	\$ -	\$ (0)	\$ -	\$ -	\$ (0)
021403	PSYCHOLOGISTS	\$ -	\$ -	\$ -	\$ 8,475	\$ (8,475)	\$ (0)	\$ -	\$ -	\$ 0	\$ -	\$ -	\$ (0)
021602	CAMPUS MONITORS	\$ -	\$ -	\$ -	\$ 416	\$ (416)	\$ (0)	\$ -	\$ -	\$ (0)	\$ -	\$ -	\$ (0)
025003	SUBSTITUTE NURSES	\$ -	\$ -	\$ -	\$ 32	\$ (32)	\$ 0	\$ -	\$ -	\$ 0	\$ -	\$ -	\$ 0
021308	ESY	\$ -	\$ -	\$ -	\$ -	\$ 50,720	\$ 50,720	\$ 50,720	\$ -	\$ -	\$ 50,720	\$ -	\$ -
	WELLNESS COORDINATOR	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 65,000.00	\$ -	\$ -	\$ 65,000
	TOTAL PERSONNEL	\$ -	\$ -	\$ -	\$ 50,351	\$ 65,368	\$ 115,719	\$ 50,720	\$ -	\$ 65,000	\$ 50,720	\$ -	\$ 65,000
021304	HOMEBOUND TUTORIAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021305	CONTRACTED SPEECH	\$ -	\$ -	\$ -	\$ 363	\$ (363)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021308	ESY	\$ -	\$ -	\$ -	\$ 50,720	\$ (50,720)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021309	OCCUPATIONAL THERAPY	\$ -	\$ -	\$ -	\$ 5,787	\$ (5,787)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
021311	CONTRACTED PHYSICAL THERAPY	\$ -	\$ -	\$ -	\$ 2,207	\$ (2,207)	\$ 0	\$ -	\$ -	\$ 0	\$ -	\$ -	\$ 0
012001	CONSULTING SERVICES	\$ -	\$ -	\$ -	\$ 29,750	\$ (29,750)	\$ 0	\$ -	\$ -	\$ 0	\$ -	\$ -	\$ 0
025003	PROFESSIONAL DEVELOPMENT	\$ -	\$ -	\$ -	\$ 9,155	\$ -	\$ 9,155	\$ 9,155	\$ -	\$ -	\$ 9,155	\$ -	\$ -
074030	EMERGENCY REPAIRS	\$ -	\$ -	\$ -	\$ 5,545	\$ (5,545)	\$ (0)	\$ -	\$ -	\$ (0)	\$ -	\$ -	\$ -
083006	RENTAL OF TOOLS & EQUIPMENT	\$ -	\$ -	\$ -	\$ 5	\$ (5)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ -	\$ 103,532	\$ (94,376)	\$ 9,155	\$ 9,155	\$ -	\$ 0	\$ 9,155	\$ 0	\$ 0
	EQUIPMENT-TECHNOLOGY	\$ -	\$ -	\$ -	\$ 4,280	\$ 29,008	\$ 33,288	\$ 9,696	\$ -	\$ 23,592	\$ 9,696	\$ -	\$ 23,592
073400	TOTAL EQUIPMENT	\$ -	\$ -	\$ -	\$ 4,280	\$ 29,008	\$ 33,288	\$ 9,696	\$ -	\$ 23,592	\$ 9,696	\$ -	\$ 23,592
	TOTAL ARP ESSER FUNDS	\$ -	\$ -	\$ -	\$ 158,162	\$ -	\$ 158,162	\$ 69,571	\$ -	\$ 88,592	\$ 69,571	\$ -	\$ 88,592

ACCOUNT	TECHNOLOGY EDUCATION GRANT	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
123021	NEW COMPUTER EQUIPMENT	\$ 8,211	\$ 14,266	\$ 7,020	\$ 62	\$ 9,999	\$ 10,061	\$ 9,999	\$ -	\$ 62	\$ 10,061	\$ -	\$ -
	TOTAL EQUIPMENT	\$ 8,211	\$ 14,266	\$ 7,020	\$ 62	\$ 9,999	\$ 10,061	\$ 9,999	\$ -	\$ 62	\$ 10,061	\$ -	\$ -
	TOTAL TECH EDUCATION GRANT	\$ 8,211	\$ 14,266	\$ 7,020	\$ 62	\$ 9,999	\$ 10,061	\$ 9,999	\$ -	\$ 62	\$ 10,061	\$ -	\$ -

