Special Darien Board of Education

Finance Committee Meeting

Wednesday, October 21, 2020

8:30 a.m.

Darien Public Schools' Administrative Offices

35 Leroy Avenue

Board of Education Meeting Room

AGENDA

- 1. Review September 2020-2021 Financial Report
- 2. Re-Opening of Schools Projected Expenditures
- 3. Budget Transfers for 2020-2021
- 4. Public Comment*
- 5. Adjournment

Due to the current COVID-19 regulations and restrictions pertaining to public indoor gatherings, the Board of Education meeting will be available to the public via Zoom.

Those members of the community wishing to view only, should do so through the Darien Youtube link: https://www.youtube.com/channel/UCUnnvyKBFbFrTWQRuoB6OZA

Those members of the community wishing to participate in public comment should join the meeting via Zoom:

https://darienps.zoom.us/j/96385768965

Darien Public Schools Forecast by Month FY 21

		Budget		August		September
Salaries	ب	66,862,133	\$	67,408,543	\$	67,750,457
Operating	Ş	17,879,364	\$	18,315,426	\$	18,941,585
Fixed	\$	20,634,860	\$	20,588,071	Ş	20,624,631
Equipment	\$	482,464	\$	627,340	\$	637,340
Revenue	\$	(3,362,443)	\$	(3,343,628)	\$	(3,337,448)
Total	\$	\$ 102,496,378	\$	103,595,752	\$	104,616,565
Forecasted Balance			\$	(1,099,374) \$ -1.07%	Ş	(2,120,187) -2.07%
General Education RCS			Ş	564,444	Ş	426.393
Special Education RCS			٠ ٠	(56,850)	· 4>	128,462
COVID Reopening			\$	(1,606,968)	\$	(2,675,042)



Memorandum

DATE: October 19, 2020

TO: Dr. Alan Addley, Superintendent of Schools

FROM: Richard Rudl, Director of Finance & Operations

SUBJECT: FY 21 Financial Report through September

Enclosed please find the attached:

1. FY 21 Financial Report through September 2020.

- 2. List of accounting adjustments for September 2020 within Broad Categories
- 3. List of Transfers for BOE consideration and approval.
- 4. PowerPoint
- 5. Reopening Expenditures
- 6. October NCEP
- 7. CSDE Change to NCEP calculation

Highlights of the Financial Report for FY 21:

Fiscal Year 2021 currently projects a year-end deficit of \$2,120,187. This includes COVID-19 re-opening school expenditures projected at \$2,675,042. We have included a separate RC, RC28 to highlight COVID19 expenditures. These expenditures exclude any expenditures that were reimbursed by the State of Connecticut or are anticipated to be reimbursed by the State of Connecticut. We have included a breakdown of those expenditures separately as well.

RC's	Forecast
General Education RC's	\$426,393
Special Education RC's	\$128,462
Re-opening Expenditures	\$(2,675,042)
Total	\$(2,120,187)

The highlights of that surplus include:

RC5 (Hindley):

• 5th Grade is 1 section under budget based on enrollment. This is leaving salary savings of \$76,701. We are recommending a transfer to move these funds to RC28-COVID expenses to cover the cost of the Hindley 3rd grade section added due to social distancing constraints.

RC 7 (Holmes):

• Kindergarten is 1 section under budget based on enrollment. This is leaving salary savings of \$118,426. We are recommending a transfer to move these funds to RC28-COVID expenses to cover the cost of the Holmes 2nd grade section added due to social distancing constraints.

RC 10 (Tokeneke):

 Kindergarten is 1 section under budget based on enrollment. This is leaving salary savings of \$67,773. We are recommending a transfer to move these funds to RC28-COVID expenses to cover the cost of the Tokeneke 5th grade section added due to social distancing constraints.

RC11 (Athletics and PE):

- Salary savings of \$3,598 due to the vacancy in the Assistant Athletic Director position. This position is posted and recruitment is underway.
- Given we are not having building rentals through December 30, 2020 we are forecasting less custodial overtime for the YMCA. This is leaving a projected surplus of \$13,400. If building rentals continue to be closed in January this will increase.
- Currently the weight room is not be utilized due to social distancing constraints. This is leaving a favorable forecasted balance of \$6,275.
- Intramurals are currently not occurring as a result we are forecasting a partial year's savings of \$35,354.

RC12 (Maintenance):

- Use of Fields revenue has surpassed expectations as our fields were able to be rented during the summer due to the virtual DSS. This is resulting in the forecast surpassing budget by \$33,316.
- Given our buildings are not being rented out until December 31st we are forecasting a deficit in building rental revenue of \$42,606.

RC 13 (Music):

 Transportation is forecasted to be under budget by \$6,000 as field trips are not currently underway.

RC 15 (Technology):

- Salary savings in the copy center of \$5,532 due to turnover.
- Repairs and Service contracts are currently forecasted at a deficit of \$10,030. The
 increase in number of devices has led to an increase in the number of Chromebook
 repairs needed. Additionally, as staff has been deployed to troubleshoot technology
 issues more repairs have had to be contracted out as opposed to be done by our
 technicians. We anticipate this being a transfer at a future meeting.

RC 18 (Personnel):

- Staff turnover has exceeded budget and we currently have \$45,404 available in excess savings. We had 30 certified teachers leave the district resulting in staff turnover savings against a budget of 24 many of which were in the last few weeks prior to school opening. We have also received a few additional resignations, which are not included in this forecast as the teachers will not leave the district for 30 days.
- Contract support savings is \$36,490 as the secretaries and nurse's contract came in under budget.

RC 23 (Continuing Education/Summer School)

• DSS exceeded revenue estimates by \$20,417.

RC 24 (Special Education):

- Salary savings from a teaching position being covered by a long-term substitute. The long-term substitute is being charged to RC18 Long-Term substitutes.
- Transportation/Driver position shows a positive forecast of \$2,400 based on salary savings for a replacement driver.
- Tuition Public Schools is forecasted to be a positive \$150,107 due to student placement changes and return to district students.
- While the forecast for excess cost currently remains the budget as it is too early to determine any fluctuations in excess cost as our first submission will be December 1st. The State has preliminarily indicated the possibility the reimbursement rate will be between 67% and 70%. We budgeted a reimbursement rate of 75%. This means if our expense estimates and 4.5 times threshold remain constant to budget we would lose \$247,598 at 67% or \$154,749 at 70%. Currently the CSDE has set our 4.5 multiple at \$96,497. This amount is lower than the budgeted threshold of \$102,137. This is a result of the CSDE changing the calculation for the Net Current Expenditure Per Pupil (NCEP) by excluding minor capital expenditures. Assuming the same budgeted claim but the lower NCEP and lower reimbursement of 67%, we would be short of the budget by \$67,487.

RC 25 (Fixed):

- Regular transportation is forecasted with a favorable balance of \$35,437 which is due to the school year being reduced from 180 days to 177 days per the Commissioner of Education.
- Sewer costs are forecasted to be under budget by \$13,440. Usage was significantly down to the closure of schools.
- Property Insurance is forecasted with a positive balance of \$1,180.
- Workers Compensation is forecasted with a positive balance of \$15,631.
- Student Accident Insurance is forecasted with a positive balance of \$4,540.
- Unemployment is currently forecasted at a deficit of \$60,000. Due to the cancellation of in person ESY and changes to State Unemployment paraprofessionals who previously taught are eligible to collect unemployment.

RC 26 (Early Learning Program)

• ELP Tuition is forecasted at a negative variance of \$89,797. We currently only have 35 ELP students paying tuition against a budget of 48. We had 1 student withdraw since last month increasing the negative variance.

RC	Fiscal Year	Fiscal Year 2021	Forecasted Balance
	Adjusted Budget	Forecast	
RC 1 Darien High School	\$13,407,242	\$13,407,242	\$0
RC 2 Fitch Academy	\$516,913	\$516,913	\$0
RC 3 Middlesex	\$10,449,477	\$10,449,477	\$0
RC 5 Hindley	\$3,700,111	\$3,623,408	\$76,702
RC 7 Holmes	\$3,555,419	\$3,436,990	\$118,429
RC 8 Ox Ridge	\$3,671,509	\$3,671,509	\$0
RC 9 Royle	\$3,264,048	\$3,263,943	\$105
RC 10 Tokeneke	\$3,412,699	\$3,344,926	\$67,773
RC 11 Athletics	\$1,856,387	\$1,797,759	\$58,628
RC 12 Maintenance	\$3,231,850	\$3,241,140	\$(9,290)
RC 13 Music	\$295,117	\$289,117	\$6,000
RC 14 Art	\$111,170	\$111,170	\$0
RC 15 Technology	\$2,685,497	\$2,689,995	\$(4,498)
RC 16 Administration	\$883,863	\$883,863	\$0
RC 17 Health	\$827,200	\$827,200	\$0
RC 18 Personnel	\$1,450,382	\$1,368,487	\$81,895
RC 19 Curriculum	\$2,268,248	\$2,268,248	\$0
RC 20 Finance	\$680,341	\$680,341	\$0
RC 21 Library/Media	\$179,957	\$179,957	\$0
RC 22 Technology Education	\$108,243	\$108,243	\$0
RC 23 Summer School	\$60,105	\$39,688	\$20,417
RC 24 Special Education	\$24,197,915	\$23,979,656	\$218,259
RC 25 Fixed Expenditures	\$20,432,218	\$20,421,989	\$10,229
RC 26 ELP	\$1,250,470	\$1,340,267	\$(89,797)
RC 28-COVID Reopening	\$0	\$2,675,042	\$(2,675,042)
Total	\$102,496,378	\$104,616,565	\$(2,120,187)

There are seven transfers for BOE consideration and approval:

Account	RC	То:	From:	Description
Classroom	28	\$66,169		3 rd Grade Hindley COVID Section
Teacher		, , , , , , , , , , , , , , , , , , , ,		
Classroom	5		\$66,169	3 rd Grade Hindley COVID Section
Teachers				,
		<u> </u>		
Account	RC	То:	From:	Description
Health Insurance	28	\$9,033		Insurance for 3 rd Grade Hindley COVID Section
Classroom	5		\$9,033	Insurance for 3 rd Grade Hindley COVID
Teachers				Section
	-1.	1		
Account	RC	То:	From:	Description
Classroom	28	\$113,025		2 nd Grade Holmes COVID Section
Teacher				
Classroom	7		\$113,025	2 nd Grade Holmes COVID Section
Teachers				
Account	RC	То:	From:	Description
Classroom	28	\$63,396		5 th Grade Tokeneke COVID Section
Teacher				
Classroom	10		\$63,396	5 th Grade Tokeneke COVID Section
Teachers				
Account	RC	То:	From:	Description
Health Insurance	28	\$9,033		Insurance for 5th Grade Tokeneke
				COVID Section
Classroom	5		\$9,033	Insurance for 5th Grade Tokeneke
Teachers				COVID Section
Account	RC	То:	From:	Description
Classroom	28	\$54,393		4 th Grade Royle COVID Section
Teachers				
Regular	25		\$35,437	Savings from school being 177 days
Transportation				rather than 180
Summer School	23		\$18,959	Additional DSS revenue
Revenue				
Account	RC	То:	From:	Description
Repairs and	15	\$10,000		Chromebook Repairs that were
Maintenance				outsourced
Turnover	18		\$10,000	Salary Savings

Total: \$325,052

Darien Public Schools Monthly Financial Report

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608,206 6 430,658 4 81,999 43,517	608,206 430,658 81,999 43,517 1,647,266 1,6	608,506 608,506 43,658 81,999 43,517 1,647,266 1,175,783	608,206 430,658 41,99 43,17 1,175,783 1,290,195 1,290,195	608,206 430,658 81,999 43,517 1,647,266 1,175,783 1,209,195 1,209,195 1,245,807	608,206 6 43,0,658 4 81,999 43,517 1,647,266 1,6 1,175,783 1,2 1,200,195 1,3 245,807 2 606,061 6	608,206 430,658 81,999 81,999 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,290,195 1,116,676	608,206 43,658 81,999 81,999 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,25,807 606,061 116,676	608,206 43,658 81,999 81,999 1,647,266 1,175,783 1,290,195 1,656,005 1,656,605 1,529,976	608,206 43,0,658 81,999 43,17 1,175,783 1,290,193 1,290,193 1,290,193 1,290,193 1,529,76 1,529,976	608,206 6 430,658 4 4 81,999 43,17 1,647,266 1,290,195 1,390,195 1,390,195 1,390,195 1,390,195 1,520,976 1	608,206 43,0,658 43,517 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,529,706 1,6576 1,6576 1,6576 1,6576 1,6576 1,529,976	608,206 6 43,517 1,57,783 1,290,195 1,390,307 2 606,061 6 606,061 1,6576 1,5783 1,290,195 1,390,307 2 200,037 2 200,	608,206 43,517 1,647,266 1,175,783 1,200,195 1,175,783 1,200,195 1,175,783 1,200,195 1,175,783 1,200,195 1,175,783 1,200,195 1,1520,976 1,52	608.206 6 430,658 4 41,999 81,	608,206 43,0,658 43,17 1,175,783 1,175,783 1,290,193 1,290,193 1,290,193 1,290,193 1,520,976 1,6576	608,206 43,0,658 43,517 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,529,976 1,529,	608,206 43,517 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,290,195 1,290,195 1,656,005 1,656	608,206 43,517 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,290,195 1,520,195 1,656,605 1,656	608,206 43,0,658 81,999 43,17 1,47,266 1,175,783 1,290,193 1,290,193 1,290,193 1,290,193 1,529,976	608,206 43,0,658 43,17 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,175,783 1,290,195 1,150,976 1,520,9	608,206 43,0,658 81,999 43,17 1,647,266 1,175,783 1,290,195 1,290,195 1,290,195 1,150,976 1,520,976
482,285 6 403,199 4 78,346 42,924	482,285 0 403,199 4 78,346 42,924 1,655,301 1,6	482,285 0 403,199 4 78,346 42,924 1,655,30 1,6	482,285 0 482,1285 0 78,346 42,924 1,655,301 1,6 1,084,511 1,1 1,256,495 1,2	482,285 0 403,199 4 78,346 6 42,924 1,655,301 1,6 1,084,511 1,1 1,256,495 1,2 236,655 2	482,285 0 403,199 4 78,346 1,655,301 1,6 1,256,495 1,2 236,655 2 284,906 6	482,285 403,199 78,346 1,655,301 1,655,301 1,1084,511 1,1084,511 1,1084,506 584,906 115,088	482,285 403,199 78,346 42,924 1,655,301 1,685,301 1,266,495 1,256,495 1,256,495 1,256,496 1,599,946 1,599,946	482,285 403,199 78,346 1,655,301 1,084,511 1,256,495 1,256,495 1,256,495 1,15,086 115,089 11	482,285 403,199 78,346 1,655,301 1,084,511 1,184,511 1,256,495 1,256,495 1,15,089 115,099,946 1,599,946 1,599,946 1,599,946 1,513,299 1,513,	482,285 403,199 78,346 1,625,301 1,084,511 1,256,495 1,256,495 1,266,495 1,266,495 1,156,496 1,599,946 1,599,946 1,599,946 1,599,946 1,599,946 1,599,946 1,599,946 1,513,299 1,513,2	482,285 0 483,199 4 78,346 78,346 1,655,301 1,6 1,084,511 1,1 1,126,495 1,2 236,655 2 236,655 2 1,256,495 1,2 1,513,299 1,5 1,513,299 1,5 258,989 2 21,843 21,843	482,285	482,285	482,285 403,199 78,346 1,655,301 1,084,511 1,136,645 1,156,645 1,15,6495 1,15,688 1,15,088 1,599,946 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,299 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,298 1,513,208	482,285 403,199 78,346 1,655,301 1,084,511 1,136,495 1,150,88 115,088 113,268 115,088 113,268 115,088 117,268	442,285 42,285 78,346 1,655,301 1,655,301 1,256,495 1,256,495 1,256,495 1,15,908 1,15,908 1,15,909,406 1,15,909,406 1,15,909,406 1,5,909,406 1,5,909,406 1,5,909,406 1,5,909,406 1,5,909,406 1,5,909 1,5	442,285 403,199 78,346 1,655,301 1,685,301 1,084,511 1,1084,511 1,156,495 1,15,088 1,599,946 1,599,9	482,285 403,199 78,346 1,655,301 1,655,301 1,084,511 1,156,495 1,156,495 1,15,088 1,15,	482,285 403,199 78,346 1,655,301 1,034,511 1,136,645 1,125,645 1,126,645 1,126,645 1,126,645 1,15,088 1,15,088 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,299 1,15,13,298 1,15,13,298 1,15,13,208	443,285 403,199 78,346 1,655,301 1,084,511 1,136,495 115,088	443,285 403,199 78,346 1,655,301 1,084,511 1,184,516 115,088 115,089 115,089 115,089 115,089 115,088 115,088 115,088 115,089 115,088 115,089 115,088 113,269 115,088 115,089
403,199 78,346 42,924	415,024 403,199 75,526 78,346 42,386 42,924 1,607,149 1,655,301	415,024 403,199 75,526 78,346 42,386 42,924 1,607,149 1,655,301 1,155,671 1,155,671 1,084,511 1,11	415,024 403,199 75,526 78,346 42,924 1,655,301 1,607,149 1,655,301 1,155,671 1,084,511 1,187,831 1,256,495	415,024 403,199 75,526 78,346 42,924 1,655,301 1,607,149 1,655,301 1,155,671 1,084,511 1,187,831 1,256,495 227,764 236,655	415,024 403,199 75,526 78,346 42,924 1,607,149 1,655,301 1,115,671 1,084,511 1,187,831 1,128,831 1,256,495 1,227,764 236,655 RS 564,869 584,906	415,024 403,199 403,199 75,526 78,346 42,924 1,657,310 1,155,671 1,186,571 1,186,675 1,26,495 1,186,685 564,869 584,906 116,719 115,088 116,719 115,088	415,024 403,199 75,526 78,346 42,386 42,924 1,607,149 1,655,301 1,155,671 1,115,671 1,084,511 1,156,675 227,764 28,655 RS 564,869 584,906 RS 564,869 1,599,946 1,1663,869	415,024 403,199 403,199 75,226 78,346 42,924 1,627,149 1,655,301 1,1155,671 1,1187,831 1,256,495 1,1187,831 1,256,495 1,1187,831 1,256,495 1,1187,831 1,256,495 1,1187,831 1,15,084,906 1,115,085 1,115,085 1,115,084 1,115,184	415,024 403,199 403,199 75,226 78,346 42,924 1,657,149 1,655,301 1,1155,671 1,1155,671 1,1187,831 1,256,495 1,1187,831 1,256,495 1,1187,831 1,256,495 1,115,088 1,	115,024 403,199 175,526 78,346 1,607,149 1,665,301 1,115,671 1,126,495 1,26,495 1,27,764 236,655 227,764 236,655 1,26,496 1,167,19 1,15,088 1,163,869 1,399,466 1,431,547 1,513,299 1,441,547 1,513,299 1,28,438 1,28,496 1,431,547 1,513,299 1,431,547 1,513,299 1,28,438 1,28,438 1,28,438 1,28,448 1,2	115,024 403,199 175,526 78,346 1,007,149 1,065,301 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,126,495 1,126,495 1,116,794 1,116,794 1,116,794 1,160,3809 1,491,47 1,151,208 1,491,47 1,151,208 1,491,47 1,151,208 1,491,47 1,151,208 1,491,47 1,151,329 1,491,47 1,191,329 1,491,47 1,191,329 1,491,47 1,191,329 1,491,47 1,191,329 1,491,47 1,49	115,024 403,199 15,526 78,346 16,07,149 1,655,301 1,155,671 1,187,831 1,256,495 1,187,831 1,256,495 1,187,831 1,256,495 1,187,831 1,256,495 1,167,19 1,15,088 1,1663,869 1,599,946 1,431,247 1,513,299 1,431,247 1,513,299 1,599,446 1,431,247 1,513,299 1,599,446 1,431,247 1,513,299 1,599,466 1,431,247 1,513,299 1,599,440 1,513,299 1,599,446 1,513,299 1,599,446 1,513,299 1,599,446 1,513,299 1,599,446 1,513,299 1,599,446 1,513,299 1,599,446 1,513,299 1,599,446 1,513,299 1,599,440 1,513,299 1,599,440 1,513,299 1,599,440 1,513,299 1,599,440 1,513,299 1,599,440 1,513,299 1,599,440 1,513,299 1,599,440 1,513,289 1,599,440 1,5	115,024 403,199 403,199 75,526 78,346 42,924 1,607,149 1,655,301 1,115,671 1,1187,811 1,1187,811 1,126,495 1,187,811 1,126,495 1,187,811 1,126,495 1,187,81 1,187,81 1,126,495 1,167,19 1,15,088 1,16,198 1,16,198 1,16,198 1,16,198 1,16,198 1,16,198 1,16,198 1,16,198 1,16,198 1,19,	115,024 403,199 175,226 78,346 42,324 1,655,310 1,1155,671 1,126,495 1,115,671 1,1187,831 1,256,495 1,1187,831 1,256,495 1,1187,831 1,256,495 1,116,719 1,15,92,946 1,163,869 1,599,946 1,431,547 1,513,299 1,599,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,299 1,592,946 1,431,547 1,513,268 1,592,899	403,199 78,346 42,924 1,655,301 1,084,511 1,286,495 1,286,495 1,599,946 1,599,946 1,513,299 1,513,298 1,513,298 	415,024 403,199 415,024 403,199 42,526 42,924 1,655,301 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,155,889 1,564,889 1,599,946 1,431,547 1,513,299 1,431,547 1,513,299 1,431,547 1,513,299 1,532,	415,024 403,199 415,024 403,199 42,524 42,924 1,655,301 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,165,671 1,167,19 1,160,889 1,160,899 1,160,8	415,024 403,199 403,199 42,526 78,346 42,924 1,607,149 1,655,501 1,155,671 1,155,671 1,155,671 1,155,671 1,155,671 1,156,495 1,265,495 1,167,19 1,150,495 1,167,19 1,150,496 1,167,19 1,150,496 1,167,19 1,150,496 1,167,19 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,150,496 1,170,496	15,024 403,199 75,26	11,6024 403,109 415,024 403,109 415,026 42,924 1,605,301 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,671 1,115,035 1,115	415,024 403,199 415,024 403,199 42,526 78,346 42,924 1,605,301 1,155,671 1,155,671 1,155,671 1,156,495 1,256,495 1,163,809 1,509,406 1,603,809
78,346 81,999 42,924 43,517	78,346 81,999 42,924 43,517 1,655,301 1,647,266 1,6	78,346 81,999 42,924 43,517 1,084,511 1,175,783 1,2	78,346 81,999 42,924 43,517 1,655,301 1,647,266 1,6 1,084,511 1,175,783 1,2 1,256,495 1,290,195 1,3	78,346 81,999 42,924 43,517 1,684,511 1,175,783 1,256,495 1,290,195 1,366,655 245,807 2	78,346 81,999 42,924 43,517 1,685,301 1,647,266 1,6 1,084,511 1,175,783 1,2 1,256,451 1,175,783 1,2 1,256,458 1,290,195 1,3 1,246,458 245,807 2 884,906 606,061 6	78,346 81,999 43,517 41,553,301 1,624,266 11 1,256,495 1,290,195 11 236,655 245,807 884,906 606,061 115,088 116,676	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1 1,155,671 1,1084,511 1,175,783 1 1,187,811 1,256,495 1,290,195 11 227,764 236,655 245,807 564,869 584,906 606,001 116,719 115,088 116,676 1	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 11 1,155,671 1,084,511 1,175,783 11 1,187,831 1,256,495 1,290,195 11 226,869 584,906 606,061 116,719 115,088 116,676 1,663,869 1,599,946 1,656,605 1 1,431,547 1,513,299 1,529,976 11	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,264 1,647,278 1,187,831 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,001 6 116,719 115,088 116,676 1 1,663,869 1,599,946 1,656,605 1,7 1,431,547 1,513,299 1,529,976 1,529,976 1,529,976 246,833 238,989 270,037 2	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,15,671 1,084,511 1,75,733 1,2 1,187,811 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,061 6 1,663,869 115,088 116,776 1,5 1,663,869 1,599,946 1,656,605 1,7 1,431,547 1,513,299 1,520,976 1,5 246,833 238,989 270,037 2 28,411 21,843 14,141 2	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,15,671 1,084,511 1,17,783 1,2 1,187,811 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,061 6 116,719 115,088 116,676 1 1,461,347 1,513,299 1,599,946 1,556,605 1,5 246,833 238,989 270,037 1,5 1,5 28,111 21,843 14,141 2 1,41,41 85,289 97,532 49,664 1 1	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,15,671 1,084,511 1,15,783 1,2 1,187,811 1,256,495 1,209,195 1,3 227,764 236,655 245,807 2 564,869 884,906 606,061 6 116,719 115,088 116,676 1 1,663,869 1,599,946 1,656,605 1,5 1,431,347 1,513,299 1,539,946 1,539,976 1,5 246,833 238,989 270,037 2 2 85,289 270,037 2 2 85,289 97,532 49,664 1 85,289 97,632 30,600 30,600	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,625,301 1,647,266 1,15,671 1,084,511 1,177,783 1,2 1,187,831 1,256,495 1,20,195 1,3 227,764 236,655 249,001 1,3 564,869 584,906 606,061 6 116,719 115,088 116,676 1,7 1,663,869 1,599,946 1,656,605 1,7 1,431,547 1,513,299 1,529,976 1,5 2,8411 21,843 270,037 2 85,289 97,532 49,664 1,5 85,289 97,532 49,664 1,6 165,842 173,268 180,225 1	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,653,301 1,647,266 1,185,831 1,256,495 1,201,195 1,3 1,187,831 1,256,495 1,201,195 1,3 227,764 236,655 249,807 2 564,869 584,906 606,061 6 1,167,19 115,088 116,676 1,7 1,663,869 1,599,946 1,656,605 1,7 246,833 288,989 270,037 2 284,11 21,843 14,141 2 85,289 97,532 49,664 15 165,842 173,268 180,225 1 165,842 173,268 180,225 1 165,842 173,268 180,225 1 165,842 173,268 180,225 1	75,26 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,187,831 1,256,495 1,290,195 1,3 1,187,831 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,061 6 1,631,847 1,513,299 1,525,976 1,7 1,431,547 1,513,299 1,525,976 1,5 246,833 258,989 270,037 2 28,128 270,037 2 85,289 14,141 2 85,289 270,037 2 85,289 270,037 2 85,289 16,65,842 16,65,842 16,65,842 165,842 173,268 180,225 1 857,325 625,464 656,389 6 87,325 625,464 656,389 6 87,325 194,815 1	75,26 78,346 81,999 42,386 42,924 41,517 1,607,149 1,653,301 1,647,266 1,6 1,157,81 1,256,495 1,290,195 1,3 1,187,81 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,061 6 1,663,869 1,599,946 1,655,605 1,7 1,431,847 1,513,889 1,505,976 1,5 243,347 1,513,89 270,037 1,5 285,289 270,037 1,5 1,5 85,289 270,037 1,5 1,4 1 85,289 97,532 49,664 1,5 85,289 97,532 49,664 66 165,382 173,268 180,225 1 85,289 27,532 49,664 66 85,289 27,532 49,664 66 85,289 27,532 49,664 66	75,526 78,346 81,999 42,386 42,924 41,517 1,607,149 1,655,301 1,67,266 1,67,783 1,187,831 1,256,495 1,200,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,061 6 1,167,19 115,088 116,676 1 1,167,19 1,508,946 1,656,605 1 1,431,47 1,513,299 1,509,046 1,529,976 1,5 2,841 2,18,43 14,141 2 2,841 2,18,43 14,141 2 85,289 97,532 49,664 2 85,289 97,532 49,664 6 85,289 65,538 6 6 30,000 30,600 30,600 30,600 215,492 117,268 18,815 1 117,508 12,587 1 11,259 12,843 1	75,26 78,346 81,999 42,386 42,924 41,517 1,607,149 1,655,301 1,677,366 1,57,783 1,5 1,187,831 1,256,495 1290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 606,061 6 1,16,719 115,088 116,676 1 1,1663,869 1,599,946 1,656,605 1 1,431,547 1,513,299 1,526,605 1,7 2,8411 2,18,299 270,037 2 2,8412 2,18,299 270,037 2 85,289 97,532 49,664 1 85,289 97,532 49,664 6 165,842 173,268 180,225 1 165,842 173,268 180,225 1 117,254 117,264 16,596 6 117,254 119,596 122,287 1 117,254 119,596 122,287 1 <td>75,526 78,346 81,999 42,386 42,924 43,517 1,05,671,49 1,655,301 1,647,266 1,656,714 1,15,671,41 1,084,511 1,17,5783 1,227,764 236,655 1,290,195 1,394,816 1,64,869 84,906 606,061 6 1,641,869 1,599,946 1,656,605 1,798,814,141 2,184,81 1,181,329 1,299,96 1,5</td> <td>75,26 78,346 81,999 42,386 42,924 41,517 1,607,149 1,655,301 1,647,266 1,6 1,155,671 1,084,311 1,777,733 1,2 1,187,831 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 605,061 6 1,663,869 15,99,94 1,656,605 1,7 1,411,547 1,513,29,94 1,656,605 1,7 246,833 258,989 270,037 2 28,189 97,532 40,664 15 85,289 97,532 40,664 16 165,842 173,264 165,842 1 175,492 21,873 194,815 1 17,254 119,596 122,287 1 17,254 119,596 122,287 1 17,264 194,815 1 1 17,274 119,596 355,291 1 17,274<!--</td--><td>75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,157,81 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 227,764 236,655 245,807 2 116,719 115,088 116,676 1,1 1,663,869 1,599,946 1,656,605 1,5 246,833 258,989 270,037 2 246,833 258,989 270,037 2 28,411 21,843 14,141 2 28,411 21,843 14,141 2 28,411 21,843 14,141 2 28,412 215,843 19,532 625,404 656,389 6 165,842 173,560 30,600 1 117,254 119,396 122,287 1 117,254 119,396 122,287 1 2329,868 343,109 355,291 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,844 55,389 65 210,873 194,815 1 21,845 34,316 35,291 1</td></td>	75,526 78,346 81,999 42,386 42,924 43,517 1,05,671,49 1,655,301 1,647,266 1,656,714 1,15,671,41 1,084,511 1,17,5783 1,227,764 236,655 1,290,195 1,394,816 1,64,869 84,906 606,061 6 1,641,869 1,599,946 1,656,605 1,798,814,141 2,184,81 1,181,329 1,299,96 1,5	75,26 78,346 81,999 42,386 42,924 41,517 1,607,149 1,655,301 1,647,266 1,6 1,155,671 1,084,311 1,777,733 1,2 1,187,831 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 564,869 584,906 605,061 6 1,663,869 15,99,94 1,656,605 1,7 1,411,547 1,513,29,94 1,656,605 1,7 246,833 258,989 270,037 2 28,189 97,532 40,664 15 85,289 97,532 40,664 16 165,842 173,264 165,842 1 175,492 21,873 194,815 1 17,254 119,596 122,287 1 17,254 119,596 122,287 1 17,264 194,815 1 1 17,274 119,596 355,291 1 17,274 </td <td>75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,157,81 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 227,764 236,655 245,807 2 116,719 115,088 116,676 1,1 1,663,869 1,599,946 1,656,605 1,5 246,833 258,989 270,037 2 246,833 258,989 270,037 2 28,411 21,843 14,141 2 28,411 21,843 14,141 2 28,411 21,843 14,141 2 28,412 215,843 19,532 625,404 656,389 6 165,842 173,560 30,600 1 117,254 119,396 122,287 1 117,254 119,396 122,287 1 2329,868 343,109 355,291 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,844 55,389 65 210,873 194,815 1 21,845 34,316 35,291 1</td>	75,526 78,346 81,999 42,386 42,924 43,517 1,607,149 1,655,301 1,647,266 1,6 1,157,81 1,256,495 1,290,195 1,3 227,764 236,655 245,807 2 227,764 236,655 245,807 2 116,719 115,088 116,676 1,1 1,663,869 1,599,946 1,656,605 1,5 246,833 258,989 270,037 2 246,833 258,989 270,037 2 28,411 21,843 14,141 2 28,411 21,843 14,141 2 28,411 21,843 14,141 2 28,412 215,843 19,532 625,404 656,389 6 165,842 173,560 30,600 1 117,254 119,396 122,287 1 117,254 119,396 122,287 1 2329,868 343,109 355,291 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,843 19,815 1 21,844 55,389 65 210,873 194,815 1 21,845 34,316 35,291 1
42,924 43,517 44,170	42,924 43,517 44,170 1,655,301 1,647,266 1,654,863 (5 42,924 43,517 44,170 0 1,655,301 1,647,266 1,654,863 1,084,511 1,175,783 1,216,343	6 42,924 43,517 44,170 7 1,655,301 1,647,266 1,654,863 1,084,511 1 1,084,511 1,175,783 1,216,343 1,256,495 1,290,195 1,336,354	42.924 43.517 44.170 1.655,301 1,647,266 1,654,863 1.084,311 1,175,783 1,216,343 1,256,495 1,290,195 1,336,354 236,655 245,807 239,219	42,924 43,517 44,170 1,655,301 1,647,266 1,654,863 1,084,511 1,175,783 1,216,343 1,256,495 1,290,195 1,336,34 1 236,655 245,807 259,219 84,906 606,061 623,833	42,924 43,517 44,170 1,655,301 1,647,266 1,654,863 1,084,511 1,175,783 1,216,343 1,256,495 1,290,195 1,336,354 236,655 245,807 259,219 84,906 606,061 623,833 115,088 116,676 118,426	42,386	42,386 42,924 43,517 44,170 44,170 1,607,149 1,655,301 1,647,266 1,654,865 1,155,671 1,175,783 1,216,343 1,187,811 1,256,495 1,290,195 1,336,534 245,807 259,219 256,4869 584,906 606,601 623,833 116,719 115,088 116,676 118,426 1,663,869 1,599,946 1,656,605 1,733,014 1,431,547 1,513,299 1,529,976 1,540,853	42,386 42,924 43,517 44,170 44,170 1,607,149 1,655,301 1,647,266 1,654,865 1,187,831 1,187,831 1,256,495 1,290,195 1,336,354 224,764 236,655 245,807 259,219 116,719 115,088 116,676 1,8426 1,663,869 1,599,946 1,656,605 1,733,014 1,431,547 1,513,299 1,529,976 1,540,853 246,833 2,58,989 2,70,037 285,365	1,157,149 1,655,301 1,647,266 1,654,865 1,155,301 1,157,764 1,167,195 1,206,195 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,343 1,216,345 1,21	1,187,19	1,007,149 1,635,301 1,647,266 1,634,863 1,135,671 1,647,266 1,634,863 1,135,671 1,105,4381 1,105,4381 1,105,4381 1,264,961 227,764 236,655 245,807 259,219 264,869 584,906 606,061 623,833 1,663,869 1,665,605 1,540,853 1,510,299 1,529,76 1,511,299 1,529,76 1,511,299 1,529,76 1,511,299 1,529,76 1,511,299 270,037 285,411 21,843 14,141 15,859 270,037 285,563 285,289 270,037 285,563 285,289 270,037 285,563 285,289 270,037 285,563 285,289 270,037 285,563 285,289 270,037 285,563 285,289 270,037 285,563 285,289 270,037 285,563 285,690 390,600 390,600 31,825 270,000 31	1,007,149 1,5224 43,517 44,170 1,607,149 1,653,010 1,647,266 1,654,863 1,155,011 1,175,783 1,216,343 1,218,807 224,764 236,655 245,807 229,219 2564,869 284,906 606,061 623,833 1,663,869 1,599,346 1,656,605 1,330,344 1,431,347 1,513,299 1,529,976 1,540,833 246,834 246,834 24	1,607,149 1,635,01 1,647,266 1,634,863 1,155,671 1,084,511 1,175,783 1,216,343 1,125,6480 1,250,195 1,316,344 1,187,764 236,655 245,807 2259,219 256,869 284,906 606,061 623,833 1,653,807 1,167,19 1,15,088 1,16,76 1,18,426 1,653,807 1,216,349 1,520,976 1,18,426 1,599,946 1,656,605 1,733,014 1,431,47 1,513,299 1,520,976 1,540,833 246,833 246,833 246,833 246,833 246,834 30,000 30,600 30,600 31,825 165,842 165,842 189,059 165,842 165,843 180,225 189,059 165,317 1,332,44 1,341,41 1,543,44 1,341,41 1,543,44 1,341,44 1,34	42,386 42,924 43,517 44,170 1,607,149 1,655,301 1,647,266 1,654,863 1,187,671 1,125,495 1,216,343 1,187,784 1,256,495 1,290,195 1,316,343 227,744 236,655 245,807 259,219 564,869 584,906 606,001 623,833 116,719 115,088 116,676 118,426 1,663,869 1,599,946 1,656,605 1,540,833 246,833 1,539,946 1,656,605 1,540,833 246,833 228,989 1,529,976 1,540,833 246,833 228,989 270,037 285,565 28,111 21,843 14,141 15,839 85,289 97,532 49,664 88,563 85,289 173,204 30,600 30,600 31,825 165,842 173,268 180,225 189,059 165,842 219,873 194,815 176,091	42,386 42,024 43,517 44,170 1,607,149 1,655,301 1,647,266 1,654,863 1,155,731 1,175,783 1,216,343 1,187,81 1,256,495 1,290,195 1,336,534 227,764 236,655 245,807 259,219 364,869 584,906 606,061 623,833 116,719 115,088 116,676 118,426 1,663,869 1,539,946 1,556,605 1,540,853 2441,547 1,513,299 1,528,976 1,540,853 2441,547 1,513,299 1,529,076 1,540,853 248,411 21,843 14,141 15,859 85,289 97,532 49,664 88,563 85,289 97,532 49,664 88,563 165,842 173,268 180,225 189,059 165,842 219,873 194,815 176,091 117,254 117,254 112,288 176,091	42,386 42,924 43,517 44,170 1,607,149 1,655,301 1,647,266 1,654,863 1,155,671 1,084,511 1,175,783 1,216,343 1,118,781 1,256,495 1,290,195 1,336,354 227,764 236,655 245,807 259,219 564,869 584,906 606,061 623,833 116,719 115,088 116,676 118,426 1,663,869 1,595,946 1,656,605 1,733,014 1,431,547 1,513,299 1,729,976 1,540,833 246,833 258,989 270,037 285,365 246,831 21,843 14,141 15,839 246,831 14,141 15,839 28,289 270,037 285,365 28,139 97,532 49,664 88,563 85,289 97,532 49,664 88,563 85,289 173,568 189,059 215,492 219,873 194,815 176,091 215,492 117,286 122,	42,386 42,924 43,517 44,170 1,607,149 1,655,301 1,647,266 1,654,863 1,15,671 1,084,511 1,175,783 1,216,343 1,118,671 1,256,495 1,290,195 1,336,354 227,764 236,655 245,807 259,219 564,869 584,906 606,061 623,833 116,719 115,088 116,676 118,426 1,431,547 1,513,299 1,526,695 1,733,014 1,431,547 1,513,299 1,526,695 1,540,883 246,833 246,833 218,308 270,037 28,3,565 246,834 1,513,299 1,529,946 1,526,976 1,540,883 246,833 246,833 246,833 28,3,365 28,3,365 28,134 21,843 14,141 15,85,36 189,559 85,289 97,532 49,664 88,563 85,289 17,326 18,050 31,825 165,842 177,268 180,225 189,059	1,607,149 1,635,301 1,647,266 1,654,863 1,1655,310 1,647,266 1,654,863 1,155,671 1,084,511 1,175,783 1,216,343 1,185,671 1,084,511 1,175,783 1,216,343 1,286,495 1,290,195 1,336,354 227,764 226,655 245,807 259,219 264,869 584,906 660,661 623,833 1,663,869 1,559,946 1,656,605 1,733,014 1,431,547 1,513,299 1,529,976 1,404,833 246,833 228,365 228,365 228,365 238,289 270,037 288,363 285,289 270,037 288,563 288,289 276,224 288,563 288,289 276,225 189,059 285,239 276,225 1,20,347 1,22,288 117,254 117,254 119,596 122,287 122,288 228,365 229,868 343,109 355,291 116,724 122,288	42,386 42,024 43,517 44,170 1,607,149 1,655,301 1,647,266 1,654,863 1,157,81 1,1084,311 1,175,783 1,216,348 1,187,81 1,256,495 1,290,195 1,336,534 227,764 236,655 245,807 259,219 564,869 584,906 606,061 623,833 1,63,869 1,599,946 1,656,605 1,540,853 1,63,869 1,599,946 1,526,976 1,540,853 246,833 258,089 270,037 288,565 28,180 30,000 30,600 31,825 165,82 173,289 14,141 15,859 85,289 270,037 288,563 85,289 270,037 288,563 165,834 17,12,268 180,225 189,059 165,842 65,889 665,889 665,817 215,492 219,873 194,815 176,091 17,234 110,596 122,287 116,726 117,254 1	42,386
	1,655,301 1,647,266 1,654,863	1,655,301 1,647,266 1,654,863 (1,684,511 1,175,783 1,216,343	1,655,301	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,084,511 1,175,783 1,216,343 (41 1,187,831 1,256,495 1,290,195 1,336,354 (227,764 236,655 245,807 259,219	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,084,511 1,175,783 1,216,343 (41 1,187,831 1,256,458 1,290,195 1,336,354 (41 227,764 236,655 245,807 259,219 (52,833 (41)	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,084,511 1,175,783 1,216,343 (41 1,187,831 1,256,455 1,290,195 1,336,354 (41 1,248,807 256,655 245,807 259,219 (54 1,671) (116,716 116,076 118,426 (118,426 116,076 118,426 (118,426 116,076 118,426 (118,426 118,426 118,4	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,1084,511 1,175,783 1,216,343 (41 1,187,831 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,434 (41 1,216,436 (4	1,607,149 1,655,301 1,647,266 1,554,863 (105 1,155,671 1,155,783 1,216,343 (41 1,187,831 1,216,343 (41 1,187,831 1,216,343 (41 1,187,831 1,216,343 (41 1,187,831 1,216,343 (41 1,187,831 1,256,455 1,259,19 (523,833 116,719 1,599,946 1,656,605 1,733,014 (111 1,431,547 1,513,299 1,529,976 1,540,853 11	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,155,781 1,175,783 1,216,343 (41 1,187,811 1,256,495 1,290,195 1,336,534 (41 1,187,811 1,256,495 1,290,195 1,336,534 (41 1,167,19 1,15,088 1,16,76 1,18,426 1,667,605 1,590,946 1,656,605 1,733,014 (111 1,431,547 1,513,299 1,529,976 1,540,853 11 1,431,547 1,513,299 1,529,976 1,540,853 11 1,431,547 1,513,299 2,50,397 2,85,365 1	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,155,781 1,175,783 1,216,343 (41 1,187,81 1,216,343 (41 1,187,81 1,216,343 (41 1,187,81 1,216,343 (41 1,187,81 1,216,343 (41 1,187,81 1,216,343 (41 1,187,81 1,216,346 (41 1,187,81 1,150,88 (41 1,187,81 (41 1,187,81 1,187,181 (41 (41 1,187,181 (41 (41 1,187,181 (41 (41 1,187,181 (41 (41 1,187,181 (41 (1,607,149 1,655,301 1,647,266 1,654,863 (105 105 1,155,783 (116 1,175,783 1,1216,343 (41 1,175,783 1,2216,343 (41 1,175,783 1,2016,343 (41 1,175,783 1,2016,143 (41 1,175,783 1,201,195 1,201,195 (116,719 1,15,088 1,16,719 (115,088 1,16,719 1,15,088 (116,719 1,15,088 (116,719 1,15,089 1,520,976 1,540,833 (116,719 1,213,299 1,520,976 1,540,833 (116,719 1,218,433 (117,719 1,	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,187,83 1,136,43 (115 1,187,83 1,136,543 (115 1,187,83 1,136,543 (115 1,187,83 1,236,544 (115 1,187,83 1,236,145 (116 1,187,83 (116,719 1,15,088 1,16,76 (116,719 1,15,088 (116,76 1,184,26 (116,719 1,15,088 (116,76 1,184,26 (116,719 1,131,299 (1,229,76 1,244,833 (111 2,184,38 (114,141 1,184,383 (113 2,184,38 (114,141 1,188,39 (113 2,184,38 (114,141 1,188,39 (113 2,184,38 (113 2,184,	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,1084,511 1,175,783 1,216,343 (41 1,187,831 1,256,673 1,209,195 1,336,354 (41 1,187,831 1,256,673 1,209,195 1,336,354 (41 1,167,19 1,150,88 1,16,76 (116,719 1,150,88 1,16,76 (116,719 1,599,946 1,656,605 1,733,014 (111 1,431,47 1,511,299 1,529,976 1,530,48 (111 2,84,48 1,41,14 1,589 (111 2,84,48 1,41,14 1,589 (111 1,431,47 1,511,299 (111 1,431,47 1,511,299 (111 1,431,47 1,511,299 (111 1,218,41 1,41,14 1,589 (111 1,431,47 1,41,14 1,41,14 (111 1,431,47 1,41,14 (111 1,431,47 (111 1,431,4	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,135,781 1,175,783 1,1216,343 (41 1,187,831 1,256,673 1,290,195 1,336,354 (41 1,217,193 1,256,673 1,290,195 1,336,354 (41 1,671,94 1,540,683 1,500,195 1,500,195 1,500,195 (118,426 1,599,946 1,656,605 1,733,014 (111 1,431,547 1,513,299 1,520,976 1,540,833 1,540,833 (1,336,344 1,4141 1,585,946 1,566,605 1,340,833 (1,343,614 1,431,441 1,543,645 (1,343,614 1,434,441 1,543,645 (1,343,614 1,540,614 (1,343,614 1,540,614 (1,343,614 1,540,614 (1,343,614 (1,343,614 1,543,614 (1,3	1,607,149 1,655,301 1,647,266 1,654,863 (105) 1,185,671 1,084,951 1,175,783 1,216,343 (41) 1,187,831 1,254,495 1,290,195 1,336,354 (41) 227,764 236,655 245,807 259,219 564,869 584,906 606,061 623,833 (11) 1,653,869 15,99,946 1,656,605 1,733,014 (111) 1,431,547 1,513,299 1,529,976 1,540,853 11 246,833 258,989 270,037 285,565 1 85,289 97,532 49,664 88,563 (11) 85,289 173,268 180,225 189,059 (11) 165,842 173,268 180,225 189,059 (12) 215,422 219,873 194,815 176,091 1	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,175,783 1,216,343 (41 1,155,671 1,184,284 1,236,485 1,236,485 1,236,485 1,236,485 1,236,486 1,22,288 1,22,2	1,607,149 1,655,301 1,647,266 1,654,863 (105) 1,115,671 1,084,311 1,175,783 1,216,343 (41) 1,187,831 1,256,495 1,290,195 1,336,354 (41) 227,744 226,655 245,807 229,219 564,869 584,906 606,601 623,833 (11) 1,663,869 1,599,946 1,656,605 1,733,014 (11) 1,663,869 1,599,946 1,656,605 1,733,014 (11) 244,1347 1,513,299 1,529,976 1,540,833 (13) 246,833 238,899 270,037 285,365 (13) 85,289 97,532 49,664 88,503 (13) 85,289 97,532 49,664 88,503 (13) 165,842 177,268 180,225 180,059 (14) 215,492 219,873 194,815 176,091 17,754 117,254 119,596 122,287 122,288 2	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,087,311 1,175,783 1,216,343 (41 1,187,831 1,256,495 1,290,195 1,336,354 (41 1,297,831 1,296,195 1,336,354 (41 1,297,831 1,297,831 (41 1,297,831 1,297,84 1,656,605 1,739,014 (111 1,508,342 1,529,746 1,656,605 1,739,014 (111 1,213,294 1,529,746 1,529,74	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,607,149 1,655,301 1,175,783 1,216,343 (41 1,187,331 1,126,445 1,120,195 1,336,354 (41 1,187,331 1,226,655 1,290,195 1,336,354 (41 1,674 1,263,809 1,599,46 1,665,605 1,733,014 (111 1,663,869 1,599,46 1,656,605 1,733,014 (111 1,613,547 1,513,299 1,529,976 1,414 1,513,299 1,529,976 1,414 1,513,299 1,529,976 1,414 1,585,916 (111 1,613,547 1,513,299 1,529,976 1,414 1,585,916 (111 1,613,547 1,13,268 1,600 30,600 31,825 (111,22,81 1,22,288 1,22,288 2,29,444 1,22,288 (111,22,288 1,22,288 2,29,444 1,22,288 (111,22,288 1,22,288 2,29,444 (111,22,288 1,22,288 2,29,444 (111,22,288 1,22,288 2,29,444 (111,22,288 1,22,288 2,29,444 (111,22,288 1,22,288 2,29,444 (111,22,281 1,22,288 2,29,444 (111,22,281 1,22,288 2,29,444 (111,22,281 1,22,288 2,29,444 (111,22,281 1,22,281 1,22,281 (111,22,241 1,22,281 1,22,281 (111,22,241 1,22,281 1,22,281 (111,22,241 1,22,281 1,22,281 (111,22,241 1,22,281 1,22,281 (111,22,241 1,22,281 1,22,281 (111,22,241 1,22,281 1,22,281 (111,22,241 1,22,241 (111,22,241 1,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,22,241 (111,224 (111,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (11,22,241 (1	1,607,149 1,655,301 1,647,266 1,654,863 (105) 1,155,671 1,084,311 1,175,783 1,216,343 (41) 1,187,831 1,256,495 1,290,195 1,336,354 227,744 226,655 245,807 229,219 1667,869 584,906 606,061 623,833 1,663,869 1,599,946 1,656,605 1,735,014 (111) 1,431,547 1,513,299 1,529,976 1,540,853 11 24,813 2,289,89 2,70,397 1,540,853 11 85,289 97,532 49,664 88,563 11 85,280 30,000 30,600 30,600 31,825 165,842 173,268 180,225 189,059 1,55,442 1,513,287 1,60,91 1 1,513,492 1,73,268 180,225 189,059 1,55,492 1,596,44 656,389 665,517 14 1,541,542 1,542,543 1,542,815 1,76,991 1 1,542 1,543,109 355,291 116,724 1,543,668 343,109 355,291 116,724 1,543,569 1,552,87 116,724 1,543,569 1,543,109 355,291 116,724 1,543,569 1,543,109 1,543,109 1,543,109 1,543,569 1,543,109 1,543,109 1,543,109 1,543,569 1,543,109 1,543,109 1,543,109 1,543,569 1,543,109 1,543,109 1,543,109 1,543,109 1,543,109 1,543,569 1,543,109	1,607,149 1,655,301 1,647,266 1,654,863 (105 1,155,671 1,084,511 1,175,783 1,216,343 (41 1,187,881 1,256,675 1,290,195 1,336,354 1,256,4869 584,906 606,061 623,833 (41 1,67,19 1,150,88 1,16,676 1,184,26 (118,426 1,166,3869 1,590,946 1,656,605 1,530,976 1,540,853 (118,426 1,133,244 (111 1,431,347 1,131,299 1,520,976 1,540,853 (118,426 1,530,946 1,530,976 1,540,853 (118,426 1,540,873 1,41,41 1,533,044 (111 1,536,41 1,532,496 1,520,976 1,540,853 (116,542 1,520,976 1,540,853 (116,542 1,520,976 1,520,976 1,520,976 (117,554 1,532,68 1,520,976 1,520,976 (117,554 1,520,976 1,520,976 (116,542 1,540,976 1,520,976 (116,542 1,540,976 (116,542 1,540,976 (116,542 (