ACCOUNT	UNIFIED CHAMPION SCHOOL GRANT	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
024011	TEACHING SUPPLIES	\$ -	\$ -	\$ 966	\$ 34	\$ 750	\$ 784	\$ 369	\$ -	\$ 414	\$ 784	\$ -	\$ -
	TOTAL OPERATING	\$ -	\$ -	\$ 966	\$ 34	\$ 750	\$ 784	\$ 369	\$ -	\$ 414	\$ 784	\$ -	\$ -
	TOTAL UNIFIED CHAMPION	\$ -	\$ -	\$ 966	\$ 34	\$ 750	\$ 784	\$ 369	\$ -	\$ 414	\$ 784	\$ -	\$ -



ACCOUNT	DARIEN FOUNDATION GRANT	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
101003	CLUBS AND COUNCILS			\$ 35,426	\$	\$	\$	\$	\$	\$	\$		\$
	TOTAL PERSONNEL	\$	\$	\$ 35,426	\$	\$	\$	\$	\$	\$	\$		\$
025003	PROFESSIONAL DEVELOPMENT			\$ 6,200	\$	\$	\$	\$	\$	\$	\$		\$
024011	GENERAL TEACHING SUPPLIES			\$ 40,904	\$	\$	\$	\$	\$	\$	\$		\$
025026	DUES AND FEES			\$	\$	\$	\$	\$	\$	\$	\$		\$
052004	FIELD TRIPS			\$ 122	\$	\$	\$	\$	\$	\$	\$		\$
	TOTAL OPERATING	\$	\$	\$ 47,226	\$	\$	\$	\$	\$	\$	\$		\$
	NEW COMPUTER EQUIPMENT												
123021	TOTAL EQUIPMENT	\$	\$	\$ 103	\$	\$	\$	\$	\$	\$	\$		\$
	TOTAL DARIEN FOUNDATION GRANT	\$	\$	\$ 82,754	\$	\$	\$	\$	\$	\$	\$		\$

ACCOUNT	DARIEN FDTN GRANT CARRYOVER	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
101003	CLUBS AND COUNCILS			\$	\$ 26,458	\$ 4,633	\$ 31,091	\$ 13,084	\$ 18,007	\$	\$ 31,091		\$
	TOTAL PERSONNEL	\$	\$	\$	\$ 26,458	\$ 4,633	\$ 31,091	\$ 13,084	\$ 18,007	\$	\$ 31,091		\$
025003	PROFESSIONAL DEVELOPMENT			\$	\$ 3,800	\$ 3,200	\$ 7,000	\$ 6,913	\$	\$ 87	\$ 7,000		\$
024011	GENERAL TEACHING SUPPLIES			\$	\$ 35,212	\$ 20,000	\$ 55,212	\$ 49,633	\$ 4,111	\$ 1,468	\$ 55,212		\$
025026	DUES AND FEES			\$	\$ 38,000	\$ (25,700)	\$ 12,300	\$ 6,000	\$	\$ 6,300	\$ 12,300		\$
052004	FIELD TRIPS			\$	\$ 1,878	\$	\$ 1,878	\$ 438	\$	\$ 1,440	\$ 1,878		\$
	TOTAL OPERATING	\$	\$	\$	\$ 78,890	\$ (2,500)	\$ 76,390	\$ 62,984	\$ 4,111	\$ 9,295	\$ 76,390		\$
	NEW COMPUTER EQUIPMENT			\$	\$ 24,897	\$ (2,133)	\$ 22,764	\$ 15,999	\$	\$ 6,765	\$ 22,764		\$
123021	TOTAL EQUIPMENT	\$	\$	\$	\$ 24,897	\$ (2,133)	\$ 22,764	\$ 15,999	\$	\$ 6,765	\$ 22,764		\$
	TOTAL DARIEN FOUNDATION GRANT	\$	\$	\$	\$ 130,246	\$	\$ 130,246	\$ 92,067	\$ 22,119	\$ 16,060	\$ 130,246		\$