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YR. END EST.						-				,					-		-	,	ı		1		,			,				-			0	Surplus/	(Shortfall)	1	0
CURR																																,	141.47				141.47
FORE- CAST	22,250	4,100	-	685	2,800	3,250	36,250	17,000	22,000	350	8,331	26,500	2,600	27,720	12,000	,	15,785	-	21,462	8,500		1,200	2,250		17,000	252,033		1	-	4,988		4,988	13,418,242		Rev. Forecast	(11,000)	13,407,242
AVAIL BUD.	2,985	615		241	2,800	76	29,699	14,970	682'61	210	8,082	4,684	869	25,053	10,475	-	6,039	1	21,462	6,532		1,200	2,250	1	15,701	173,581			1	4,988	1	4,988	524,831		Rev. Expected Rev. Forecast	(11,000)	513,831
ENCUM. REQUES.	1,956	-		,	1	85	925	537	285	,	,	21,041		,		· · ·	1				1	1	,	1	1	24,830			1		I I	1	11,025,172		_	-	11,025,172
YTD	17,309	3,485		444		3,067	5,626	1,493	1,925	140	249	775	1,902	2,668	1,525		9,746		-	1,968			,		1,299	53,621		1		1		•	1,868,239		Rev. Received	(11,000)	1,857,239
REV. BUD.	22,250	4,100	1	685	2,800	3,250	36,250	17,000	22,000	350	8,331	26,500	2,600	27,720	12,000	,	15,785	1	21,462	8,500		1,200	2,250	ŧ	17,000	252,033		ŀ	,	4,988	1	4,988	13,418,242		Rev. Bud.	(11,000)	13,407,242
TRFRS ADJ.		,	1			1	1	,	1		1	ŧ	,	1		,	1	1	(4,418)	-	,	•	1	-	1	(4,418)		-	1				(221,054)		Adjust.		(221,054)
ORIG APPRO	22,250	4,100	T	589	2,800	3,250	36,250	17,000	22,000	350	8,331	26,500	2,600	27,720	12,000	1	15,785		25,880	8,500	-	1,200	2,250		17,000	256,451			,	4,988		4,988	13,639,296		Orig. Bud	(11,000)	13,628,296
ACTUAL 2019 - 2020	27,076	2,492	-	246	423	2,474	33,184	16,914	14,151	350	3,467	17,694	2,600	36,031	7,331		14,568	1	15,921	4,542	-	729	554	1	16,966	217,712		-		1	-		13,316,006			(11,000)	13,305,006
ACTUAL 2018 - 2019	77,277	8,653	ž	1,049	1,897	3,250	32,219	15,860	21,955	294	6,700	22,661	2,104	26,625	8,938	r	14,049	1	29,366	8,500		829	2,250		16,980	251,307		18,924		1	3,070	21,994	12,881,729			(11,000)	12,870,729
ACTUAL 2017 - 2018	32,007	4,106	4	1,422	2,095	3,352	29,616	10,634	21,823	,	6,700	23,603	2,327	19,846	6,805		12,989		49,568	8,440	1	481	2,250		11,420	249,484			-	1	,		12,627,891			(11,000)	12,616,891
OPERATING	2 TEXTBOOKS-REPLACEMENTS	3 TEXTBOOKS-CONSUMABLES	2 CLASSROOM REFERENCE	3 PERIODICALS	\neg	0 AUDIO VISUAL CONSUMABLES	9 SCIENCE TEACHING SUPPLIES	I GENERAL TEACHING SUPPLIES	1 MISC. OFFICE SUPPLIES	2 PROFESSIONAL LIBRARY PURCHASE	3 PROFESSIONAL DEVELOPMENT	7 GRADUATION EXPENSES	8 GUIDANCE MATERIALS	3 TEMPORARY HOURLY SERVICES	4 HANDBOOK PRINTING	9 COMPUTER INSTRUCTION SUPPLIES			D POLICE AND FIRE SERVICES	6 CLASSROOMS/CORRIDORS/AUDITRIU	\neg		4 REPAIRS AND SERVICE CONTRACT		3 OTHER STUDENT ACTIVITIES	TOTAL OPERATING	EOHIPMENT	-	00 NEW CLASSROOM FURNITURE	4 NEW SCIENCE EQUIPMENT	2 NEW MATHEMATICS EQUIPMENT	TOTAL EQUIPMENT	TOTAL DARIEN HIGH SCHOOL		REVENUE	77 REV STUDENT PARKING FEES	73 74 NET DARIEN HIGH SCHOOL BUDGET
	22002	22003		23003		23010	24009	24011	25001	25002	25003	25007	25008	25013	25014	25019	25026		35000	72016		72041	72044	83003	102003			123001	123020	123014	123012					102007	NET DA
32 33	34	35	36	37	38	39	40	4	42	43	4	45	46	47	48	49	20	51	25	23	\$	22	26	21	28	29	8 2	62	63	64	65	99	89	69	70	72	73

75 76 77 78	62	80	81	82	83	84	82	98	87	88	68	06
YR. END EST.	0		0			,	,		(O)	(e)		0
CURR	4.60		4.60							,		4.60
FORE. CAST	410,750		410,750		5,000		2,000	200	95,663	106,163		516,913
AVAIL BUD.	0		0		5,000		4,645	200	1	10,145		10,145
ENCUM. REQUES.	358,719		358,719		-	,	,	,	63,775	63,775		422,495
YTD	52,030		52,030				355	,	31,888	32,243		84,273
REV. BUD.	410,750		410,750		5,000	,	5,000	200	699'56	106,163		516,913
TRFRS ADJ.	25,030		25,030									25,030
ORIG APPRO	385,720	1	385,720		2,000	t	2,000	200	699'56	106,163		491,883
ACTUAL 2019 - 2020	382,833	•	382,833		•	436	3,182		84,867	88,485		471,318
ACTUAL 2018 - 2019	360,675		360,675				4,998	20	80,392	85,410		446,085
ACTUAL 2017 - 2018	240,668		240,668			ı			24,000	24,000		264,668
75 77 RC - 2 FITCH ACADEMY 78	21301 ALTERNATIVE SCHOOL	21603 TEACHER AIDES	TOTAL PERSONNEL		25007 INSTRUCTIONAL SUPPLIES	25019 COMPUTER INSTRUCTION SUPPLIES	25001 GENERAL TEACHING SUPPLIES	13015 LOCAL TRAVEL EXPENSE	102012 LEASES PROPERTY	TOTAL OPERATING		TOTAL FITCH ACADEMY
75 76 77	79	80	8	87	83	84	85	98	87	88	88	06

92	93	9	95	96	76	86	66	100	101	102	103	104	105	106	107	108	109	110	Ξ	112	113	114	115	116	117	118	119	120	121
YR. END	EST.	0			0	0	(0)			(0)	1	(0)	(0)	1	0	1	0	,	0		(0)	0		(0)	(0)	,	,	ı	0
CURR	STF	1.00	2.00	1.33	3.00	2.00	16.00	2.00	12.00	13.50	7.00	00'9	12.00	12.00	2.00		0.99		2.00	00.9	4.00	1.00	,	1.00	1.00		7.00		114.82
FORE-	CAST	199,374	323,817	246,406	172,250	170,418	1,422,640	119,431	961,616	1,341,086	522,589	576,280	1,077,755	1,058,906	219,356	72,829	94,103	31,825	213,605	470,547	238,896	72,701		36,527	39,016	1	529,547	118,971	10,348,672
AVAIL	BUD.	0	1	8,448	0	0	1	,	64,742	(0)	47,638	(0)	(0)	1	0	689'69	0	16,825	0	943		0	,	(0)	0)	,	1,756	99,132	309,172
ENCUM.	REQUES.	145,696	236,636	209,072	151,565	148,453	1,255,851	104,286	801,180	1,177,582	417,665	507,676	947,870	936,725	191,745	,	82,094		186,587	407,635	186,093	53,129	,	31,546	33,695	,	388,400	19,227	8,620,408
YTD	EXP	53,678	87,182	28,887	20,685	21,965	166,789	15,145	113,874	163,504	57,287	68,604	129,885	122,181	27,611	3,140	12,008	15,000	27,018	696,19	52,803	19,573	,	4,981	5,320	1	139,391	613	1,419,093
REV.	BUD.	199,374	323,817	246,406	172,250	170,418	1,422,640	119,431	962,626	1,341,086	522,589	576,280	1,077,755	1,058,906	219,356	72,829	94,103	31,825	213,605	470,547	238,896	72,702	1	36,527	39,016	1	529,547	118,971	10,348,673
TRFRS	ADJ.		1		1		536	(12,907)	1,604	181	(56,714)		1	(85,433)	1	1	(15,575)	ı	-	(4,000)	7,607	1,429				1	1	-	(163,271)
ORIG	APPRO	199,374	323,817	246,406	172,250	170,418	1,422,104	132,338	978,192	1,340,905	579,303	576,280	1,077,755	1,144,339	219,356	72,829	109,678	31,825	213,605	474,547	231,290	71,273		36,527	39,016		529,547	118,971	10,511,944
ACTUAL	2019 - 2020	194,511	309,867	238,706	164,032	166,136	1,411,475	63,081	951,560	1,333,460	596,358	557,097	1,073,667	1,128,663	216,114	56,630	108,057	30,600	207,490	454,741	231,289	71,273	•	•	75,543	1	527,490	118,186	10,286,024
ACTUAL	2018 - 2019	190,231	317,942	207,803	173,982	162,064	1,401,887	120,876	998,164	1,287,842	580,853	534,998	1,086,453	1,073,228	216,425	009'69	106,586	30,300	202,185	361,885	230,161	67,251	1		83,770	-	513,252	114,290	10,132,028
ACTUAL	2017 - 2018	186,045	292,017	200,301	175,101	158,679	1,503,899	115,602	927,682	1,228,907	626,865	516,224	1,024,880	1,059,569	213,712	89,530	137,567	30,600	197,168	415,440	220,144	70,062			85,435		502,572	115,324	10,093,325
	RC - 3 MIDDLESEX MIDDLE SCHOOL	21101 PRINCIPAL	21102 ASSISTANT PRINCIPAL	21220 CURRICULUM SUPERVISION	310312 ART TEACHERS	310316 COMPUTER TEACHERS	310320 ENGLISH TEACHERS	310322 HEALTHY LIVING	310324 FOR. LANG. TEACHERS	310330 MATH TEACHERS	310332 MUSIC TEACHERS	310334 PHYSICAL EDUCATION TEACHERS	310338 SCIENCE TEACHERS	310342 SOCIAL STUDIES TEACHERS	310344 TECH ED. TEACHERS	21302 SUBSTITUTE TEACHERS	21306 TEACHERS OF THE GIFTED	21317 STUDENT INTERNS	21401 LIBRARIANS	21402 GUIDANCE	21501 PRINCIPAL/DIRECTOR SECRETARY	21502 GUIDANCE SECRETARIES	21503 LIBRARY SECRETARY	21602 CAMPUS MONITOR	21603 TEACHER AIDES	21604 LIBRARY MEDIA ASSISTANTS	61001 CUSTODIANS	101003 CLUBS AND COUNCILS	TOTAL PERSONNEL
3	8	94	95	96	26	86	66	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121

123		OPERATING	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	123
L			0107 - /107	6107 - 8107	0707 - 6107	APPRO	ADJ.	BUD.	EXP	KEQUES.	BUD.	CAST	STF	EST.	124
125	22001	TEXTBOOKS-NEW	-	1		•	ı		r	,		1			125
176	22002	TEXTBOOKS-REPLACEMENTS	3,503	2,949	5,009	13,551	ı	13,551	9,522	1	4,029	13,551			126
127	22003	TEXTBOOKS-CONSUMABLES	321	1	ī		1					1			127
128	23002	CLASSROOM REFERENCE	,	808	1,273	5,200	1	5,200		299	4,902	5,200			128
129	23003	PERIODICALS	4,257	3,387	172	2,127	1	2,127		2,007	120	2,127			129
130	23004	RESOURCE MATERIALS	2,340	3,472	2,178	3,502	1	3,502	-	3,092	410	3,502			130
131	23010	MEDIA CONSUMABLES	2,285	1,247	1,563	1,762		1,762		1,174	288	1,762			131
132	24008	HEALTHY LIVING TEACHING SUPP.	1,303	1,572				,		1	-	,			132
133	24009	SCIENCE TEACHING SUPPLIES	15,420	16,083	11,400	18,256	,	18,256	3,750		14,506	18,256			133
134	24011	GENERAL TEACHING SUPPLIES	41,742	35,575	23,249	33,840		33,840	13,702	6,760	13,378	33,840		,	134
135	25001	MISC. OFFICE SUPPLIES	6,488	4,942	3,759	7,750		7,750	153	629	816'9	7,750			135
136	25003	PROFESSIONAL DEVELOPMENT	4,214	6,222	2,087	3,870		3,870		,	3,870	3,870		,	136
137	25008	GUIDANCE MATERIALS			286	172	ı	571		1	173	172			137
138	25019	COMPUTER INSTRUCTION SUPPLIES	-					1		,	1	,			138
139	25026	DUES AND MEMBERSHIPS	1,651	2,644	2,090	4,100		4,100	1	1	4,100	4,100			139
041	25030	COMPUTER SOFTWARE & SUPPLIES		-	1				,	t		,		,	140
141	35000	POLICE AND FIRE SERVICES	5,125	6,511	4,610	5,775		5,775	2,682	1	3,093	5,775		,	141
142	72035	DUPLICATORS AND COPIERS	-		•		•	1		,	,	,		ı	142
143	72044	REPAIRS AND SERVICE CONTRACT	820	464		200	,	200		1	200	200			143
144		TOTAL OPERATING	89,497	85,575	57,775	100,804		100,804	29,808	14,012	56,984	100,804	١.	٠.	144
145															145
146		EQUIPMENT													146
147				4,275		1	,			,	,			-	147
148	123020	NEW CLASSROOM FURNITURE	066	10,099			1	•		-	,				148
149															149
150		TOTAL EQUIPMENT	066	14,374	•	•	•	1		1	1	•		•	150
151															151
152 T	OTAL M	152 TOTAL MIDDLESEX MIDDLE SCHOOL	10,183,813	10,231,978	10,343,800	10,612,748	(163,271)	10,449,477	1,448,901	8,634,419	366,156	10,449,476	114.82	0	152
1															

153 R 154	С-5 НІ	RC-5 HINDLEY ELEMENTARY SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD	ENCUM. REQUES.	AVAIL BUD.	FORE- CAST	CURR	YR. END EST.	
155	21101	PRINCIPAL	180,042	180,404	188,235	192,941		192,941	51,946	140,995	(0)	192,941	1.00	(0)	_
156	21102	ASSISTANT PRINCIPAL	129,919	135,539	135,831	139,227		139,227	16,065	123,162		139,227	1.00	-	_
157	21220	CURRICULUM SUPERVISION	17,572	18,432	17,758	18,798	438	19,236	2,623	16,613	1	19,236			_
158	510597	KINDERGARTEN	243,274	339,035	248,378	343,835	(6,594)	337,241	40,864	296,376	-	337,241	4.00		_
129	510501	GRADE I TEACHERS	358,678	337,611	348,656	278,379	(26,382)	251,997	29,077	222,920	1	251,997	3.00		_
091	510502	GRADE 2 TEACHERS	351,685	364,273	308,098	384,795	40,614	425,409	51,387	374,022	0	425,409	4.00	1	_
<u>1</u>	510503	GRADE 3 TEACHERS	304,784	336,884	356,340	311,832	(7,689)	304,143	35,093	269,049	ı	304,143	3.00		_
162	Т	GRADE 4 TEACHERS	284,329	303,301	316,211	331,075	(55,089)	275,986	33,293	242,692	1	275,986	4.00		_
163		_	313,132	337,411	336,361	331,033	40,857	371,890	36,087	259,102	76,701	295,189	3.00	76,701	_
			62,968	65,840	68,720	72,085		72,085	8,318	63,768		72,085	1.00	-	_
	\neg		181,187	102,149	106,618	102,120	9,718	111,838	12,904	98,934	(0)	111,838	1.50	(0)	_
166	21302	SUBSTITUTE TEACHERS	576,61	17,950	27,669	17,000	1	17,000	1,100	1	15,900	17,000			_
191	21306	TEACHERS OF THE GIFTED	40,331	47,367	48,020	49,355	(614)	48,741	5,624	43,117	0	48,741	0.44	0	_
168	21313	MUSIC TEACHERS	167,006	173,085	181,944	186,815	1	186,815	24,784	162,030	0	186,815	2.10	0	_
169	21314	ART TEACHERS	105,250	106,586	108,057	109,678	1	109,678	12,655	97,023	0	109,678	1.00	0	_
170	21317	STUDENT INTERNS	31,200	30,300	30,600	31,825	ı	31,825	8,000	,	23,825	31,825		,	_
171	21401	LIBRARIANS	105,250	106,586	108,057	109,618	1	829,601	12,655	97,023	0	109,678	1.00	0	_
172	21403	PSYCHOLOGISTS	•		82,367	82,932	(18,085)	64,847	8,230	56,617	(0)	64,847	1.00	(0)	_
173	21501	PRINCIPAL/DIRECTOR SECRETARY	102,282	108,646	111,091	111,092	2,230	113,322	23,595	89,727		113,322	2.00	,	_
174	21602	CAMPUS MONITOR	1	,		36,527		36,527	4,981	31,546	(0)	36,527	1.00	(0)	_
175	21603	TEACHER AIDES	214,443	220,265	227,501	192,235	(1,260)	190,975	26,042	164,932	-	190,974	5.00	-	_
176	10019	CUSTODIANS	215,900	210,535	225,112	226,138	1	226,138	59,532	166,158	448	226,138	3.00		_
177	101003	CLUBS AND COUNCILS	5,885	4,314	0,09	009'9	,	009'9		ı	009'9	009'9			_
178		TOTAL PERSONNEL	3,345,693	3,546,513	3,588,225	3,665,993	(21,856)	3,644,138	504,854	3,015,807	123,476	3,567,435	45.04	76,702	_
180		OPERATING													
181	22002	TEXTBOOKS-REPLACEMENTS	3,387	1,495	699	2,995	(51)	2,944	,	-	2,944	2,944			_
182	22003	TEXTBOOKS-CONSUMABLES	28,183	27,596	26,537	24,185	-	24,185	11,648	11,930	809	24,185			_
183	23002	CLASSROOM REFERENCE	886	1,071	926	868	,	868	310	470	118	868			_
182	23003	PERIODICALS	29	295	1	299	,	299	1		299	299		1	_
185	23010	AUDIO VISUAL CONSUMABLES	308	216	101	299	-	299			299	299			_
186	24009	SCIENCE TEACHING SUPPLIES	4,579	5,564	2,632	2,995	51	3,046	1,492	1,441	112	3,046		,	_
187	24011	GENERAL TEACHING SUPPLIES	17,386	16,681	14,319	16,470	ı	16,470	5,212	7,082	4,175	16,470			_
188	25001	MISC. OFFICE SUPPLIES	929	843	201	1,000		1,000	,	-	1,000	1,000			_
- 681	25002	PROFESSIONAL LIBRARY PURCHASE	274	494	,	200	-	200	55		445	200			_
061	25003	PROFESSIONAL DEVELOPMENT	1,188	1,064	714	1,430		1,430		-	1,430	1,430			_
161	25026	DUES AND MEMBERSHIPS	1	59	59	400		400			400	400			_
192	35000	POLICE AND FIRE SERVICES	1,444	2,552	737	1,930	572	2,502	2,501	1	-	2,502			_
193	72035	DUPLICATORS AND COPIERS	•		1		,			-	,	,			_
194		TOTAL OPERATING	58,733	57,929	46,925	53,401	572	53,973	21,218	20,924	11,831	53,973	,		
56 S		FOIIIPMENT													
161	73020	REP. CLASSROOM FURNITURE	1 020	•		2 000		2 000	-		2 000	2 000			
. 82 T															
199 7	OTAL HI	199 TOTAL HINDLEY ELEMENTARY SCH	3 405 446	3 604 442	3,635,150	3 771 394	(186)	3 700 111	220,362	187 380 8	137 308	3 633 409	20 CF	505 25	- (
) }			ATTIONE'S	4114TOUE	nortoonto	T = 10614160	(107617)	7,700,111	1 710,020	16/100016	000%/61	3,023,403	47.04	70,'0/	•