CATEGORY	ACTUAL 2019 - 2020	ACTUAL 2020 - 2021	ACTUAL 2021 - 2022	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD EXP	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR STF	YR. END EST.
Personnel	\$ 1,005,346	\$ 1,130,852	\$ 1,447,501	\$ 1,417,892	\$ 161,768	\$ 1,579,660	\$ 751,198	\$ 604,036	\$ 224,426	\$ 1,375,234	21.62	\$ 204,426
Operating	\$ 150,655	\$ 707,950	\$ 452,609	\$ 563,388	\$ (191,798)	\$ 371,590	\$ 255,359	\$ 67,111	\$ 49,120	\$ 367,276	\$	\$ 4,313
Fixed	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Equipment	\$ 8,211	\$ 221,732	\$ 252,111	\$ 43,651	\$ 40,780	\$ 84,432	\$ 52,387	\$ 1,443	\$ 30,602	\$ 60,839	\$	\$ 23,592
Total Grant Expenses	\$ 1,164,211	\$ 2,060,534	\$ 2,152,220	\$ 2,024,932	\$ 10,750	\$ 2,035,681	\$ 1,058,944	\$ 672,590	\$ 304,148	\$ 1,803,350	21.62	\$ 232,332

\*ESSER I, ESSER II, and CORONAVIRUS RELIEF FUNDS are reflected as reimbursements in the general operating budget.

**Food Service Financial Statement**

	FY20	FY21	FY22	FY23 YTD	FY23 Forecast
<b>Revenue:</b>					
Student Sales	\$ 1,473,979	\$ 660,451	\$ 2,295,250	\$ 1,586,487	\$ 2,584,287
Pavillion	\$ -	\$ -	\$ 20,412	\$ 14,494	\$ 14,494
Adult Sales	\$ 41,490	\$ 53,888	\$ 85,744	\$ 17,772	\$ 17,772
Interest	\$ 1,759	\$ 330	\$ 856	\$ 718	\$ 1,118
<b>Total Revenue</b>	<b>\$ 1,517,228</b>	<b>\$ 714,669</b>	<b>\$ 2,402,262</b>	<b>\$ 1,619,470</b>	<b>\$ 2,617,670</b>
<b>Expenses:</b>					
District Staff	\$ 767,879	\$ 548	\$ 441,346	\$ 175,760	\$ 274,352
District Retirement	\$ 30,436	\$ -	\$ 56,617	\$ 33,547	\$ 33,547
Food Expense	\$ 779,067	\$ -	\$ -	\$ -	\$ -
Equipment Repairs	\$ 41,961	\$ -	\$ 23,258	\$ 57,734	\$ 84,078
Utilities	\$ -	\$ -	\$ 14,008	\$ 4,835	\$ 8,759
Supplies	\$ 1,657	\$ -	\$ 5,749	\$ -	\$ -
Professional Development	\$ 5,248	\$ -	\$ -	\$ -	\$ -
Management Expense	\$ -	\$ 686,200	\$ 1,641,497	\$ 1,290,591	\$ 1,994,585
Uniforms/Travel	\$ 5,902	\$ 3,163	\$ 2,277	\$ 1,196	\$ 2,196
Bank Fees	\$ 25	\$ 35	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,632,175</b>	<b>\$ 689,945</b>	<b>\$ 2,184,752</b>	<b>\$ 1,563,664</b>	<b>\$ 2,397,518</b>
<b>P&amp;L</b>	<b>\$ (114,947)</b>	<b>\$ 24,724</b>	<b>\$ 217,510</b>	<b>\$ 55,806</b>	<b>\$ 220,152</b>
<b>Starting Fund Balance</b>	<b>\$ 305,043</b>	<b>\$ 190,096</b>	<b>\$ 214,820</b>	<b>\$ 432,330</b>	<b>\$ 432,330</b>
<b>Anticipated Draw Down</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (94,017)</b>
<b>Ending Fund Balance</b>	<b>\$ 190,096</b>	<b>\$ 214,820</b>	<b>\$ 432,330</b>	<b>\$ 488,136</b>	<b>\$ 558,466</b>

## **DARIEN PUBLIC SCHOOLS**

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# **Memorandum**

**DATE:** February 13, 2023

**TO:** Board of Education

**FROM:** Dr. Alan Addley, Superintendent of Schools  
Richard Rudl, Director of Finance and Operations  
Marge Cion, Director of Human Resources  
Christopher Tranberg, Assistant Superintendent of Curriculum & Instruction  
Shirley Klein, Assistant Superintendent for Special Education & Student Services

**Subject: Pre-Purchase Recommendations**

At the request of the Board of Education, we have prepared a list of potential items that could be considered for pre-purchase from the FY23 budget and removed from FY24 budget. The list focuses primarily on minor equipment, uniforms and textbooks in an effort to not cause unnecessary spikes in future budgets, primarily in the area of Technology Equipment. As shown on page 178 of the budget book, the replacement cycle for technology ranges between \$750,000 and \$938,000. Many of the items are slated for replacement over multiple years such as the 5<sup>th</sup> grade chromebooks and Middle School ViewSonics. Pre-Purchasing these items would cause spikes in the FY25 budget and beyond.

By focusing on minor equipment, we would hope to avoid these fluctuations in future budgets. The recommendation to fund these would be primarily from salary savings, vacancy savings and new salary schedules for the custodial and maintenance bargaining units.

If approved in full, this list would reduce the budget by approximately 0.23%.

## DARIEN PUBLIC SCHOOLS

Eliminate from FY24 Budget- Purchase in FY23 (Pre-Buy)	Description	Budget	Account	RC
	Boys Soccer Uniforms	\$ (7,000)	102001	11
	Field Hockey Uniforms	\$ (7,000)	102001	11
	Boys Golf Uniforms	\$ (1,500)	102001	11
	Girls Swimming Uniforms	\$ (3,000)	102001	11
	Football Uniforms	\$ (22,488)	102001	11
	Autoscrubber	\$ (9,000)	73010	12
	Speedscrubbers	\$ (2,500)	73010	12
	Wet Vac	\$ (2,550)	73010	12
	Elementary Cellos	\$ (5,000)	73001	13
	Violas	\$ (580)	73001	13
	Keyboard Amplifier	\$ (850)	73001	13
	Pottery Wheels	\$ (6,600)	73001	14
	Elementary Teacher Chromebooks	\$ (39,600)	73400	15
	AED	\$ (2,000)	42001	17
	Delta Saw	\$ (3,960)	73400	22
	Metal Working/Welding	\$ (2,068)	123008	22
	Environment Science Behind Stories	\$ (20,583)	22001	19
	French & Spanish Digital Licensing	\$ (84,200)	22001	19
	Intro to Chemistry	\$ (4,334)	22001	19
	Renewal of Online Law and Government	\$ (17,575)	22001	19
	AP Human Geography Textbook	\$ (6,800)	22001	19
		\$ (249,188)		

Accounts for Pre-Buy:	Description	Budget	Account	RC
	Assistant Principal Ox Ridge (Maternity Leave)	\$ 24,632	21102	8
	SSO Delayed Start	\$ 42,000	21601	27
	Director Mental Health	\$ 80,000	21201	19
	Technology Support (salary savings)	\$ 2,529	11044	15
	Director of Nursing (salary savings)	\$ 1,568	11031	17
	Assistant Director Facilities (Delayed Start)	\$ 6,743	11022	12
	Maintenance New Contract Savings	\$ 19,843	71003	12
	Grounds New Contract Savings	\$ 16,515	71001	12
	Custodial New Contract Savings	\$ 23,924	61001	8,9
	Elementary Intramurals	\$ 7,829	101008	11
	China Exchange	\$ 11,701	102003/21220	1
	MMS Assistant Principal Salary Savings (Delayed Start)	\$ 12,406	21102	3
	<b>Total Funds for Pre-Buy</b>	<b>\$ 249,690</b>		