21101 PRINCIPAL 21102 ASSISTAN 21102 CURRICUL 710707 KINDERG/ 710701 GRADE 17 710703 GRADE 27 710704 GRADE 47 710705 GRADE 37 710704 GRADE 37 710705 GRADE 37	JIPAL	000001						EWI					
		180,042	184,093	188,235	192,941	-	192,941	51,946	140,995	,	192,941	1.00	
	ASSISTANT PRINCIPAL	129,919	132,842	135,831	139,227	-	139,227	16,065	123,162	0	139,227	1.00	0
	CURRICULUM SUPERVISION	15,891	15,876	18,333	18,798	856	19,756	2,694	17,062	1	19,756		
	KINDERGARTEN TEACHERS	319,938	284,755	310,979	357,908	(2,895)	355,013	29,961	206,626	118,426	236,587	3.00	118,426
	GRADE I TEACHERS	227,064	257,202	221,189	300,900	49,362	350,262	40,415	309,847	1	350,262	4.00	
	GRADE 2 TEACHERS	242,557	312,626	322,915	266,878	(14,581)	252,297	29,111	223,186	,	252,297	3.00	
$\neg \neg$	GRADE 3 TEACHERS	298,839	240,180	305,650	316,468		316,468	40,161	276,307	0	316,468	4.00	0
	GRADE 4 TEACHERS	236,644	264,576	203,280	305,262	(8,502)	296,760	35,754	261,006	0	296,760	4.00	0
	GRADE 5 TEACHERS	315,710	329,938	362,292	282,093	(19,997)	262,096	32,194	229,903	-	262,096	3.00	
710724 FORE	FOREIGN LANGUAGE TEACHER	55,379	59,587	62,096	65,035		65,035	7,504	57,531	(0)	65,035	1.00	0
710734 PHYS	PHYSICAL ED. TEACHERS	94,189	92,280	98,725	96,138	(19,437)	76,701	8,850	67,851		102'92	1.00	0
21302 SUBS	SUBSTITUTE TEACHERS	39,906	22,230	36,444	33,703	,	33,703	3,663	-	30,041	33,703		
21306 TEAC	TEACHERS OF THE GIFTED	31,774	42,611	43,199	44,775	(928)	43,847	7,007	36,840	,	43,847	0.44	
21313 MUSIC	MUSIC TEACHERS	195,403	195,834	194,434	214,072		214,072	27,397	186,674	-	214,071	2.20	-
21314 ART 1	ART TEACHERS	766,77	81,555	90,806	699,76	1	699,76	11,269	86,399	0	699.76	1.20	0
21317 STUD	STUDENT INTERNS	30,900	30,600	23,400	31,825		31,825			31,825	31,825		
21401 LIBRA	LIBRARIANS		51,395	54,004	56,925		56,925	895'9	50,357	0	56,925	1.00	0
21403 PSYCI	PSYCHOLOGISTS	1	•	105,396	111,666	(2,162)	109,504	13,690	95,813	0	109,503	1.00	0
21501 PRINC	PRINCIPAL/DIRECTOR SECRETARY	109,079	916,601	112,395	112,395	2,248	114,643	23,952	069'06	-	114,642	2.00	_
21602 CAMI	CAMPUS MONITOR			•	36,527	1	36,527	4,981	31,546	(0)	36,527	1.00	(0)
21603 TEAC	TEACHER AIDES	211,628	224,053	228,584	192,057		192,057	26,190	165,867	0	192,057	5.00	0
\neg	CUSTODIANS	216,296	220,742	233,845	232,232	(117)	232,115	61,086	170,623	406	232,115	3.00	1
101003 CLUB	CLUBS AND COUNCILS	3,393	6,390	5,742	0,099	-	009'9			009'9	009'9		1
TOT	TOTAL PERSONNEL	3,032,547	3,159,280	3,357,775	3,512,092	(16,051)	3,496,042	480,455	2,828,286	187,301	3,377,613	41.84	118,429
OPER	OPERATING												
22002 TEXT	TEXTBOOKS-REPLACEMENTS	4,504	3,711	2,149	2,974	(2,500)	474	,	-	474	474		-
22003 TEXT	TEXTBOOKS-CONSUMABLES	25,405	27,930	27,027	24,125	2,500	26,625	18,476	6,625	1,524	26,625		
23002 CLAS	CLASSROOM REFERENCE	1,297	1	026	892	1	892	,		892	892		•
	PERIODICALS	3,220	2,387	265	297	-	297	-		297	297		
23010 AUDI	AUDIO VISUAL CONSUMABLES		-	,	297	1	297			297	297		,
24009 SCIEN	SCIENCE TEACHING SUPPLIES	1,569	3,949	1,874	2,974	-	2,974	1,054	129	1,790	2,974		
24011 GENE	GENERAL TEACHING SUPPLIES	20,009	17,742	20,152	16,358	-	16,358	11,542	1,311	3,505	16,358		
\neg	MISC. OFFICE SUPPLIES	2,767	1,012	957	1,000	,	1,000	191	98	147	1,000		
	PROFESSIONAL LIBRARY PURCHASE	293	391	480	200	-	200			200	200		
25003 PROF	PROFESSIONAL DEVELOPMENT	1,620	1,362	1,559	1,430		1,430	1	,	1,430	1,430		,
25026 DUES	DUES AND MEMBERSHIPS	89	399	120	400	-	400	1		400	400		
35000 POLIC	POLICE AND FIRE SERVICES	8,047	9,727	4,763	6,130	-	6,130	4,387		1,743	6,130		-
	DUPLICATORS AND COPIERS				ī						,		
72044 REPA	REPAIRS AND SERVICE CONTRACT		-		-	-	1	-					,
TOT	TOTAL OPERATING	68,820	68,610	60,315	57,377	,	57,377	36,227	8,151	12,999	57,377		
EOUI	EOUIPMENT												
73020 REPI	Natia MOOBSSA IO TNEMENA	1001	1 000	1 066	000 6		000 6			000 6	000 0	-	
7	ACEMENT CLASSKOOM FORM.	1,001	1,000	1,906	7,000	1	7,000			7,000	7,000		

249	RC-8	OX RIDGE ELEMENTARY SCHOOL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	ATY	ENCUM.	AVAIL	FORE-	CURR	YR. END	7
250		Γ	2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	74
251	21101	T	181,042	185,093	189,235	193,941	,	193,941	52,082	141,859	0	193,941	1.00	0	71
252	21102		129,919	132,842	135,831	139,227		139,227	16,065	123,162	0	139,227	1.00	0	-21
253	21220	0 CURRICULUM SUPERVISION	17,822	17,922	18,018	18,798	1,738	20,536	2,800	17,736		20,536			. 73
254	810897	77 KINDERGARTEN TEACHERS	246,771	257,371	323,821	338,399	1	338,399	39,046	299,353		338,399	4.00		. 74
255	810801	01 GRADE 1 TEACHERS	344,140	281,336	392,500	414,582	,	414,582	50,137	364,445	0	414,582	4.00	0	. 7
256	810802	\neg	333,907	355,576	267,001	276,290	54,396	330,686	39,297	291,389		330,686	4.00	-	. 74
257	810803	\neg	231,524	336,456	324,632	367,321	(113,025)	254,296	29,342	224,954	,	254,296	3.00		- 71
258	810804		257,372	170,971	236,113	245,159		245,159	29,618	215,541	0	245,159	3.00	0	- 74
259	810805		359,483	371,963	255,369	264,625	8	264,625	33,714	230,911	(O)	264,625	3.00	(0)	75
260	810824	1	62,537	72,680	75,662	191,61	,	19,161	9,134	70,027	0	79,161	1.00	0	7
197	810834	\neg	109,290	114,756	122,103	116,529	(14,578)	101,951	11,764	781'06	3	101,951	1.00	-	~
797	21302		19,400	22,400	23,800	20,000	t	20,000	2,861	-	17,139	20,000			~
263	21306		50,417	62,172	63,030	64,334	(329)	63,975	7,957	56,018	0	63,975	0.58	(0)	7
797	21313	3 MUSIC TEACHERS	225,961	161,022	226,603	234,144	1,601	235,745	28,485	207,260	-	235,744	2.40	1	7
265	21314	4 ART TEACHERS	96,613	100,839	108,057	109,678	,	109,678	14,956	94,722	0	109,678	1.00	0	5
596	21317	7 STUDENT INTERNS	31,200	31,200	30,600	31,825	1	31,825	15,000		16,825	31,825			ř
267	21401	1 LIBRARIANS	95,766	107,311	108,792	110,424		110,424	12,741	97,683	(0)	110,424	1.00	(0)	7
268	21403	3 PSYCHOLOGISTS		-	68,439	71,604	1	71,604	9,028	62,575	0	71,604	1.00	0	ñ
269	21501	1 PRINCIPAL/DIRECTOR SECRETARY	107,966	110,131	112,609	112,610	2,264	114,873	24,012	90,861	,	114,873	2.00	0	7
270	21602	2 CAMPUS MONITOR	•	•		36,527		36,527	4,981	31,546	(0)	36,527	1.00	(0)	2,
271	21603	3 TEACHER AIDES	214,506	206,482	209,897	173,584	32,917	206,501	21,195	149,913	35,392	206,501	5.50		2
272	61001		216,107	220,753	227,240	226,325		226,325	60,196	165,741	388	226,325	3.00	,	,7
273	101003	CLUBS AND COUNCILS	6,079	8,0048	6,253	7,628		7,628	,	1	7,628	7,628			2
274		TOTAL PERSONNEL	3,337,821	3,384,522	3,525,604	3,652,713	(35,046)	3,617,667	514,410	3,025,883	77,374	3,617,666	42.48	-	
275		ODED 4 TING													7
2 6	0000	Г													7
1/7	70077		2,179	1,261	210	2,873	-	2,873	317	-	2,556	2,873			સ
278	22003	Т	25,301	24,599	23,201	23,445	-	23,445	22,786	480	179	23,445		,	74
279	23002	\neg	886	972	829	862		862	283	1	579	862		,	7
280	23003		329	722	267	287	,	287	,	1	287	287			23
281	23010		241	278	240	287	,	287		1	287	287		-	22
282	24009	T	2,035	5,131	3,351	2,873		2,873	1,396	955	522	2,873			73
283	24011		15,722	14,794	13,861	15,799	,	15,799	9,951	4,681	1,167	15,799		,	73
284	25001		776	905	838	1,000	1	1,000	521		479	1,000		1	73
285	25002	2 PROFESSIONAL LIBRARY PURCHASE	435	499	367	200	1	200	228		272	200			73
286	25003		1,459	1,308	876	1,365	,	1,365	1	1	1,365	1,365		3	22
287	25026	П	59	400	168	400	1	400	-		400	400			73
288	35000	П	1,346	713	842	1,330	821	2,151	2,151	ı	0	2,151			22
289	72035	П		-	-		-	ı			1			1	5
290	72044	4 REPAIRS AND SERVICE CONTRACT	•	•	•	1	٠	•	*	-	1				73
291		TOTAL OPERATING	51,072	51,087	45,081	51,021	821	51,842	37,633	6,115	8,094	51,842	,		. ~1
292															či
293		ſ													71
294	73001	П	,	-	'										74
295	73020	0 REPL. CLASSROOM FURNITURE	688	868	1,983	2,000		2,000	'	,	2,000	2,000		-	23
296															74
297	TOTAL	TOTAL OX RIDGE SCHOOL	3,389,782	3,436,506	3,572,668	3,705,734	(34,225)	3,671,509	552,043	3,031,998	87,468	3,671,508	42.48	-	74

180,042 184,093 184,095 182,842 189,910 132,842 17,412 17,4			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
Particular 1992 1984 1982 1	-	101 PRINCIPAL	180,042	184,093	171,861	193,941		193,941	52,082	141,859	0	193,941	1,00	
NYTECHNESON 1722 17542 17408 18450 6480 25406 2017 15509 1	7		129,919	132,842	135,831	139,227	-	139,227	16,065	123,162	0	139,227	1.00	
PRINCE P	21.		17,322	17,412	17,498	18,798	(342)	18,456	2,517	15,939		18,456		
Here	910	T	170,553	221,581	231,697	246,117	8,689	254,806	29,401	225,405	1	254,806	3.00	
HHRS 199,203 21,746 21,8559 (46,22) 19,241 19,244 19,141 18,148 HHRS 191,234 21,152,38 21,0548 25,546 (46,22) 19,244 19,249 19,249 19,244 19,249 19,244 19,245 19,	916	Т	298,654	305,737	312,727	321,307	-	321,307	37,074	284,233	0	321,307	3.00	
HHRS 1912.33 225.44 2.0.0286 220.243	916		299,203	217,489	218,539	225,496	(46,282)	179,214	23,397	155,817	0	179,214	3.00	
HIRRS	916	T	191,283	275,146	241,089	252,343	-	252,343	19,741	232,602	0	252,343	3.00	
The Charles State	910		226,692	219,398	280,683	236,587		236,587	29,599	206,987	0	236,587	3.00	
LANCE REACHER 85,906 56,612 9,516 6,6227 5,640 97,867 1,520 6,6473 1,710 6,673 1,200 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 6,673 1,120 <td>916</td> <td></td> <td>274,453</td> <td>282,568</td> <td>251,538</td> <td>323,947</td> <td>37,593</td> <td>361,540</td> <td>43,774</td> <td>317,766</td> <td></td> <td>361,540</td> <td>4.00</td> <td></td>	916		274,453	282,568	251,538	323,947	37,593	361,540	43,774	317,766		361,540	4.00	
HERCHERS (1974)	910	\neg	53,906	56,642	59,516	63,227	ī	63,227	8,622	54,605	0	63,227	1.00	
RECUERIES 3.3471 11,939 14,289 74,161 17,789 12,145 6,149 THE GETED 3.3471 11,809 72,899 74,161 (169) 73,993 12,145 6,148 7.2 RS 10,000 18,500 18,500 18,500 18,500 35,574 17,279 34,485 17,279 34,485 17,279 35,574 37,574 37,572 17,279 37,574 <	916	\neg	84,917	89,813	93,518	92,825	5,040	97,865	11,292	86,573	0	97,865	1.10	
THE GITTED 53,471 1,197 72,899 74,16 (100) 173,79 1,146 (107,20) 1,146 1,127,10 1,146 1,146 1,146 1,147 1,146 1,147 1,144 <td>21.</td> <td></td> <td>15,333</td> <td>18,785</td> <td>14,200</td> <td>17,738</td> <td></td> <td>17,738</td> <td>125</td> <td>-</td> <td>17,613</td> <td>17,738</td> <td></td> <td></td>	21.		15,333	18,785	14,200	17,738		17,738	125	-	17,613	17,738		
RES 179,002 183,045 195,054 1,601 197,076 24,482 172,794 172,7	21.		53,471	71,907	72,899	74,161	(169)	73,993	12,145	61,848		73,993	0.79	
S S S S S S S S S S S S S S S S S S S	21.		179,020	183,950	189,463	195,675	1,601	197,276	24,482	172,794	(0)	197,276	2,20	0
Total Center 18,000 19,0	21.		108,462	87,871	62,194	62,822		62,822	7,249	55,574	(0)	62,822	0.80	9
The color of the	21.		30,300	31,200	31,200	31,825	,	31,825	8,000		23,825	31,825		,
TITOR	717	\neg	069'690	72,680	75,662	19,161		79,161	9,134	70,027	0	79,161	1.00	
18,348 18,348 18,444 18,4414 2,688 137,102 36,912 100,188 170R 18,348 18,444 185,245 190,259 186,237 4,981 13,144 18,140 18,248 18,244 185,244 1	21,			•	73,504	76,572	1	76,572	8,835	67,737	0	76,572	1.00	0
TIOR	21,		118,348	131,455	134,414	134,414	2,688	137,102	36,912	100,188	2	137,102	2.00	
SS 196,448 185,245 190,209 155,053 (237) (155) 152,816 19,558 133,154 133,154 133,154 133,154 133,152 155,259 (155) 252,812 53,732 169,139 2,314 2,003 NNRL 2,903 2,544 4,400 4,400 4,400 4,400 4,400 4,400 2,526 4,570 2,706 4,400 4,	210		,		_	36,527		36,527	4,981	31,546	(0)	36,527	1.00	0
DUNCILS 220,939 206,449 226,209 225,597 (115) 225,482 53,732 160,039 2,00 NNEL 2,902,044 2,995,571 3,115,221 3,205,799 8,467 3,214,226 458,716 2,706,854 48 NNEL 2,902,044 2,995,71 3,115,221 3,205,799 8,467 3,214,226 458,716 2,706,854 48 EPLACEMENTS 3,553 1,312 2,973 2,250 - 2,407 2,706,854 48 CONSUMABLES 2,533 1,312 2,033 2,250 - 2,250 - 2,342 - 4 CONSUMABLES 2,533 2,233 2,342 - 2,342 - <th< td=""><td>210</td><td></td><td>196,448</td><td>185,245</td><td>190,269</td><td>153,053</td><td>(237)</td><td>152,816</td><td>19,558</td><td>133,154</td><td>104</td><td>152,712</td><td>4.00</td><td>104</td></th<>	210		196,448	185,245	190,269	153,053	(237)	152,816	19,558	133,154	104	152,712	4.00	104
NINCLE 2,902,904 4,400 4,400 - 4,400	19		200,959	205,443	226,209	225,597	(115)	225,482	53,732	169,039	2,711	225,482	3.00	
NNEL 2,902,904 2,905,571 3,115,221 3,205,759 8,467 3,214,226 458,716 2,706,854 486 486 486 486 486,716 2,706,854 486 486 486,716 2,706,854 486 486 486,716 2,706,854 486 486,716 2,234 2	101		3,930	4,314	4,400	4,400		4,400	,		4,400	4,400		
FPLACEMENTS 3,553 1,312 297 2,520 - 2,520 2,342 - ONSUMABLES 22,639 22,073 20,221 20,170 - 2,342 - EERRENCE - 99 512 20,170 - 2,342 - CONSUMABLES - 99 512 756 - 756 - - CONSUMABLES - 99 512 756 - 736 - - - CONSUMABLES - - - 756 - 732 -		TOTAL PERSONNEL	2,902,904	2,995,571	3,115,221	3,205,759	8,467	3,214,226	458,716	2,706,854	48,655	3,214,121	38.89	105
EPLACEMENTS 3,553 1,312 297 2,520 - 2,520 2,342 - - ONSUMABLES 22,639 22,639 22,639 22,530 - 20,170 17,365 2,342 - EERERENGABLES - 99 512 20,170 - 20,170 17,365 - - CONSUMABLES -														
EPI ACEMENTS 3,553 1,312 297 2,520 - 2,520 2,342 ONSUMABLES 22,639 22,073 20,521 20,170 - 20,170 17,365 2,342 EFERENCE - 99 512 20,170 - 756 - 756 - 75 CONSUMABLES - 99 512 20,170 17,365 - 7 - 75 CONSUMABLES 879 - 5 - 5 252 - 7 756 - 7 CONSUMABLES 879 - 5 - 5 252 - 7 756 - 7 CHING SUPPLIES 3,885 3,367 4445 2,520 - 8 2,22 - 7 - 7 CHING SUPPLIES 13,812 13,566 12,444 1,3862 - 13,862 8,232 2,734 2,734 SUPPLIES 689 919 743 1,000 - 8,323 3,734 2,734 2,734 MBERSHIRS 400		OPERATING												
ONNSUMABLES 22,639 22,073 20,170 0,176 1,365 2,342 99 512 756 - 756 - </td <td>22(</td> <td></td> <td>3,553</td> <td>1,312</td> <td>297</td> <td>2,520</td> <td>-</td> <td>2,520</td> <td>2,342</td> <td>-</td> <td>178</td> <td>2,520</td> <td></td> <td>ľ</td>	22(3,553	1,312	297	2,520	-	2,520	2,342	-	178	2,520		ľ
EFERENCE - 99 512 756 - 756 -	22(Ť	22,639	22,073	20,521	20,170	,	20,170	17,365	2,342	464	20,170		
CONSUMABLES - <th< td=""><td>23(</td><td></td><td>1</td><td>66</td><td>512</td><td>756</td><td></td><td>756</td><td>-</td><td>1</td><td>756</td><td>756</td><td></td><td>'</td></th<>	23(1	66	512	756		756	-	1	756	756		'
HUNG SUPPLIES	23	\neg			1	252	-	252			252	252		
HING SUPPLIES 3,865 13,867 445 2,520 - 2,520 1,882 233 2,734 CHING SUPPLIES (832) 3,367 445 13,862 - 113,862 8,233 2,734 2,744 113,862 8,233 2,734 2,734 8,20 1,235 8,233 2,734 8,23 2,344 1,320 8,33 1,339 2,344 1,330 8,33 1,339 2,344 1,330 8,339 2,349 8,339 2,349 8,339 2,349 8,339 2,349 8,339 2,349 8,339 2,349 8	23		879	55	55	252	-	252			252	252		
CHING SUPPLIES 13,862 13,862 12,444 13,862 - 13,862 8,323 2,734 SUPPLIES 689 919 743 1,000 - 1,000 288 - - LUBRADIAN - - 1,000 - 1,000 288 - - LUBRESHIPS - - - 400 - 1,235 - - - - AND COPIERS -	24	\neg	3,885	3,367	445	2,520	1	2,520	1,882	233	405	2,520		1
SUPPLIES 689 919 743 1,000 - 1,000 288 - - LUBRARY PURCHASE - - - 500 - 500 - <td>24</td> <td>\neg</td> <td>13,812</td> <td>13,566</td> <td>12,444</td> <td>13,862</td> <td></td> <td>13,862</td> <td>8,323</td> <td>2,734</td> <td>2,805</td> <td>13,862</td> <td></td> <td>'</td>	24	\neg	13,812	13,566	12,444	13,862		13,862	8,323	2,734	2,805	13,862		'
L LIBRARY PURCHASE L DEVELOPMENT RICHARD R	25(\neg	689	616	743	1,000		1,000	288	,	712	1,000		
LDEVELOPMENT 1,379 328 25 1,235 1,235	25(•	-	•	200	1	200			200	200		
MBERSHIPS 400 - 400 - - 400 -	251		1,379	328	25	1,235		1,235	1		1,235	1,235		
NE SERVICES 991 572 698 1,330 3,025 4,355 3,732	251		•	-	,	400	-	400	1		400	400		
AND COPIERS	351		166	572	869	1,330	3,025	4,355	3,732		623	4,355		1
NATING 47,826 42,292 35,738 44,797 3,025 47,822 33,932 5,308 DOM FURNITURE 946 3,339 2,309 - 2,000 - <	72(1	ŧ	,	,	1	,		1				
DOM FURNITURE 946 3,339 2,309 2,000 - 2,000 - - -		TOTAL OPERATING	47,826	42,292	35,738	44,797	3,025	47,822	33,932	5,308	8,582	47,822		'
JOM FURNITURE 946 3,339 2,309 2,000 - 2,000 - - - -		EQUIPMENT												
	73(946	3,339	2,309	2,000	-	2,000			2,000	2,000		1
344 TOTAL ROVIE SCHOOL.	ToT	H. BOXLE SCHOOL	7 951 676	3 041 303	3 153 768	3 757 556	11 403	2 364 048	403,540	121 112 1	920 02	20000		,

345 1	RC - 10 1	RC-10 TOKENEKE ELEMENTARY SCHOOL	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
347	21101	PRINCIPAL	180,042	184,093	188,235	192,941	-	192.941	51.946	140.995	(0)	192 941	1 00	(0)
348	21102	ASSISTANT PRINCIPAL	129,919	132,842	135,831	139,227		139.227	16.065	123 162	0	139 227	001	0
349	21220	CURRICULUM SUPERVISION	17,572	18,432	17,758	18,798	928	19,756	2,292	17,464		19,756		,
320	1011097	KINDERGARTEN TEACHERS	282,382	295,443	203,407	281,355	•	281,355	24,644	188,938	67,773	213,582	3.00	67,773
351	1011001	GRADE I TEACHERS	288,890	290,063	250,356	330,918	(41,821)	289,097	33,357	255,740	,	289,097	4.00	,
352	1011002	GRADE 2 TEACHERS	310,293	313,911	279,195	285,525	-	285,525	32,945	252,580	0	285,525	3.00	0
353	1011003		298,232	310,608	327,579	268,993	67,773	336,766	38,858	297,908	0	336,766	4.00	0
354	1011004		374,662	384,648	402,308	410,997	(162,86)	312,206	27,955	284,251		312,206	4.00	(0)
355	1011005	_	289,856	288,793	332,303	356,430	(963,396)	293,034	35,864	171,171	0	293,034	3.00	0
356	1011024	FOREIGN LANGUAGE TEACHER	64,595	69,815	72,680	76,040		76,040	8,774	67,266	(0)	76,040	1.00	(0)
357	1011034	PHYSICAL ED. TEACHERS	76,470	85,259	98,462	93,565	9,718	103,283	11,917	91,366	0	103,283	1.40	0
358	21302	SUBSTITUTE TEACHERS	24,315	27,100	22,900	27,388	1	27,388	625	-	26,763	27,388	ı	
359	21306	TEACHERS OF THE GIFTED	20,175	23,694	24,021	24,129	252	24,381	2,813	21,568	(0)	24,381	0.22	(0)
360	21313	MUSIC TEACHERS	156,973	162,786	169,787	175,127	800	175,928	22,798	153,130	0	175,928	2.00	0
361	21314	ART TEACHERS	46,467	79,873	60,438	963,396		63,396	7,315	56,081	(0)	63,396	1.00	(0)
362	21317	STUDENT INTERNS	30,600	30,000	31,200	31,825		31,825	8,000		23.825	31,825		-
363	21401	LIBRARIANS	108,462	109,839	111,355	113,025	1	113,025	15,413	97,613		113,025	1.00	1
364	21403	PSYCHOLOGISTS	-	2	28,528	29,709	(9,257)	20,452	2,789	17,663	1	20,452	0.35	
365	21501	PRINCIPAL/DIRECTOR SECRETARY	109,524	111,849	114,549	114,390	2,134	116,524	24,208	92,315	-	116,524	2.00	1
366	21602	CAMPUS MONITOR	,		,	36,527		36,527	4,981	31,546	(0)	36,527	1.00	
367	21603	TEACHER AIDES	195,960	222,638	223,368	189,868	•	189,868	25,891	163,977	0	189,868	5.00	1
368	61001		196,576	217,729	224,604	223,517	1,550	225,067	59,290	165,593	184	225,067	3.00	-
369	101003	_	2,600	4,273	5,895	050'9		050'9	,		050'9	050'9		,
370		TOTAL PERSONNEL	3,204,562	3,363,687	3,324,759	3,489,740	(130,079)	3,359,661	458,739	2,776,325	124,597	3,291,888	40.97	67,773
371														
7/6		OPEKALING												
373	22002	TEXTBOOKS-REPLACEMENTS	2,806	2,164	126	2,893	1	2,893	-	'	2,893	2,893		1
374	22003	TEXTBOOKS-CONSUMABLES	22,530	24,816	17,847	23,235	1	23,235	7,354	15,510	371	23,235		,
375	23002	CLASSROOM REFERENCE	906	889	901	898	'	898		,	898	898		
376	23003	PERIODICALS	207	-	,	289		289	t		289	289		
377	23010	AUDIO VISUAL CONSUMABLES	•	365	-	289	•	289		,	289	289		1
378	24009	SCIENCE TEACHING SUPPLIES	5,720	4,749	400	2,893	1	2,893	685	815	1,393	2,893		
379	24011	GENERAL TEACHING SUPPLIES	14,624	15,826	13,206	115,911	,	116,51	5,583	3,388	6,940	115,911		1
380	25001	MISC. OFFICE SUPPLIES	1,035	1,035	763	1,000	•	1,000	533	,	467	1,000		r
381	25002	PROFESSIONAL LIBRARY PURCHASE	182			200		200	ı	•	200	200		
382	25003	PROFESSIONAL DEVELOPMENT	522	338	283	1,430		1,430			1,430	1,430		
383	25026	DUES AND MEMBERSHIPS		•	06	400	1	400	1	,	400	400		
384	35000	POLICE AND FIRE SERVICES	1,451	423	842	1,330	-	1,330	1,276		54	1,330		
385	72035	DUPLICATORS AND COPIERS		-	,	1	1	1	1					
386	72044	REPAIRS AND SERVICE CONTRACT	,		1	1	-			-				-
387		TOTAL OPERATING	49,982	50,605	33,662	51,038		51,038	15,431	19,713	15,894	51,038		
800		Г												
389	73020		999	929	1,959	2,000	,	2,000	-	,	2,000	2,000		'
390	123020	NEW CLASSROOM FURNITURE	•	•		-	•	•	-	-	-	-		
391			999	929	1,959	2,000	ı	2,000		,	2,000	2,000	·	
766	TOTAL	39.7 303 TOTAL TOVENEVE COHOO!			000 000	000	000	9	1		;		!	ļ
;	. 70.77	ONEMENE SOURCE	3,400,040	3,413,241	باه کرانا تاریخ	5,542,778	(6/0,001)	3,412,099	4/4,1/0	2,/96,038	142,491	3,344,920	40.97	67,773

L		2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
ᆚ	DIRECTOR	172,171	221,045	180,006	184,506	-	184,506	49,675	134,831	0	184,506	1.00	
~	ASSISTANT DIRECTOR		,	46,350	46,350	1,275	47,625	4,330	43,295	0	44,027	1.00	3,598
-	PRINCIPAL/DIRECTOR SECRETARY	69,624	71,086	72,819	72,819	1,449	74,268	966'61	54,271	0	74.268	1.00	
\sim	CURRICULUM SUPERVISION		1	1		-	1		-	-			
`	ATHLETIC TRAINING SERVICES	103,551	114,087	112,022	108,122	2,362	110,484	14,636	92,698	3,150	110.484	2.00	-
÷	FACILITIES-CUSTODIAL	31,247	32,400	29,146	33,500		33,500	,	1	33,500	20,100		13,400
_	WEIGHT ROOM DARIEN HS	7,652	8,066	4,950	12,550	٠	12,550	1	-	12,550			6.275
-	INTERSCHOLASTICS DARIEN HS	585,240	580,435	574,444	606,464	ı	606,464	59.156	147.889	399.419	39		'
	SPORTS PROGRAMS-MIDDLESEX	42,631	42,843	27,208	42,050		42,050			42.050	21 025		21 025
	INTRAMURALS-ELEMENTARY	1,551	2,255		10,329		10,329			10 329			10 329
	INTRAMURALS-DARIEN HS	1,000		-	4,000		4,000	,	-	4,000	-		4.000
. —	TOTAL PERSONNEL	1,014,667	1,072,217	1,046,944	1,120,690	5,086	1,125,776	147,793	472,984	504,999	1,067,148	5.00	58,628
_	OPEDATING												
	CONSULTANT SERVICES	1 600	1 383	786	000 1		1 000	000		000	000		
1	TEXTBOOKS-NEW	1.000	1.021			,		-		000	1,000		
154	RESOURCE MATERIALS	1.645	1.468				1						
۲	CONSUMABLES	1,610	1,614	1.597	1.500		1.500	1.500	1		1 500		'
1	PHYS ED TEACHING SUPPLIES	13,051	12,441	12,398	14,081	1	14,081	,		14.081	14.081		
	ATHLETIC TRAINING SUPPLIES	6,157	5,999	10,376	0000'9	1	000'9	1,670	,	4,330	9000		-
-	PROFESSIONAL LIBRARY PURCHASE	200	428	200	200		500	435	-	65	500		
	PROFESSIONAL DEVELOPMENT	2,205	4,105	2,046	2,000	1	2,000	295	25	1,680	2,000		'
-	DUES AND MEMBERSHIPS	3,205	3,131	3,070	3,000	1	3,000	t	840	2,160	3,000		
	INTERSCHOLASTIC TRANS. DHS	314,395	256,959	180,844	291,384		291,384	1	1	291,384	291,384		
<u> </u>	PHYS EDUCATION REPAIRS/SAFETY	5,000	4,621	4,400	5,000	1	5,000	1,883	1	3,117	5,000		-
-	INTERSCHOLASTICS/DARIEN HS	249,321	247,983	305,500	237,340		237,340	30,136	30,418	176,786	237,340		
=	INTRAMURALS-MIDDLESEX	2,470	1	2,338	2,500	-	2,500			2,500	2,500		1
-	INTERSCHOLASTIC-OFFICIALS	182,531	158,388	112,519	158,306	-	158,306	1,480		156,826	158,306		
A)	STUDENT ACTIVITY FUND	•	-		-	1	-	1	7,188	(7,188)	ı		'
-	IMPROVEMENT OF SITES	2,065	924	1,962	2,000	1	2,000	49	16	1,860	2,000		
_	TOTAL OPERATING	786,756	700,466	638,534	724,611	,	724,611	37,648	38,562	648,401	724,611		
-	EQUIPMENT												
	REPL. PHYS ED EQUIPMENT	5,005	793	4,486	5,000	1	5,000	1		5,000	5,000		•
123013 N	NEW PHYSICAL ED EQUIPMENT	1,163	849	800	1,000	-	1,000	•		1,000	1,000		
ļ.,	TOTAL EQUIPMENT	891'9	1,642	4,995	6,000	,	000'9	1	1	000'9	000'9		'
_	TOTAL PHYSICAL EDUCATION	1,807,591	1,774,324	1,690,473	1,851,301	5,086	1,856,387	185,441	511,546	1,159,400	1,797,759	5.00	58,628
													Surplus/
	REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)
102006 R	REV SUMMER SCHOOL FIELD USE	(35,000)	(35,000)	(35,000)	-	-	-	-		-	ī		'
Ē	439 440 NET COST PHYSICAL EDILICATION	1 777 501	1 739 324	CET 22) *	*00 *40 *	i	***************************************						
						2007	× 4	X 4 X	511 500		1 707 750	9	

441	RC - 12	441 RC - 12 MAINTENANCE	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	4
442			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	442
443	11031	FACILITIES MANAGER	148,198	151,533	155,321	155,321	3,883	159,204	42,863	116,341	0	159,204	1.00	0	443
44	11032	SECRETARY	57,665	202'69	71,273	35,636	714	36,351	9,786	26,564	0	36,351	0.50	0	444
445	61003	CUSTODIAL SUPERVISOR	90,030	91,903	79,477	83,183	(16,318)	66,865	11,101	52,729	3,035	66,865	1.00		445
446	61005	CUSTODIAL O/T SCH. EMERGENCY	107,423	88,229	94,170	52,000	21,935	73,935	34,342		39,593	73,935		,	446
447	71001	GROUNDSKEEPERS	375,981	383,160	393,623	398,986	,	398,986	696'86	294,417	10,600	398,986	5.00		447
448	71002	GROUNDS OVERTIME	7,820	5,840	9,174	12,000		12,000	4,108		7,892	12,000			448
449	71003	MAINTENANCE	753,648	769,993	696'682	797,643	(4,351)	793,292	193,051	589,041	11,201	793,292	8.00		449
420	71004	MAINTENANCE OVERTIME	34,666	27,072	20,487	27,500	1	27,500	6,171		21,329	27,500			450
451	71005	SPRING/SUMMER HELP PART-TIME	98,381	100,650	98,052	088'66		088'66	37,518	1	62,362	088'66			451
452		TOTAL PERSONNEL	1,673,810	1,688,088	1,711,546	1,662,149	5,863	1,668,013	432,909	1,079,092	156,012	1,668,013	15.50	0	452
453															453
454		OPERATING													454
455	12001	CONSULTANT SERVICES	11,411	28,855	38,061	16,000	•	16,000	15,435	-	565	16,000			455
456	13017	PROF. MEETINGS & TRAINING	6,581	6,852	1,334	7,910	1	7,910			7,910	7,910		,	456
457	62001	REFUSE COLLECTION	865'68	104,493	70,822	80,758		80,758	26,279	51,479	3,000	80,758		,	457
458	62003	SNOW REMOVAL	59,554	55,330	15,448	59,000		59,000	1		59,000	59,000			458
459	62004	CARE OF TREES	21,675	23,600	26,061	26,000	,	26,000	1	12,100	13,900	26,000		,	459
460	65001	CUSTODIAL SUPPLIES	205,933	162,849	161,051	160,000		160,000	30,084	44,416	85,500	160,000		1	460
461	65002	OPERATION OF VEHICLES	58,734	44,022	35,405	000'09	(20,000)	40,000	3,771	14,929	21,300	40,000			461
462	65003	CARE OF GROUNDS	250,010	230,136	278,775	210,000		210,000	82,691	28,446	98,864	210,000		-	462
463	65005	UNIFORMS	22,520	28,229	18,447	26,860		26,860	862		25,998	26,860		1	463
															_

		2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
72001	CONTRACTED JANITORIAL SERVICE	268,976	260,288	208,593	290,000	(10,000)	280,000	21,807	248,772	9,421	280,000		,
72012	ELECTRICAL	,	96,414	-	1				,		1		
72013	INTERCOMMS AND CLOCKS	12,840	8,574	•	8,000	ı	8,000		1	8,000	8,000		
72014	PLUMBING	25,687	22,665	35,654	36,000		36,000	5,333	1,817	28,850	36,000		
72015	ROOFS		,	:									-
72016	CLASSROOMS/CORRIDORS/AUD.	99,502	100,401	87,942	104,000		104,000	15,318	28,422	60,260	104,000		
72017	HEATING SUPPLIES	-		•	•	1	,	1			-		
72019	MISCELLANEOUS REPAIRS	56,305	52,094	42,245	59,970	(4,970)	55,000	15,110	9,653	30,237	55,000		1
72021	SECURITY	481,328	154,302	85,584	95,000	,	95,000	22,469	13,436	59,095	95,000		-
72022	FIRE ALARMS/EXTING/SPRINKLER	59,933	65,126	50,901	58,000		58,000	7,563	20,549	29,888	58,000		
72023	NON MECHANICAL INSPECTIONS	32,733	51,467	33,716	000,59		65,000	1		65,000	65,000		
72048	HVAC /AIR CONDITIONER REPAIRS	109,673	124,579	128,881	114,000	23,109	137,109	54,073	79,887	3,149	137.109		
74011	GLASS	9,775	7,015	11,427	10,500		10,500	3,870	4,130	2,500	10,500		
74012	LUMBER	25,154	32,076	33,726	27,000		27,000	10.920	1.377	14.703	27 000		
74013	HARDWARE	13,105	19,092	18,679	16,500	,	16,500	1,658	8,076	6.767	16.500		
74014	PAINT	8,707	6,572	8,633	14,000		14,000	1,073		12,927	14,000		
74015	OTHER BUILDING MATERIALS	1,140	3,455	2,172	000'9		000'9			000'9	000'9		
74016	ELECTRICAL MATERIALS	79,409	66,142	58,747	70,000		70,000	13,587	26,563	29,850	70,000		
74030	RESERVE FOR EMERGENCY REPAIR	32,225	70,582	105,871	40,000	,	40,000	1	7,978	32,022	40,000		
83006	RENTAL OF TOOLS & EQUIPMENT	7,641	6,455	1,996	7,000	-	7,000	267	1,383	5,350	7,000		-
111001	SUPPLIES/FEES COMM. ACTIVITIES	,	1			-	-			1	1		
121000	IMPROVEMENT OF SITES	43,926	106,542	38,727	40,000	-	40,000	ı	ŧ	40,000	40,000		
122000	IMPROVEMENT OF BUILDINGS	95,575	150,478	54,497	55,000	,	55,000	2,730		52,270	55,000		,
	TOTAL OPERATING	2,189,650	2,088,684	1,653,395	1,762,498	(11,861)	1,750,637	334,900	603,412	812,325	1,750,637		
	EQUIPMENT												
73001	REPLACEMENT OFFICE FURNITUER	•	•	3,852							1		-
73010	REPLACEMENT MAINTENANCE EQ.	22,067	44,528	16,976	1			ı	,	1	1		
73020	REPL. CLASSROOM FURNITURE	135,407	75,231	33,968	45,000		45,000		2,700	42,300	45,000		
123010	NEW EQUIPMENT	,	44,829	1	•	1	,	1	1	,			
123001	NEW OFFICE FURNITURE	-	-				ı			1	1		
	TOTAL EQUIPMENT	157,474	164,589	54,796	45,000	1	45,000		2,700	42,300	45,000		
									,				
	TOTAL MAINTENANCE	4,020,934	3,941,360	3,419,737	3,469,647	(866'¢)	3,463,650	767,809	1,685,204	1,010,637	3,463,650	15.50	0
													Surplus/
	REVENUE				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	-	Rev. Expected	Rev. Forecast		(Shortfall)
800	102008 REVENUE - BUILDING RENTAL	(95,423)	(89,267)	(54,013)	(01,800)		le	(22,031)	- -	1	(49.194)		(42.606)
600	102009 REVENUE - USE OF FIELDS	(144,154)	(143,197)	(71,109)	(140,000)	,	(140,000)	(149,359)	3,704	(149,359)	(173,316)		33,316
	TOTAL REVENUE	(239,578)	(232,464)	(125,122)	(231,800)	1	(231,800)	(171,390)	3,704	(171,390)	(222,510)	١.	(9,290)
	NET MAINTENANCE BUDGET	3.781.357	3.708.897	3,294,615	3,237,847	(2,998)	3.231.850	596,419	1.688.908	839.247	3,241,140	15.50	(9.290)

511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	54	545	546	547
EST.	0				0												,		,	,		,	6,000	٠			,	6,000							900	0000
STF	1.00				1.00									- Commission																					90	1.00
CAST	153,760			56,218	209,978			655		1,079	18,930	3,215	1	3,830	1,000	1,500	1,500	1,300	1,125	400	209	10,895	000'9		3,777	5,200	005'6	70,115			3,144		5,880	9,024	000	289,117
BUD.	0	ı		4,848	4,848			06		492	3,659	2,780		2,864	1,000	1,500	1,500	1,300	1,125	400	209	944	12,000		2,987		64	32,915			3,144	,	1,105	4,249	110 C7	42,011
REQUES.	136,018	-		48,802	184,820			-	-	587	4,173	ı	,	803		,	1	1	1	1	1	140	ī			4,800	-	10,503				,	4,775	4,775	900 000	200,098
EXP	17,742		1	2,569	20,310			565		1	11,098	435		163	ı		•			,	1	9,811	t	-	190	400	9,436	32,697			,	1		,	3 000	53,008
BUD.	153,760			56,218	209,978			655	,	1,079	18,930	3,215		3,830	1,000	1,500	1,500	1,300	1,125	400	209	10,895	12,000		3,777	5,200	9,500	76,115			3,144	,	5,880	9,024	205	295,117
ADJ.	,		1	1	ı			1	1	ı	,	ı	,	•		-	ŧ	1	-		-	1		,	,		-	ı			,	,		ı		•
APPRO	153,760	1	1	56,218	209,978			929	1	1,079	18,930	3,215	•	3,830	1,000	1,500	1,500	1,300	1,125	400	209	10,895	12,000	ŧ	3,777	5,200	005'6	76,115			3,144		5,880	9,024	205 117	711,567
2019 - 2020	126,004		26,434	38,888	191,326			635	1	1,016	15,373	5,471	ı	2,172	458	894	253	650	1,073	300	212	8,435	7,369	1	3,460	3,708	9,436	60,914			3,575	ī	6,365	9,940	081 696	262,180
2018 - 2019	123,232		24,897	45,084	193,213			615		1,041	17,887	5,048	,	1,980	1,126	1,477	1,000	1,200	•	344	75	10,037	4,034	1	3,571	4,374	8,035	61,844			6,137	•	7,900	14,038	760 004	702,034
2017 - 2018	120,520		25,142	36,677	182,339			515		196	17,004	4,138	-	1,880	1,144	1,519	498	1,175	ı	285	140	8,711	12,390	-	4,220	5,200	8,035	67,821			5,631		5,918	11,549	961 700	701,/02
Γ	DIRECTOR	ELEMENTARY MUSIC-SYSTEMWIDE	PRINCIPAL/DIRECTOR SECRETARY	CLUBS AND COUNCILS	TOTAL PERSONNEL		OPERATING	SCHOOL DISTRICT MEMBERSHIPS	TEXTBOOKS-NEW	TEXTBOOKS-CONSUMABLES	CLASSROOM REFERENCE	RESOURCE MATERIALS	CONSUMABLES	MUSIC TEACHING SUPPLIES	MISC. OFFICE SUPPLIES			TEMP HOURLY (ACCOMPANIST)	CATALOG/HANDBOOK PRINTING	PIANO MOVING	DUES AND MEMBERSHIPS	COMPUTER SOFTWARE & SUPPLIES	MUSIC TRANSPORTATION	\neg	REPAIRS AND SERVICE CONTRACT	TUNING OF PIANOS	LEASE PURCHASE MUSIC EQ.	TOTAL OPERATING		EQUIPMENT	REPLACEMENT MUSIC EQUIPMENT	NEW OFFICE FURNITURE/EQ.	NEW MUSIC EQUIPMENT	TOTAL EQUIPMENT	TOTAL MISSIC	TOTAL MUSIC
	21201	21313	21501	101003				13016	22001	22003	23002	23004	23010	24005	25001	25003	25004	25013	25014	25020	25026	25030	52012	72035	72044	72045	83004				73011	123001	123011			