## Memorandum

**DATE:** March 10, 2023  
**TO:** Dr. Alan Addley, Superintendent of Schools  
**FROM:** Richard Rudl, Director of Finance & Operations  
**SUBJECT:** Food Service Equipment Recommendations

As discussed at previous Finance Committee meetings, we are recommending purchasing some new equipment to enhance our kitchens/serving areas with the fund balance available within the School Lunch account. We are recommending the following items:

Description	Location	Amount	Reason
Convection Oven	DHS	\$10,762	The kitchen is equipped with one single oven and one single range. The single oven is from 2005, and has been repaired several times. The contracted repair company has told us that certain parts for the oven are no longer available. When that oven has given us trouble, the only other oven is part of the single range that does not have high heat capabilities and produces an inferior product for the students.
Range, Char broiler	DHS	\$18,246	Adding a char broiler will allow us to produce larger batches of items like grilled chicken and grilled vegetables for the students and staff. Currently, we use a small range top grill pan, which cannot handle large production; we have staff members who stay late to cook several rounds of grilled chicken, which is not the best use of their time or our budget.

Pizza Baker Oven	DHS	\$18,481	The old pizza impinger was fixed several times in the last 2.5 years but is currently at the point where it will cost more to repair it than it is worth. The pizza oven in the estimate would be visible to the students in the servery and would allow us to make pizzas directly in front of them. The quality of pizza will be far superior to what we are able to currently offer and students will certainly enjoy the difference of pizza cooked in a pizza oven.
Open Display Merchandisers	Elementary Schools	\$44,545	The merchandisers would also allow students better visibility of our offerings. We are making fresh fruit salad, cups filled with grapes, cheese & crackers, yogurt parfaits, carrots & ranch and more which are not always easily visible as they are lower down in a cold well. Students often miss these healthy yet popular items and increasing visibility will increase their sales. In our experience, parents prefer their students purchase the types of snacks offered in these merchandisers versus chips or cookies.
Delivery & Removal		\$1,983	
<b>Total</b>		<b>\$94,017</b>	

These purchases would bring the projected fund balance at year-end down to \$558,466.

## **Darien Public Schools**

To: Board of Education Finance Committee  
From: Board of Education  
Subject: FY 24 Budget Discussion  
Date: March 21, 2023

At its last meeting, the Board of Education reviewed and discussed a variety of processes pertaining to the development of the FY24 Budget. The Board raised the processes listed below as potential areas for discussion and/or improvement. The Finance Committee will consider reviewing, clarifying and possibly prioritizing these processes for further consideration by the full Board at a future meeting.

### **Budget Process Comments**

**Overall:** Review calendar/timeline at each stage

### **Budget Stages:**

1. Budget Development: Alignment of Operational Priorities with Financial Requirements
  - a) Definition and Development of Goals & Objectives
    - i. Creation in spring
    - ii. Review & refinement in summer / early fall
    - iii. Timing of new initiatives
    - iv. Proactive direction regarding both new initiatives and evaluation/consolidation/removal of existing ones
  - b) Direction to Superintendent
    - i. Forecasting
    - ii. Guidance – role of the BoE, other financial bodies
    - iii. Financial impact of operational goals
    - iv. Responsiveness – maintaining ability to respond to external circumstances
2. Board Review of Superintendent Budget
  - a) Role of other town bodies: Statutory Authority
  - b) Board Receipt of Feedback/Questions during Budget Process
    - i. Consideration of how the Board and administration handle questions received from other bodies
    - ii. Reviewing organization of materials, particularly related questions asked at different times, delivered to board members
  - c) Clarify when other town bodies will receive budget books. Do we still want all of this to be paper-based?
3. Hand-off to BoF/RTM
  - a) Level of Board / Administrative Support in Person or Otherwise
  - b) Timing of Tour of Schools (Should this occur before budget is passed?)
4. Ensuring that there is spring/summer/fall follow-up for issues/opportunities identified and tabled during budget deliberation.