STEMWIDE 1018-2019 2018-2019 APPRO ADJ. BUD. EXP REQUES, BUD. CAST STF S	549 RC - 14 ART		ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	549
CE S,584 S,293 3,529 S,600 C S,600 C C S,6			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	550
CE 5.584 5.293 3.529 5.600	ELEMENTARY ART-SY	STEMWIDE	•	-	-	-	,	,	٠		,				551
Color Colo	TOTAL PERSONNEL		1					,			,				552
CE 5,584 5,293 3,529 5,600 5,600 1,204 125 4,271 5 5 5 5 5 5 5 5 5															553
Control S,84 S,293 3,529 S,600 S,600 1,204 125 4,271 S S S S S S S S S	OPERATING														554
Signature Sign	23002 CLASSROOM REFERENCE	SNCE	5,584	5,293	3,529	2,600	,	5,600	1,204	125	4,271	5,600			555
EXPENSES 90,840 90,266 83,535 94,400 94,400 13,621 26,006 54,772 94,400 1,735 685 1,000 1,000 1,000 1,000	PERIODICALS		376	268	90	270	,	270			270	270		1	556
OPMENT 800 1,735 685 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - 1,000 - - 1,000 - <td>ART TEACHING SUPPLIES</td> <td>LIES</td> <td>90,840</td> <td>90,266</td> <td>83,535</td> <td>94,400</td> <td></td> <td>94,400</td> <td>13,621</td> <td>26,006</td> <td>54,772</td> <td>94,400</td> <td></td> <td></td> <td>557</td>	ART TEACHING SUPPLIES	LIES	90,840	90,266	83,535	94,400		94,400	13,621	26,006	54,772	94,400			557
CONTRACT Contract	PROFESSIONAL DEV	ELOPMENT	800	1,735	589	1,000		1,000	1		1,000	1,000			558
PAGRAPHY	25007 MISC INSTRUCTION	IAL EXPENSES	•		•	1					-	-			559
1,980 1,776 2,102 2,000 . 2,00	25018 GRAPHIC ARTS/PHC	TOGRAPHY	•	1	,	ı	1		,	ı					260
CONTRACT 3,310 3,768 1,350 3,850 -	25030 COMPUTER SOFTV	WARE & SUPPLIES	1,980	1,776	2,102	2,000		2,000	1		2,000	2,000			561
CONTRACT 3,310 3,768 1,350 3,850 - 3,850 - 3,850 - 3,850 - 3,850 - 3,850 - 3,850 - 4,050 - 4,050 - 4,050 - 4,050 - 4,050 - 4,050 - - 4,050 - - 4,050 -	72035 DUPLICATORS AN	D COPIERS	,			,		1							562
102,889 103,105 91,251 107,120 - 107,120 14,825 26,132 66,163 10 10 12,822 109,228 97,309 111,170 - 111,822 109,228 91,251 107,120 - 107,120 - 107,120 - 107,120 - 107,120 - 107,120 - 111,170 - 111,170 - 111,170 - 14,825 26,132 70,213 111,170 - 111,170 - 111,170 - 14,825 26,132 70,213 111,170 - 111,170	72044 REPAIRS AND SER	VICE CONTRACT	3,310	3,768	1,350	3,850		3,850		ı	3,850	3,850		,	563
QUIPMENT 6,852 306 3,808 4,050 - 4,050 - - 4,050 - <th< td=""><td>TOTAL OPERATING</td><td>NG</td><td>102,889</td><td>103,105</td><td>91,251</td><td>107,120</td><td>٠</td><td>107,120</td><td>14,825</td><td>26,132</td><td>66,163</td><td>107,120</td><td></td><td></td><td>564</td></th<>	TOTAL OPERATING	NG	102,889	103,105	91,251	107,120	٠	107,120	14,825	26,132	66,163	107,120			564
QUIPMENT 6,852 306 3,808 4,050 - 4,050 - 4,050 - 4,050 - 4,050 - - 4,050 -															565
QUIPMENT 6,882 306 3,808 4,050 - 4,050 - 4,050 - 4,050 - 4,050 - - 4,050 -	EQUIPMENT														999
3,080 5,816 2,250	73002 REPLACEMENT A	RT EQUIPMENT	6,852	306	3,808	4,050	,	4,050	-	ı	4,050	4,050			267
9,932 6,122 6,059 4,050 - 4,050 4,050 - 4,050 112,822 109,228 97,309 111,170 - 111,170 14,825 26,132 70,213	123002 NEW ART EQUIPMENT	IENT	3,080	5,816	2,250	E	1	1			1			1	268
109,228 97,309 111,170 - 111,170 14,825 26,132 70,213	TOTAL EQUIPMENT	INI	9,932	6,122	6,059	4,050	1	4,050	٠		4,050	4,050		١.	269
109,228 97,309 111,170 - 111,170 14,825 26,132 70,213															570
	TOTAL ART		112,822	109,228	97,309	111,170		111,170	14,825	26,132	70,213	111,170	•	1	571
															572

2019 - 2020 APPRO ADJ, BUD. 18 833,927 22,581 856,508 68 180,006 184,306 - 184,506 103 23,520 - 184,506 - 16 82,544 81,484 - 81,484 16 1,19996 1,099,917 22,581 1,122,498 16 2,284 3,500 - 160,000 146 2,284 3,500 - 160,000 146 2,284 3,500 - 28,929 146 2,284 3,500 - 15,000 146 786,280 781,740 25,00 - 15,000 15 1,112,10 15,000 - 15,000 - 15,000 18 16,109 23,000 - 28,000 - 15,000 18 16,109 23,000 - 48,000 - 14,000 18 36,227 28,000 -			2017 - 2018												0/0
1104 PICHCONO CONSTRORM 173,612 813,927 813,927 22,581 816,568 826,588 625,589 625,599 625,599 625,999				2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	574
1300 DIECTORE SECRETARY 17,217 1,000 18,000 19,000 1,000		TECHNOLOGY SUPPORT	773,612	812,919	833,927	833,927	22,581	826,508	230,598	625,909	-	856,508	9.00		575
1700 IRNICHALDINECTOR SIXCRETALY 2,254 8,6106 82,544 8,1484 8,640 6,511 7,254 7,257 7,25		DIRECTOR OF INST. TECH	172,171	891'99	180,006	184,506	,	184,506	49,675	134,831	0	184,506	1.00	0	576
This control This		PRINCIPAL/DIRECTOR SECRETARY	22,554	23,003	23,520	1		,		1					577
TOTAL OPERATING 1,004/728 1,005/06 1,105/06 1			72,391	86,106	82,544	81,484	-	81,484	8,940	65,213	7,332	75,952	2.00	5,532	578
1900 CONSULTANTSERVICES 152,735 141,887 182,189 100,000		TOTAL OPERATING	1,040,728	988,196	1,119,996	1,099,917	22,581	1,122,498	289,213	825,953	7,333	1,116,966	12.00	5,532	579
CHANTING CHANTING	_														580
1200 CONSILITANT SERVICES 12,175 14,1879 18,189 100,000 100,000 15,000 15,200 15,000 15,000	-	OPERATING													581
1301 GICHACHENCHE 2,546 2,224 3,500 - 1,500 3,500 - 1,500 3,500 - 1,500 3,500 - 1,500 3,500 - 1,500 3,500 - 1,500 3,500 - 1,500 3,500 - 1,500 -	$ldsymbol{ldsymbol{ldsymbol{ldsymbol{ld}}}$	CONSULTANT SERVICES	152,735	141,897	189,189	100,000	-	100,000	43,216	17,523	39,262	100,000		٠	582
1903 SOPTWARE MAINTERANNEE 666,694 733,014 766,280 781,790 281,790 282,525 24,990 282,520 24,990 26,014 282,520 24,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 26,014 282,990 282,99			2,511	2,546	2,284	3,500	1	3,500		1	3,500	3,500		1	583
CHORNAL TRACHING SUIPLIES 38,265 43,392 34,999 28,929 2,6579 2,6570 2,6570 2,6570 2,6570 2,2730 2,6570 2,2730 2,6570 2,2730 2,6570 2,2730 2,6570 2,2730 2,6570 2,2730			661,694	723,014	786,280	781,740	250	781,990	582,555	180'65	140,354	781,990		1	584
25013 TEMPORANY HOURLY SERVICES 9.884 11.19 15.150 - 15,000 2.670 - 2670 - 15,000 2.670 - 15,000 - 15,000 - 2670 - 15,000 <th< td=""><td></td><td>GENERAL TEACHING SUPPLIES</td><td>38,263</td><td>43,392</td><td>34,990</td><td>28,929</td><td></td><td>28,929</td><td>2,655</td><td>20,169</td><td>6,105</td><td>28,929</td><td></td><td></td><td>585</td></th<>		GENERAL TEACHING SUPPLIES	38,263	43,392	34,990	28,929		28,929	2,655	20,169	6,105	28,929			585
2019 COMPUTER SOFTWARE & SUPPLIES 81.841 38.399 55.202 42,000 26,604 8,161 7,145 42,000 - 2509 COMPUTER SOFTWARE & SUPPLIES 15,918 16,109 23,000 - 25,000 173 - 25,744 23,000 - 64005 CELL PHONE 19,21 28,800 - 23,000 17,70 14,400 15,500 - 28,000 - - 28,000 - - 28,000 - 28,000 - 28,000 - 28,000 - 28,000 - 28,000 - 28,000 - 28,000 - 48,000 17,700 14,400 15,500 - - - 28,000 -		TEMPORARY HOURLY SERVICES	9,884	14,119	15,115	15,000		15,000	2,670		12,330	15,000		-	586
2002 STAFF DEVELOPMENT PROCRAM 19,521 15,918 16,109 23,000 28,000 28,000 22,874 20,000 28,000		COMPUTER SOFTWARE & SUPPLIES	83,841	38,399	55,292	42,000	1	42,000	26,694	8,161	7,145	42,000		-	587
64005 CELL PHONE 13,000 36,219 36,219 36,219 4,000 1,200 15,000 4,000 1,500 15,000 4,000 1,500 1		STAFF DEVELOPMENT PROGRAM	19,621	15,918	16,109	23,000		23,000	126	1	22,874	23,000			588
64006 WIDE AREA NETWORK 130,827 49,551 26,108 270,816 29,1318 271,248 6,891 271,710 14,100 14,400 15,900 48,000 17,700 14,400 15,900 48,000 17,700 14,400 15,900 49,00 17,700 14,400 15,900 17,700 14,400 15,900 17,700 14,400 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100 16,910 14,100		CELL PHONE	14,109	28,980	30,227	28,000	*	28,000	7,277	20,723		28,000			589
TOTAL ORDITION TOTA			130,827	49,351	36,319	48,000		48,000	17,700	14,400	15,900	48,000		1	590
TOTAL PREPAIRS AND SERVICE CONTRACT 70,953 64,029 105,121 60,000 4,970 64,970		\neg	287,769	270,816	291,318	271,248	168'9	278,139	69,535	208,604	(0)	278,139		1	591
TOTAL OPERATING 1,472,206 1,392,462 1,562,242 1,401,417 12,111 1,413,528 806,335 358,248 254,944 1,423,558 . (10,030)		REPAIRS AND SERVICE CONTRACT	70,953	64,029	105,121	000'09	4,970	64,970	47,908	885'6	7,474	75,000		(10,030)	592
EQUIPMENT NEW COMPUTER EQUIPMENT 755,318 731,494 762,246 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 95,204 239,107 32,089	~	TOTAL OPERATING	1,472,206	1,392,462	1,562,242	1,401,417	12,111	1,413,528	800,335	358,248	254,944	1,423,558		(10,030)	593
EQUIPMENT NEW COMPUTER EQUIPMENT 755,318 731,494 762,246 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 - 366,400 95,204 239,107 32,089 366,400 - 366,400 - 366,400 95,204 239,107 234,366 2,906,924 12.00 (4,498) - 3,264,484 2,867,734 34,692 2,902,426 1,184,752 1,423,307 294,366 2,906,924 12.00 (4,498) - 3,266,329 2,909,081 3,231,841 2,650,805 34,692 2,685,497 1,184,752 1,423,307 77,438 2,689,995 12.00 (4,498) - 3,231,841 2,650,805 34,692 2,685,497 1,184,752 1,423,307 77,438 2,689,995 12.00 (4,498) - 3,231,841 2,650,805 3,606,929 3,606,929 3,206,925 12.00 (4,498) - 3,231,841 2,650,805 3,606,929 3,606,929 3,206,925 12.00 (4,498) - 3,231,841 2,650,805 3,606,929 3,606,929 3,206,929 3,206,925 3,2	_														594
123021 NEW COMPUTER EQUIPMENT 755,318 731,494 762,246 366,400 - 366,400 95,204 239,107 32,089 366,400	15	EQUIPMENT													595
SUBTOTAL COMPUTER TECHNOLIS 3,268,252 3,112,152 3,444,484 2,867,734 34,692 2,902,426 1,184,752 1,423,307 294,366 2,906,924 12.00 (4,498) (205,071) (212,644) (212,644) (216,929)		NEW COMPUTER EQUIPMENT	755,318	731,494	762,246	366,400	,	366,400	95,204	239,107	32,089	366,400		-	296
SUBTOTAL COMPUTER TECHNOL 3,268,252 3,112,152 3,444,484 2,867,734 34,692 2,902,426 1,184,752 1,423,307 294,366 2,906,924 12.00 (4,498)	7														597
TOTAL COMPUTER TECHNOLOGY 3,066,929 2,909,081 3,231,841 2,650,805 34,692 2,685,497 1,184,752 1,423,307 77,438 2,689,995 12.00 (4,498)	∞	SUBTOTAL COMPUTER TECHNOL	3,268,252	3,112,152	3,444,484	2,867,734	34,692	2,902,426	1,184,752	1,423,307	294,366	2,906,924	12.00	(4,498)	298
New Front Computer Technology 1,000 1,00	•														599
102010 REV. FROM TOWN-FOR IT SERVIC (201,323)	6	REVENUE				Orig. Bud	Adjust.		Rev. Received			Rev. Forecast		(Shortfall)	009
TOTAL COMPUTER TECHNOLOGY 3,066,929 2,909,081 3,231,841 2,650,805 34,692 2,685,497 1,184,752 1,423,307 77,438 2,689,995 12.00 (4,498)		REV. FROM TOWN-FOR IT SERVIC	(201,323)	(203,071)	(212,644)	(216,929)	-	(216,929)	-	-	(216,929)	(216,929)		٠	601
	~ ~	TOTAL COMPUTER TECHNOLOGY	3,066,929	2,909,081	3,231,841	2,650,805	34,692	2,685,497	1,184,752	1,423,307	77,438	2,689,995	12.00	(4,498)	602
															604

CURR YR. END 606 STF EST. 607	1.00	1.00	0 09'0			12 2.60 0 612	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0	2.60 0
307,125 0 98,662 0 44,725					0 450,512			6,579 18,500	7,000 257,000		20,136 25,000	2,836 30,001	12,829 30,000	9,563 21,850	6,955 23,000	3,000 3,000		2,000 2,000		,	2,214 3,000	17,050 20,000	1	90,162 433,351			90,162 883,863
ES. BUD.	2	72,099	32,684		330,045			10,000	221,292		- 20,	16,157 2,8	13,434 12,8	- 9,5	- 6,9	. 3,(- 2,(1		- 2,3	2,608 17,0		263,492 90,			593,537 90,
CP REQUES.	81,863 225		12,041 32	1	120,467 330			1,921	28,708 221	,	4,864	11,008	3,737	12,288	16,045	-	•	•			786	342 2		79,697 263		,	200,164 593
BUD. EXP	307,125	29,86	44,725	2	450,512			18,500	257,000	1	25,000	30,001	30,000	21,850	23,000	3,000	-	2,000		-	3,000	20,000		433,351			883,863 2
ADJ.	7,125	2,171	188		10,177					•		-		-			-	1	-	-	-	-				•	10,177
APPRO	300,000	96,491	43,844	ŧ	440,335			18,500	257,000	1	25,000	30,001	30,000	21,850	23,000	3,000	,	2,000			3,000	20,000	1	433,351			873,686
2019 - 2020	315,049	96,491	43,844	-	455,384			178,248	175,465	-	31,229	27,387	28,192	9,016	18,672	2,595	1	4,031	-	,	3,914	10,757		489,505			944,889
2018 - 2019	135,045	94,368	43,979	-	273,393			24,759	248,477		23,464	29,189	26,952	11,199	30,557	2,259	•	,	1		3,000	21,700	-	421,557		•	694,950
2017 - 2018	278,000	92,518	41,894		412,412			32,154	285,860	-	24,951	29,864	27,011	15,999	25,289	3,290	1	-	-	43	3,054	16,937	-	464,451		1	876,863
ADMINISTRATION	SUPERINTENDENT	BURSAR/ADMINISTRATIVE ASSIST	PRINCIPAL/DIRECTOR SECRETARY	PUBLIC INFORMATION	TOTAL PERSONNEL		OPERATING	CONSULTANT SERVICES	LEGAL SERVICES	BOARD OF EDUCATION DUES	OTHER BOARD EXPENSES	MAILING EXPENSES	OFFICE SUPPLIES	DUES AND MEMBERSHIPS	SCHOOL DISTRICT MEMBERSHIPS	PROFESSIONAL MEETINGS	PUBLIC INFORMATION	ADA/504 SUPPORT	PRINTING/PUBLICATION SUPPLIES	PROF. LIBRARY PURCHASE	PROFESSIONAL DEVELOPMENT	CATALOG/HANDBOOK PRINTING	RENTAL/LEASE OF EQUIPMENT	TOTAL OPERATING		EQUIPMENT	TOTAL ADMINISTRATION
606 RC - 16 607	11011		610 21501	6111 11016	612	613	614	12001	616 12004	617 13001	618 13003	13011	620 13012		622 13016	13017	624 13020	13025	13040	627 25002	25003	629 25014	631 83003	632	633	634 73001	635 636 637

41001 DIRECTO													TIVE TO A
E E		2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
NUR	DIRECTOR - NURSES	97,138	101,023	103,296	103,296	3,099	106,395	28,645	77,750	0	106,395	1.00	0
2	SES	592,105	611,224	626,948	626,205		626,205	85,392	540,813	0	626,205	00'6	0
SUB	SUBSTITUTE NURSES	27,371	70,423	32,546	45,000	•	45,000	3,799	1	41,201	45,000		
SECR	SECRETARY	25,142	24,897	26,384	ı	,	1	1		1	1		
TOT	ТОТАЕ НЕАЕТН	741,756	807,567	789,174	774,501	3,099	777,600	117,835	618,563	41,202	777,600	10.00]。
OPE	OPERATING												
PERI	PERIODICALS	427	452	187	200	1	200	76	,	403	200		-
MISC	MISC. OFFICE SUPPLIES	1,513	1,458	1,741	1,500	,	1,500	1	,	1,500	1,500		
25002 PROF	PROF. LIBRARY PURCHASE	019	-	295	200	1	200	ı	1	200	200		,
25003 PROF	PROFESSIONAL DEVELOPMENT	3,968	1,419	3,257	4,000	1	4,000	,		4,000	4,000		
42001 HEAI	HEALTH SUPPLIES	31,199	30,954	35,911	31,000	1	31,000	16,055	6,707	8,238	31,000		
42002 HEAI	HEALTH LOCAL TRAVEL	338	320		200	,	200	1	ı	200	200		
42003 SCHC	SCHOOL PHYSICIANS SERVICES	10,000	10,431	10,000	10,000	1	10,000	1	,	10,000	10,000		
72031 AUDI	AUDIOMETER REPAIRS	625	490	480	009		009		999	40	009		
72044 REPA	REPAIRS AND SERVICE CONTRACT	2,086	1,636	1,006	1,000		1,000			1,000	1,000		
TOT	TOTAL OPERATING	50,766	47,160	53,147	49,600	٠	49,600	16,152	7,267	26,181	49,600		
EQU	EQUIPMENT												
73007 REPL	REPLACEMENT HEALTH EQ.	'	,	-	,		,	,	-		1		[
123007 NEW	NEW HEALTH EQUIPMENT	E	,	I	1	E							
TOL	TOTAL EQUIPMENT		1		1	,	,				1		
TOL	ТОТАС НЕАГТН	792,521	854,727	842,321	824,101	3,099	827,200	133,987	625,831	67,382	827,200	10.00	0

1010.1 BURSAR/ADMINISTRATIVE ASSIST 303,993 310,183 319,218 1101.20 BENEFITS COORDINATOR 34,678 35,459 36,256 1102.0 BENEFITS COORDINATOR 34,678 35,459 36,256 1102.4 TURNOVER-REGULAR 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT 1102.2 CONTRACT SUPPORT	665 RC 18		PERSONNEL	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	999
1010 BIRCARADAMINETRATIVE ASSISTED 30,993 10,108 310,108 310,218 14,904 5,490 265,137 55,229 146,098 177 100	999 1			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	999
1010 DIRECTOR OF HUMAN RESOURCE 1.004 1.005	299	ŀ	BURSAR/ADMINISTRATIVE ASSIST	303,993	310,183	319,218	143,091	3,103	146,194	39,359	106,834	-	146,193	1.77	-	299
11020 BENERICANISC CONDINATOR 34,678 35,459 36,525 36,527 18,13 38,070 10,239 27,820 0,239 0,249 0,249 0,240 0,2	899	11015	DIRECTOR OF HUMAN RESOURCES	,			199,647	5,490	205,137	55,229	149,908	0)	205,137	1.00	(0)	899
11024 TURNOVEREEGILLAR 1.0.0 1	699		BENEFITS COORDINATOR	34,678	35,459	36,256	36,257	1,813	38,070	10,249	27,820	0	38,069	0.50	0	699
1027 CONTRACT SUPPORT 1.000 1.	029	11024	TURNOVER-REGULAR	•			(550,083)	595,487	45,404	,		45,404			45,404	0/9
1028 CERT STAFF COLLIMN CHANCE	671	11027	CONTRACT SUPPORT		•		343,234	(128,771)	214,463		1	214,463	177,973		36,490	671
21202 ASSISTANT SUBERINTENDENT 2.000 2.65,000 8.3,514 2.66,082 2.75,404 6.25,000 2.50,000 2.3,00	672		CERT. STAFF COLUMN CHANGE	•	1	•	76,527	(48,112)	28,415	,		28,415	28,415			672
21300 LONG TERM SUBSTITUTES. 419,702 418,385 475,080 150,080 625,080 3,514 266,682 275,494 625,080 9.	673	21202	ASSISTANT SUPERINTENDENT				,	1		1	ı					673
21302 SUBSTITUTES-PROFESSIONAL DEV. 24,772 45,205 30,476 50,000 3,000 3,000 3,000 3,000 3,000 3,000 2,000 3,000 3,000 2,000	674		LONG TERM SUBSTITUTES	419,702	739,867	478,385	475,000	150,000	625,000	83,514	266,082	275,404	625,000			674
13105 SABBATICALS	675		SUBSTITUTES-PROFESSIONAL DEV.	54,772	45,205	30,476	50,000		50,000	3,050	1	46,950	50,000			675
31000 BUDGET CONTROL Set, 3146 Li 30,714 Set, 336 Set, 346 Li 35,568 Set, 44 Set, 456 Set, 446 Set,	929		SABBATICALS			1	,			1	,	1				929
TOTAL PERSONNEL 813,145 1,130,714 864,336 911,231 441,451 1,352,682 191,402 550,644 610,636 1,270,787 3.27 81,895 13013 DUERATING 250 250 700	222		BUDGET CONTROL		,	•	137,559	(137,559)	,	1		,				229
OPERATING 13013 DLES AND MEMBERSHIPS 6,850 250 250 700	878		TOTAL PERSONNEL	813,145	1,130,714	864,336	911,231	441,451	1,352,682	191,402	550,644	610,636	1,270,787	3.27	81.895	878
OPERATING 13013 DICES AND MEMBERSHIPS 6,880 250 250 700 7,884 - 700 700 - 13014 RECRUITMENT 19,154 17,406 1,650 20,000 - 20,000 7,884 - 50 0 - 13015 LOCATION REINBURSEMENT - 130 50 - 50,000 - 50,000 2,545 5,345 42,110 50,000 - 25029 STAFF DEVELOPMENT PROGRAM 101,276 78,786 74,903 26,500 - 26,500 854 3,949 21,697 26,500 - 25029 STAFF DEVELOPMENT PROGRAM 101,276 96,786 1,770 97,700 - 26,500 854 3,949 77,423 97,700 - TOTAL OPERATING 1,227,494 942,086 1,008,931 441,451 1,450,386 559,937 688,059 1,368,487 3,27 81,895	629															629
13014 RECRUITMENT 6,880 250 700	- P - P - P - P - P - P - P - P - P - P		OPERATING													089
13014 RECRUITMENT 19,134 17,406 1,650 20,000 20,000 7,584 12,416 20,000 10,1416 1,550 10,1416 1,550 1,550	189		DUES AND MEMBERSHIPS	6,850	250	250	200		700	,	-	700	700			189
13015 LOCAL TRAVEL 139 340 947 500	682	13014	RECRUITMENT	19,154	17,406	1,650	20,000	r	20,000	7,584	,	12,416	20,000		,	682
25028 TUTION REIMBURSEMENT - 50,000 - 50,000 - 50,000 - 50,000 - 50,000 - 50,000 -	683		LOCAL TRAVEL	139	340	947	200		200	1	,	200	200		1	683
S1020 STAFF DEVELOPMENT PROGRAM 101,276 78,785 74,903 26,500 . 26,5	684	25028	TUITION REIMBURSEMENT	-	,	•	50,000	,	20,000	2,545	5,345	42,110	50,000		,	684
TOTAL OPERATING 127,419 96,780 77,750 97,700 - 97,700 10,984 9,294 77,423 97,700 TOTAL PERSONNEL 940,564 1,227,494 942,086 1,008,931 441,451 1,450,382 202,386 559,937 688,059 1,368,487 3.27 81,895	589		STAFF DEVELOPMENT PROGRAM	101,276	78,785	74,903	26,500	ŧ	26,500	854	3,949	21,697	26,500		1	589
TOTAL PERSONNEL 940,564 1,227,494 942,086 1,008,931 441,451 1,450,382 202,386 559,937 688,059 1,368,487 3.27 81,895	989		TOTAL OPERATING	127,419	96,780	77,750	97,700		97,700	10,984	9,294	77,423	97,700	١.		989
TOTAL PERSONNEL 940,564 1,227,494 942,086 1,008,931 441,451 1,450,382 202,386 559,937 688,059 1,368,487 3.27 81,895	687															289
	889		TOTAL PERSONNEL	940,564	1,227,494	942,086	1,008,931	441,451	1,450,382	202,386	559,937	688,020	1,368,487	3.27	81,895	889
	689															689
	069															069

1972 Mail Sastavit Suiperant Paris Mail Sastavit Suipera	21202 ASSISTANT 5 21201 DIRECTOR C 21220 CURRICULU 912036 ELEM. READ 912036 TECHNOLOG 912038 PROGRAM C		2017 2010	2018 - 2019	0000										200
Column C	SSISTANT & IRECTOR C URRICULU LEM. REAL ECHNOLOI ROGRAM (2017 - 7018	7104 - 0104	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	692
C C C C C C C C C C	URRICULU LEM. REAI ECHNOLO ROGRAM (SUPERINTENDENT	202,966	207,533	214,797	214,797		214,797	57,830	156,967	0	214,797	1.00	0	693
1,140,656 1,217,29 1,194,63 1,241,75	CURRICULU SLEM. REAL TECHNOLO PROGRAM (OF INSTRUCTIONAL TEC	ī				1	,	,					-	694
1,140,666 1,217,293 1,194,638 1,241,790 1,1140,666 1,170,293 1,194,638 1,241,790 1,194,638 1,241,790 1,194,638 1,1	ELEM. REAL TECHNOLOC PROGRAM (M & SUPERVISION	•	,				1							695
1.1490.68 1.264,074 2.85,352 2.7774 2.99,068 3.4508 3.64,360 0.0 2.99,088 2.04,360 0.0 2.99,088 2.04,360 0.0 2.99,088 2.04,360 0.0 2.99,088 2.0 0.	TECHNOLOC PROGRAM (NING SPECIALIST		3	ı	g.	-							-	969
264,074 285,333 297,774 299,068 - 299,068 34,508 264,550 0 299,068 264,550 0 299,068 264,550 0 299,068 264,550 0 299,068 264,550 0 299,068 264,550 0 299,068 264,550 0 299,068 264,550 0 0 299,068 200,007 0 0 299,068 0 0 299,068 200,007 0	PROGRAM C	3Y SPECIALIST				1	•	1						,	697
1.149668 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194688 1.217293 1.194187 1.21080 - 1.241730 1.31000 - - 1.241730 1.31000 -		COORDINATORS	264,074	285,353	297,774	299,068	,	299,068	34,508	264,560	0	299.068	2.00	0	869
1.1,10,668 1.1,10,	MATH COOF	NDINATOR	1			,	1	,		,					669
1,149,668 1,121,293 1,194,668 1,121,293 1,194,668 1,121,293 1,194,668 1,194,668 1,121,293 1,194,668 1,194,668 1,194,668 1,194,668 1,194,638 1,194,638 1,194,638 1,194,638 1,194,638 1,194,639 1,194,137 1,194,134 1,194,134 1,194,134 1,194,134 <t< td=""><td>LANG. ARTS</td><td>SPECIALIST</td><td>1</td><td></td><td></td><td>1</td><td>,</td><td></td><td>-</td><td></td><td></td><td></td><td></td><td>,</td><td>200</td></t<>	LANG. ARTS	SPECIALIST	1			1	,		-					,	200
MENT 76,594 119,745 114,157 121,080 121,080	INSTRUCTIC	N SUPP. SPECIALISTS	1,149,668	1,217,293	1,194,638	1,241,750	,	1,241,750	151,072	1,090,677	-	1,241,750	13.50		701
CKETARY 70,385 4,482 4,572 4,572 1,996,194 1,996,324 1,954,674 1,832) 71,575 1,970 25,2305 1,906,198 1,898,354 1,954,674 1,832) 1,952,842 324,504 1,568,458 39,890 1,952,842 1,590 1,996,198 1,995,354 1,954,674 1,832) 1,952,842 324,504 1,568,458 30,000 47,560 45,000 47,560 47,50	CURRICULU	IM DEVELOPMENT	76,594	119,745	114,157	121,080	1	121,080	61,201		59,879	121,080			702
CKETARY 70,385 71,792 72,415 73,407 1,632 71,575 19,270 22,305 0 71,575 1.00 0 0 0 0 0 0 0 0 0	ESL INSTRU	CTION	7,238	4,482	4,572	4,572		4,572	623	3,949		4.572			703
1,70,926 1,906,198 1,898,354 1,954,674 1,852,842 1,952,842 1,568,458 1,568,458 1,568,458 1,568,458 1,568,458 1,568,458 1,568,458 1,568,458 1,568,458 1,568,458 1,568,618 1,640 2,535 4,127 - 4,127 4,127	PRINCIPAL/1	OIRECTOR SECRETARY	70,385	71,792	72,415	73,407	(1,832)	71,575	19,270	52,305	0	71,575	1.00	0	704
S 1,626 45,000 45,000 - 45,000 - 45,000 - 45,000 - 45,000 - - 45,000 - 45,000 - - 45,000 - - 45,000 - - - 45,000 45,000 - - - - 45,000 45,000 -	TOTAL PER	SONNEL	1,770,926	1,906,198	1,898,354	1,954,674	(1,832)	1,952,842	324,504	1,568,458	59,880	1,952,842	17.50	0	705
S 37,679 30,000 47,650 45,000 - 45,000 - 45,000 - 45,000 - 45,000 - 45,000 - - 45,000 - - 45,000 - - - 45,000 -															200
S 1,670 47,650 45,000	OPERATING	()													707
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	CONSULTAR	AT SERVICES	37,679	30,000	47,650	45,000	1	45,000		,	45,000	45,000			202
2,057 5,868 133 7,500 - 7,500 7,500 7,500 - - 4,346 2,80,081 2,434 2,434 2,532 2,532 2,546 32,570 496 53,532 - - 4,346 2,436 7,637 8,636 16,730	DUES AND N	/IEMBERSHIPS	1,626	1,640	2,535	4,127	1	4,127	439	624	3,064	4,127			400
10 10 10 10 10 10 10 10	LOCAL TRA	VEL	2,057	5,868	133	7,500	1	7,500	ı		7,500	7,500			710
ENT 4,346 7,054 7,697 8,000 8,736 16,750 6,106 10,618 26 16,730 8 ENT 32,086 24,301 28,073 15,000 15,000 15,000 56 75 14,365 15,000 9 ENT 1123,896 24,301 28,477 8,091 2,250 19,136 29,477 9 9 ENT 1123,890 119,166 91,876 113,850 -	TEXTBOOK	S-NEW	280,081	244,252	292,912	53,532	1	53,532	20,466	32,570	496	53,532			711
Fig. 1, 2, 3, 6, 6, 4, 6, 6, 6, 6, 6, 6, 6, 6, 6, 6, 6, 6, 6,	RESOURCE	MATERIALS	4,346	7,054	7,697	8,000	8,750	16,750	6,106	10,618	26	16,750			712
Mathematical Mat	ESL RESOUF	CES	-	•	13,151	24,000	(000,6)	15,000	999	75	14,365	15,000			713
ENT 123.899 19,676 91,876 113,850 - 113,850 32,813 15,810 65,228 113,820 - 115,810 15,810 65,228 113,820 - 115,810 15,810	STANDARDI	ZED TESTING	32,086	24,301	28,905	29,477	-	29,477	160'8	2,250	19,136	29,477		,	714
123,899 119,166 91,876 113,830 - 113,830 - 113,830 - 113,830 - - 113,830 -	PROF. LIBRA	ARY PURCHASE	-	•			1	•	1	1					715
8,973 5,809 5,403 3,750 - 3,750 - 3,750 3,750 3,750 - 3,750 - 3,750 3,750 - </td <td>PROFESSION</td> <td>VAL DEVELOPMENT</td> <td>123,899</td> <td>119,166</td> <td>91,876</td> <td>113,850</td> <td></td> <td>113,850</td> <td>32,813</td> <td>15,810</td> <td>65,228</td> <td>113,850</td> <td></td> <td>ı</td> <td>716</td>	PROFESSION	VAL DEVELOPMENT	123,899	119,166	91,876	113,850		113,850	32,813	15,810	65,228	113,850		ı	716
156,649 25,952 22,677 26,420 - 26,420 3,855 22,555 - 26,420 - - 26,420 - - 26,420 - - - 26,420 -	FIELD TRIPS		8,973	5,509	5,403	3,750	•	3,750		1	3,750	3,750		1	7117
647,396 463,741 512,938 315,656 (250) 315,406 72,330 84,511 158,565 315,406	CURRICULU	IM RESEARCH & DEV.	156,649	25,952	22,677	26,420	1	26,420	3,855	22,565	,	26,420			718
2,418,322 2,369,939 2,411,292 2,270,330 (2,082) 2,268,248 396,834 1,652,968 218,446 2,268,248 17.50 0	TOTAL OPE	SRATING	647,396	463,741	512,938	315,656	(250)	315,406	72,330	84,511	158,565	315,406		,	719
2,418,322 2,369,339 2,411,292 2,270,330 (2,082) 2,268,248 396,834 1,652,968 218,446 2,268,248 17.50 0															720
	TOTALCUE	RICULUM	2,418,322	2,369,939	2,411,292	2,270,330	(2,082)	2,268,248	396,834	1,652,968	218,446	2,268,248	17.50	0	721

A	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
100 661	1	200 501	174 057	AFFRO	ADJ.	BUD.	EXP	KEQUES.	BUD.	CAST	STF	EST.
168,651	- 1	192,890	1/4,05/	202,000	7,070	209,070	56,288	152,782	0	209,070	1.00	0
34,678		35,753	36,256	142,631	(104,561)	38,069	10,249	27,820	(0)	38,069	0.50	(0)
100,032	- 1	104,033	115,574	106,374	119,893	226,267	29,284	79,484	117,500	226,267	2.00	
690'68	-	76,688	78,413				21,586	165'85	(80,177)	,		
196'69		71,468	73,336	73,073	(1,191)	71,882	18,737	53,145		71,882	1.00	
,			-	73,179	1,647	74,826	20,145	54,680	0	74,826	1.00	0
-		-		1					,			,
70,165		71,569	73,179	35,637	714	36,351	787.6	26,564	(0)	36,351	0.50	(0)
552,557 5:	ů,	552,407	550,815	632,893	23,572	656,466	166,076	453,066	37,323	656,465	00.9	0
21,125	2	21,493	22,045	-	22,550	22.550		-	22.550	22.550		[
		,	-	22,550	(22,550)				-			1
		63		250		250			250	250		
425			1,079	1,075		1,075	006	1	175	1,075		
1			-			,	,	1	1	-		
1	,			•	,		,	,	1	,		
2,400 8,453	8,45	3				,		1	,			
9,515	7,101		14,572	1		,		-	1			
	1	-	,		-	1	,	1	1	1		-
			,	•	,				ı	,		1
33,465 37,140	37,140	_	37,696	23,875	1	23,875	006		22,975	23,875		,
		ł										
		,	•	•	•	-	-					
-		_	-	•				,	1			1
				e.		٠			,			
586,022 589,547	589,54	2	588,511	656,768	23,572	680,341	166,976	453,066	60,298	680,340	0.00	0
											•	Surplus/
				Orig. Bud	Adjust.	Rev. Bud.	Rev. Received	-	Rev. Expected	Rev. Forecast	_	(Shortfall)
,				1	-	•		-		ı		
586,022 58	88	589,547	588,511	656,768	23,572	680,341	9/6,991	453,066	60,298	680,340	6.00	0
										*****	•	,

1 09/	3C - 21	760 RC-21 LIBRARY	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	160
761			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	19/
762	21220	CURRICULUM SUPERVISION	2,512	•	2,613	2,665	(52)	2,613	356	2,257		2.613			762
763	21503	LIBRARY SECRETARY	•	-	,		1	1	1	,	,			-	763
764		TOTAL PERSONNEL	2,512		2,613	2,665	(52)	2,613	356	2,257		2.613			764
292												Ì			765
992		OPERATING													200
192	23001	ACCESSIONS	93,990	97,576	93,193	93,800	,	93,800	7,847	13,662	72,291	93,800			167
292	23003	PERIODICALS	7,452	7,590	169,7	8,619		8,619	5,555	459	2,606	8,619			292
692	23004	RESOURCE MATERIALS	20,763	19,490	9,580	17,750		17,750	2,228	2,077	13,445	17,750			692
770	23005	ONLINE SUBSCRIPTIONS	32,340	34,629	34,979	39,640	1	39,640	35,294	90	4,296	39,640		1	770
177	23007	OTHER LIBRARY EXPENSES	6,755	7,755	6,474	8,390	,	8,390	100	1,147	7,143	8,390		,	77.1
772	25002	PROF. LIBRARY PURCHASE	1,356	1,155	688	1,920	1	1,920	1		1,920	1.920			772
773	25026	DUES AND MEMBERSHIPS	2,267	2,594	2,576	3,575	1	3,575	462	210	2,903	3,575			773
774	25030	COMPUTER SOFTWARE & SUPPLIES	1,289	4,554	239	1,400		1,400			1,400	1,400		,	774
775	72042	EQUIPMENT REPAIR		,	,	1	1		1						775
9//	72044	REPAIRS AND SERVICE CONTRACT	1,029	1,080	1,189	1,250	1	1,250	,		1,250	1,250		-	176
777	83003	RENTAL/LEASE OF EQUIPMENT			-		1			,	1				777
778		TOTAL OPERATING	167,242	176,423	156,815	176,344	,	176,344	51,486	17,604	107,254	176,344	,		778
477															779
780		EQUIPMENT													780
781	73009	REPLACEMENT LIBRARY EQ.	3,513	6,193	410	1,000	-	1,000	,	1	1,000	1,000			781
782		TOTAL EQUIPMENT	3,513	6,193	410	1,000	,	1,000	1		1,000	1,000			782
783															783
784		TOTAL LIBRARY	173,267	182,616	159,838	180,009	(52)	179,957	51,842	19,861	108,254	179,957		1	784
785															785

786 F	3C - 22	786 RC - 22 TECHNOLOGY EDUCATION	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END	786
787			2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.	787
788	22001	22001 TEXTBOOKS -NEW			,		,	-		-	·	-		,	788
189	23002	CLASSROOM REFERENCE	447	68		400		400			400	400		-	789
190	23003	PERIODICALS		12	120	150	-	150			150	150		-	790
162	24002	TECH ED TEACHING SUPPLIES	39,699	33,333	30,682	97,391	1	97,391	8,995	4,263	84,134	97.391			791
792	25001	MISC. OFFICE SUPPLIES	266	902	,	850	1	850	,	1	850	850		1	792
793	25003	PROFESSIONAL DEVELOPMENT	140	1,200	1,190	1,600		1,600	,	,	1,600	1.600			793
794	25019	COMPUTER INSTRUCTION SUPPLIES		,	,	-		2			1			1	794
795	25030	COMPUTER SOFTWARE & SUPPLIES			1						1			-	795
962	72033	TECH ED EQUIPMENT REPAIRS		582	1,822	2,850	-	2,850			2,850	2,850			796
797		TOTAL OPERATING	40,552	35,922	33,813	103,241		103,241	8,995	4,263	89,984	103,241			797
798															798
799		EQUIPMENT													799
800	73008	73008 REPL. TECH ED EQUIPMENT		1,877	8,688	3,224	-	3,224	,	,	3,224	3.224		-	800
 	123008	NEW TECHNOLOGY EQUIPMENT	7,247	2,559	ı	1,778	1	1,778		-	1,778	1,778			801
802		TOTAL EQUIPMENT	7,247	4,436	8,688	5,002	ı	5,002			5,002	5,002		'	807
803		MOLEVIIME HOST INTOL	100	90.00	,					;					803
+ 000		IOIAE IECH, EDOCATION	41,199	805,04	42,501	108,243		108,243	8,995	4,263	94,985	108,243	•	ı	804
802															805

806 RC - 23 CONTINUING EDUC/SUMMER SCHOO ACTUAL 807		ACTU	JAL 2018	ACTUAL 2018 - 2019	ACTUAL	ORIG	TRFRS	REV.	YTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
83	21.483	83	1	26.738	24.646	21 432	3 568	25,000	14 382	KEQUES.	10.618	25 000	418	ESI.
21501 PRINCIPAL/DIRECTOR SECRETARY 27,929		27,929		28,801	29,229	29,229	587	29,817	8,027	21,790	0	29.817	0.40	0
PERSONNEL 49,412		49,412		55,539	53,876	50,661	4,155	54,817	22,410	21,790	10,618	54,817	0.40	0
OPERATING	OPERATING													
12001 CONSULTANT SERVICES 415,092		415,092		381,499	431,834	29,600	53,675	83,275	81,339		1,936	83.275		
12002 CONTINUING ED CONSULTING .	CONTINUING ED CONSULTING .	2		,		1	1					1		
13011 MAILING EXPENSES 355		355		250	400	200	,	200	1		800	200		-
13012 OFFICE SUPPLIES 4,516		4,516		2,556	4,120		1		1		-			-
24003 SUMMER SCHOOL TEACHING SUPP. 73,843	73,843			36,953	10,122	2,300		2,300	296	162	1,841	2,300		-
24010 ADULT ED. CONTRACTED SERVICES 12,000	12,000		1	18,700	7,000	14,500		14,500	,	-	14,500	14,500		
25014 CATALOG/HANDBOOK PRINTING 1,453 5,7	1,453		5,5	5,701	1,198	5,000		5,000	150	700	4,150	5,000		
TOTAL OPERATING 507,259 445,659	507,259		445,6	89	454,675	51,900	53,675	105,575	81,786	862	726,22	105,575	,	ı
TOTAL CONT. ED/SUM. SCHOOL 556,671 501,198	556,671		501,1	88	508,550	102,561	57,830	160,392	104,195	22,652	33,544	160,392	0.40	0
														Surplus/
REVENUE 2017 - 2018 2018 - 2019	2017 - 2018		2018 - 2019		2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Rev. Received		Rev. Expected	Rev. Forecast		(Shortfall)
31006 REVENUE - CONTINUING EDUCATIC -	REVENUE - CONTINUING EDUCATIC -	ţ			1				,		,			,
31005 REVENUE - SUMMER SCHOOL (596,321) (62	(596,321)		(62	(621,433)	(197,435)	(46,612)	(53,675)	(100,287)	(120,704)	1	(120,704)	(120,704)		20,417
TOTAL REVENUE (596,321) (62	(596,321)		(62	(621,433)	(197,435)	(46,612)	(53,675)	(100,287)	(120,704)		(120,704)	(120,704)		20,417
NET EXPENSE SUM&CONT. ED (39,649) (1	(39,649)		I)	(120,235)	311,116	55,949	4,155	60,105	(16,509)	22,652	(87,160)	39,688	0.40	20,417

831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857
YR. END	EST.		1		0	0	0	-	65,751	-				(0)	(0)	(0)	-	0	(0)		1	2,400	0			68,152
CURR	STF				1.00	2.00	1.60		58.40			17.50		11.60	2.00	5.00		2.00	1.00	5.33	84.50	2.00	3.80			197.73
FORE-	CAST				220,704	341,860	226,395	165,000	4,939,735	218,000		1,760,210	897,812	942,225	231,451	514,959	22,860	162,218	119,159	362,583	3,128,604	76,061	263,279	15,000		14,608,113
AVAIL	BUD.				0	0	0	162,775	65,751	205,241	t	94,532	133,405	(0)	0	1	,	0	0)	741	181,952	906'9	0	14,358		865,661
ENCUM.	REQUES.	,		,	161,284	249,954	200,273		4,342,934	,	,	1,467,547	1	828,567	204,745	451,010	19,743	141,799	105,410	265,898	2,552,525	60,022	227,378			11,279,087
YTD	EXP				59,420	91,906	26,123	2,225	596,801	12,759	,	198,130	764,407	113,658	26,706	63,949	3,117	20,419	13,749	95,944	394,127	11,533	35,902	642		2,531,517
REV.	BUD.			1	220,704	341,860	226,395	165,000	5,005,486	218,000		1,760,210	897,812	942,225	231,451	514,959	22,860	162,218	119,159	362,583	3,128,604	78,461	263,279	15,000		14,676,265
TRFRS	ADJ.	,			5,907	1	1	1	(47,638)	,		8,035	10,000	(74,645)		30,973	2,844	3,570	2,622	13,359	127,040	f	-			82,066
ORIG	APPRO				214,797	341,860	226,395	165,000	5,053,124	218,000	,	1,752,175	887,812	1,016,870	231,451	483,986	20,017	158,648	116,537	349,224	3,001,564	78,461	263,279	15,000		14,594,199
ACTUAL	2019 - 2020		,	1	214,797	328,215	212,557	82,898	4,948,436	181,190	٠	1,702,788	837,531	026,606	228,031	453,088	*	138,678	103,090	392,836	2,912,501	77,600	249,653	30,984		14,004,842
ACTUAL	2018 - 2019	2	r		207,533	326,228	192,142	164,872	5,158,898	240,916	1	1,536,771	866,160	958,412	253,698	473,260	1		-	411,527	2,712,531	87,839	270,753			13,861,540
ACTUAL	2017 - 2018	,	1	-	202,966	319,072	241,290	105,332	5,330,334	264,300		1,571,386	870,128	1,014,025	250,976	424,945	1	1	1	402,476	2,744,999	86,941	313,265	,		14,142,435
	832 RC - 24 SPECIAL EDUCATION	ASSISTANT PRINCIPAL	PROGRAM DIR. EARLY CHILDHOOD	DIRECTOR	ASSISTANT SUPERINTENDENT SESS	PROGRAM DIR. OF SESS K-12	CURRICULUM SUPERVISION	SUBSTITUTE TEACHERS	SPECIAL CLASS TEACHERS	HOMEBOUND/TUTORIAL	TEACHERS OF THE GIFTED	SPEECH THERAPISTS	SUMMER SCHOOL & PPTs	PSYCHOLOGISTS	SOCIAL CASE WORKER	SCHOOL-BASED SESS FACILITATOR:	SESS ADDITIONAL DAYS	BEHAVIORAL ANALYST	PHYSICAL THERAPIST	PRINCIPAL/DIRECTOR SECRETARY	TEACHER AIDES	TRANSPORTATION DRIVER	NURSES	SUBSTITUTE NURSES		TOTAL PERSONNEL
	RC - 24	11013	21102	21201	21202	21211	21220	21302	21303	21304	21306	21307	21308	21403	21404	21407	21408	21409	21410	21501		21605	41002	41004		
831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	820	851	852	853	854	855	856	857

CURR YR. END 899 STF EST. 900	137	,	- 35,437 903	506 506	906	- 206	Т	- 606	016	- 911	- 912	- 913	- 914	- 915	916	716	- 918	- 616	- 920	- 921	- 922	- 923	- 924	- 925	- 926	- 927	- 928	- 929	- 930	. 931	- 932	- 933	- 934
FORE- C	2,307,392		2,50,792		368.300		1			,	1	1	ì	368,300			87,200	,	,		,	,			87,200	1,180,065	1		•	1			1
AVAIL BUD.	49,427		49,47		358,300	(105,000)	(70,000)		(30,000)	(20,700)	(32,400)	(25,200)	(36,000)	39,000			77,850	(25,000)	(16,100)	(5,500)	(8,000)	(5,750)	(7,000)	(10,500)		1,147,065	(433,000)	(200,000)	(52,000)	(50,000)	(107,000)	(45,000)	(136,500)
ENCUM. REQUES.	2,287,425	1000	2,442		9.406	95,541	64,445	,	27,354	20,700	32,225	24,962	36,000	310,633			8,800	18,084	12,528	4,500	6,267	5,016	5,578	7,345	611,89	25,132	355,579	168,400	44,159	41,999	92,896	40,238	106,518
YTD EXP	5,977		1166		594	9,459	5,555		2,646	1	175	238		18,667			929	916'9	3,572	1,000	1,733	734	1,422	3,156	180,61	7,868	77,421	31,600	7,841	8,001	14,104	4,762	29,982
REV. BUD.	2,342,829	000000	67947,073		368,300					,	1	-	,	368,300			87,200	1		ı				-	87,200	1,180,065			-	,		,	
TRFRS ADJ.					-	1	1	1		,				·			-		,	-	-	-	1	-					-		-	-	,
ORIG APPRO	2,342,829	0.347.670	670,745,4		368,300	t .	1		,	1	*		•	368,300			87,200	•	-	•	1		1	*	87,200	1,180,065	1	•	-	1	•		•
ACTUAL 2019 - 2020	2,232,400	3 333 400	2,432,400		17,607	111,422	56,994	,	29,097	46,797	55,984	36,330	38,856	393,085			13,401	30,119	19,057	4,984	9,490	5,146	7,220	11,874	101,289	39,308	491,931	164,750	48,811	47,106	110,699	41,027	150,185
ACTUAL 2018 - 2019	2,067,272		4,460,41		19,053	214,350	108,362	1	31,358	29,563	56,445	31,987	39,871	530,989			17,023	25,488	12,677	5,854	8,134	5,076	6,942	9,404	93,598	689'06	499,364	216,859	59,325	52,923	80,988	43,166	133,261
ACTUAL 2017 - 2018	1,830,185	1 830 185	201,000,1		32,498	147,118	88,893	E	16,193	26,071	41,902	30,794	28,974	412,443			2,515	22,382	15,876	4,772	7,866	3,900	6,117	9,671	73,098	124,014	461,523	186,970	66,117	37,655	72,501	44,868	115,128
FIXED COSTS	REGULAR PUPIL TRANSPORTATION	TOTALTRANSPORTATION		HEATING FUEL	FUEL OIL - RC25	FUEL OIL - DHS	FUEL OIL - MIDDLESEX	FUEL OIL - MIDDLESEX	FUEL NATURAL GAS - HINDLEY	FUEL OIL - HOLMES	FUEL OIL - OX RIDGE	FUEL OIL - ROYLE	FUEL OIL - TOKENEKE	TOTAL HEATING FUEL		UTILITIES	WATER - RC25	WATER - DHS	WATER - MIDDLESEX	WATER - HINDLEY	WATER - HOLMES	WATER - OX RIDGE	WATER - ROYLE	WATER - TOKENEKE	TOTAL WATER	ELECTRICITY - RC25	ELECTRICITY -GEN. & SOLAR DHS	ELECTRICITY - MIDDLESEX	ELECTRICITY - HINDLEY	ELECTRICITY - HOLMES	ELECTRICITY - GEN. & SOLAR OX RID	ELECTRICITY - ROYLE	ELECTRICITY - TOKENEKE
899 RC - 25 900	52001				63001	63001	63001	63002	63001	63001	63001		63001			- 1	- 1	64001		П	П	64001	64001	64001		64002	64002	64002	64002	64002	64002		64002

RR YR. END F EST.			,				1			13 440				,			-	- 13,440	- 13,440		1,180	15,631		1	4,540	(000,000)	- (38,649)						- 10,229	Surplus/	(Snortiali)		-
FORE. CURR CAST STF	67,200		,	1			,		67.200	38 560		,		,	1		1	38,560	1,373,025		186,820	296,129	12,252,412	15,271	105,259	120,000	12,975,891		1,376,078	1,955,512	268,434	3,600,024	20,624,631		(197 642)	(21,042)	(2,000)
AVAIL BUD.	2,600						,		2.600	13 440							1	13,440	139,605		141,295	15,631	9,959,784		4,540	099'9	10,127,910		-	1,579,730	1	1,579,730	11,935,672		nev. Expected	(27,042)	(3,000)
REQUES.	54,969		ı	,	-	-	,		54.969	38.560							-	38,560	1,036,569			148,065	258,774	-	,	52,505	459,344		,		1		4,093,971				
Y I D EXP	9,631							1	9,631			1		1	1	1	,	-	210,291		46,705	148,063	2,033,854	15,271	105,259	835	2,349,987		1,376,078	375,782	268,434	2,020,294	4,605,217	Description	nev. neceived	1000	(625,1)
REV. BUD.	67,200	ı	1	r		1	1	1	67,200	52,000			1		1			52,000	1,386,465		188,000	311,760	12,252,412	15,271	109,799	000'09	12,937,242		1,376,078	1,955,512	268,434	3,600,024	20,634,860		1	(270,171)	(000,5)
ADJ.		1		1	1	1	-	,	1			ı					-		,		-	1	(15,186)	460	(460)	-	(15,186)		15,186	-		15,186		*	Aujust.		·
APPRO	67,200			•	1	1	1		67,200	52,000		1	,					52,000	1,386,465		188,000	311,760	12,267,598	14,811	110,259	000'09	12,952,428		1,360,892	1,955,512	268,434	3,584,838	20,634,860	o-i-c	(197 642)	(210,101)	(000,5)
	69,395	-			ı	,			69,395	46,799			1	-	1			46,799	1,311,301		182,870	301,733	11,385,127	14,600	123,834	74,004	12,082,166		1,010,789	1,947,793	422,131	3,380,713	19,399,665	2010 - 2020	(337 671)	(3.15,120)	(7,138)
	64,510	1	•	•	-	•	1		64,510	36,253		1	1		1	-		36,253	1,370,936		194,654	317,182	10,940,600	15,750	129,960	40,522	11,638,668		1,033,478	1,858,074	389,291	3,280,843	18,888,707	2018 - 2019	(328.205)	(300,000)	(6,2,9)
	40,568					•			40,568	43,085			r	1	ı			43,085	1,265,527		185,349	327,119	10,612,261	19,204	101,000	67,362	11,312,295		747,421	1,808,916	434,160	2,990,497	17,810,946	2017 - 2018	(319.300)	(anatora)	1
	TELEPHONE - RC25	TELEPHONE - DHS	TELEPHONE - MIDDLESEX	TELEPHONE - HINDLEY	TELEPHONE - HOLMES	TELEPHONE - OX RIDGE	TELEPHONE - ROYLE	TELEPHONE - TOKENEKE	TOTAL TELEPHONE	SEWER SERVICE - RC25	SEWER SERVICE - DHS	SEWER SERVICE - MIDDLESEX	SEWER SERVICE - HINDLEY	SEWER SERVICE - HOLMES	SEWER SERVICE - OX RIDGE	SEWER SERVICE - ROYLE	SEWER SERVICE - TOKENEKE	TOTAL SEWER SERVICE	TOTAL UTILITIES	INSURANCE	PROPERTY INSURANCE	WORKERS COMPENSATION	HEALTH INSURANCE	GENERAL LIABILITY INSURANCE	STUDENT/ATHLETIC INSURANCE	UNEMPLOYMENT COMPENSATION	TOTAL INSURANCE	RETIREMENT	RETIREMENT	FICA/MEDICARE	OTHER POST EMPLOYMENT BENEFIT:	TOTAL RETIREMENT	TOTAL FIXED COSTS	BEVENIIS	REVENUE - OPER DISTRIBUTION	MEDICATO BEIMBIBGEMENT	MEDICALD REIMBORSEMENT
	64003	64003	64003	64003	64003	64003	64003	64003		64004	64004	64004	64004	64004	64004	64004	64004				82001	82002	82003	82004	82006	82007			84001	84002	84004				84005	97007	94000

982 RC-26	6 EARLY LEARNING PROGRAM	ACTUAL	ACTUAL	ACTUAL	ORIG	TRFRS	REV.	VTD	ENCUM.	AVAIL	FORE-	CURR	YR. END
983		2017 - 2018	2018 - 2019	2019 - 2020	APPRO	ADJ.	BUD.	EXP	REQUES.	BUD.	CAST	STF	EST.
984 21102	32 ASSISTANT PRINCIPAL	150,363	153,746	157,205	161,135	1	161,135	43,383	117,753		161,135	1.00	
985 21302	32 SUBSTITUTE TEACHERS	9,150	12,350	7,800	10,000	E	10,000	63		8666	10,000		
986 21303		647,314	692,359	750,740	785,380	(16,520)	768,860	91,144	677,716	0	768,860	8.80	0
987 21603	33 TEACHER AIDES	570,545	625,513	541,199	649,904	(30,204)	619,700	71,852	481,076	66,772	619,700	17.00	
886	TOTAL PERSONNEL	1,377,372	1,483,969	1,456,944	1,606,419	(46,724)	1,559,695	206,441	1,276,544	76,709	1,559,695	26.80	0
686													
990 22003	33 TEXTBOOKS-CONSUMABLES	5,700	811	3,108	5,500	1	5,500		-	5,500	5,500		
991 24011	11 GENERAL TEACHING SUPPLIES	6,572	5,466	2,096	000'9	1	000'9	2,133	2,354	1,513	000'9		'
992 24013	13 SPECIAL EDUCATION TESTING	459	484	1	200	ı	200			200	200		
993 25003	DIS PROFESSIONAL DEVELOPMENT	8,288	11,463	3,464	10,000	1	10,000	-	-	10,000	10,000		
994 25026	26 DUES AND MEMBERSHIPS	200	•	1	1	1			,				
995	TOTAL OPERATING	21,218	18,225	899'8	22,000	1	22,000	2,133	2,354	17,513	22,000		,
966													
997 123020	20 NEW CLASSROOM FURNITURE	1,239	1	1,231		t			-	,	,		
998 73020	20 NEW CLASSROOM FURNITURE	952	792		1,000		1,000	٠		1,000	1,000		,
666	TOTAL EQUIPMENT	2,191	792	1,231	1,000	-	1,000	,	,	1,000	1,000		
1000													
1001	TOTAL EARLY LEARNING PROGRA	1,400,782	1,502,985	1,466,843	1,629,419	(46,724)	1,582,695	208,574	1,278,898	95,223	1,582,695	26.80	0
1002													
1004 143003	03 ELP TUITION	(306,594)	(336,621)	(275,921)	(332,225)	-	(332,225)			,	(242,428)		(89,797)
1005	TOTAL ELP TUITION	(306,594)	(336,621)	(275,921)	(332,225)	,	(332,225)		ı	,	(242,428)		(89,797)
1006													
1008	TOTAL EARLY LEARNING PROGRA	1,094,188	1,166,365	1,190,921	1,297,194	(46,724)	1,250,470	208,574	1,278,898	95,223	1.340.267	26.80	(89.797)
6001													

1010	1012	1013	1014	1015	1016	1017	1018	1019		1021			1024		1026	1027	1028	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	I 1941	1042	1043	1044	1045
YR. END	EST.		(69,169)	(113,025)	(72,085)	(56,313)	(90,297)	(54,396)	(962,59)	(130,192)	(187,200)	(141,920)	(13,973)	(238,000)	(138,577)	(1,365,543)		(20,421)	(155,69)	(32,900)	(16,251)	(67,860)	(19,764)		(96,437)	(366,750)	(335,306)	(129,383)	(1,154,623)		(154,876)	(154,876)		(2,675,042)
CURR	STF		1.00	1.00	1.00	1.00	1.00	1.00	1.00	4.00	00'9	2.00	0.20			19.20													-			-		19.20
FORE-	CAST		691'99	113,025	72,085	56,313	90,297	54,396	63,396	130,192	187,200	141,920	13,973	238,000	138,577	1,365,543		20,421	69,551	32,900	16,251	67,860	19,764	•	96,437	366,750	335,306	129,383	1,154,623		154,876	154,876		2,675,042
AVAIL	BUD.		(69,169)	(113,025)	(72,085)	(56,313)	(90,297)	(54,396)	(63,396)	1		1	(13,973)	(238,000)	(9,855)	(605,777)		(20,421)	(69,047)	(992)	1	,	(45,557)	g	(129,436)		(506,283)		(771,509)		(153,226)	(153,226)		(1,702,244)
ENCUM.	REQUES.		58,534	99,984	62,255	49,815	79,878	48,120	56,081			1	12,067	233,009	1	699,743		1	29,710				6,346		55,757	-	195,687		287,500		130,148	130,148		1,117,391
YTD	EXP		7,635	13,041	9,830	6,498	10,419	6,276	7,315		-		1,905	4,991	9,855	77,765		20,421	39,337	992	-	-	39,211		73,679	-	310,596	-	484,009		23,078	23,078		584,853
REV.	BUD.			-		-	1			i		ī	,	,		,		1	1	•	-		,		-	-	-		1		-			
TRFRS	ADJ.		'	-	-	-		•	-	,	1				-					-		•	-	-	-	-	-				-	-		-
ORIG	APPRO		1	1	-		-	•	,		1				-				-	1	-	-	,	•	-	,	1		-			•		
ACTUAL	2019 - 2020		-	'	1	,	-			•					-				٠	-	ı	1	1			•	'		•		-	-		•
ACTUAL	2018 - 2019		-	1	,	1	-			•			•			•		-	-		•	a.					,		-		-			•
ACTUAL	2017 - 2018		1		1	ı	1		-		-	-	-	•				•	=	1	,	1	•		1	•	•		,		,	,		
1010 1011 RC-28 COVID EXPENSES					I CLASSROOM TEACHER	CLASSROOM TEACHER	CLASSROOM TEACHER	L CLASSROOM TEACHER	CLASSROOM TEACHER	CAMPUS MONITORS	TEACHER AIDES	TECHNOLOGY SUPPORT	NURSES	LPNS	CUSTODIANS	TOTAL PERSONNEL		CURRICULUM DEVELOPMENT	RESOURCE MATERIALS	COMPUTER SOFTWARE & SUPPLIES	POLICE AND FIRE SERVICES		HEALTH SUPPLIES	REGULAR PUPIL TRANSPORTATION	CUSTODIAL SUPPLIES	CONTRACTED JANITORIAL SERVICE		HEALTH INSURANCE	TOTAL OPERATING		NEW COMPUTER EQUIPMENT	TOTAL EQUIPMENT		TOTAL COVID REOPENING
0 1 RC-28	2				6 2810704	7 2810803	8 2810901	9 2810904	0 2811005	1 21602	2 21603	3 11044	41002	5 41003	61001	7	8	9 21312	0 23004	1 25030	35000			5 52001	65001	72001		82003	0		123021	<u>s</u>	4	5
1010	1012	1013	1014	1015	1016	1017	1018	1019	1020	1021	1022	1023	1024	1025	1026	1027	1028	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	1041	1042	1043	1044	1045

Darien Public Schools Budget Projection for 2020-21

Particular Exp. NEISS 2017 - 2018 2019 - 2019 20													
Column C						Budget Projec	tion for 2020	-21					
10 10 10 10 10 10 10 10	SGSWGGAG												
17,810,448 19,222,88 12,823,88 17,879,364 19,321,88 17,879,364 19,321,88 1		2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	Rev. Bud.	Exp	Encumber	Avail. Bud	Exp. Forecast	CURR	Surplus/ (Shortfall)
17,810,346 19,147,818 19,532,388 18,215,318 17,879,346 20,534,940 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,840 20,544,134 20,	Personnel	62,309,998	63,563,744	64,824,885	66,862,133	0	66,862,133	10,351,915	53,695,669	2,814,549	67,750,457	784.11	(888,324)
17810346 19147818 18153318 11787346 15153348 11787346 1515336 17033109 171723015 181941355 17033109 171723015 181941355 17033109 170354015 170													
17810-346 18.888.707 19.399-465 20.634.840 - 2.0653.480 - 4.626.517 4.059.577 11.935.672 20.624.641 - 2.066.24.840 - 4.82.464 12.0.96 377.884 (16.387) 6.573.40 - 6.573.	Operating	19,147,818	19,532,888	18,215,318	17,879,364	53,675	17,933,039	3,377,419	6,792,705	7,762,915	18,941,585	1	(1,008,546)
Total Carlotte 1,000,000	E:	250,010,51	200 000 01	277 000 01	0,010,00		0,00,00						
NAD TOTAL EXPENSES 100,267,402 1,002,157 877,118 482,464 1,0066	navi.i	17,010,740	10,000,101	000,7426,41	20,634,860		20,634,860	4,605,217	4,093,971	11,935,672	20,624,631		10,229
National Polyment Nati	Equipment	998,839	1,002,157	877,118	482,464		482,464	120,966	377,884	(16,387)	637,340	,	(154,876)
REVENUE 2017-2018 2018-2019 2019-2020 Orig Bud Adjust. Rev. Baceived Rev. Especied Rev. Especied Rev. Forecast Control Con	GRAND TOTAL EXPENSES	100.267.602	102 987 496	103 316 986	105 858 871	22 675	105 012 406	19 455 517	000 000 730	27 406 750	107 054 013	707	(2,044,612)
Studied ReVENUE 2017-2019 2018-2019 2019-2020 Orig. Baid Adjust. Rev. Baid. Rev. Expected Rev. Expected Rev. Expected Rev. Expected Clanolom							4						Rev. Surplus/
Simmer School Continuo Cont	- 1	2017 - 2018	2018 - 2019	2019 - 2020	Orig. Bud	Adjust.	ı	Rev. Received		ı	Rev. Forecast		(Shortfall)
CSG-521 CSG-143 CSG-143 CSG-163 CSG-	RC-1 Student Parking Fees	(11,000)	(11,000)	(11,000)	(11,000)		(11,000)	(11,000)		(11,000)	(11,000)	-	
(195,424)	RC-11 Summer School Field Use	(35,000)	(35,000)	(35,000)	- 107	-	- 000					,	
C10,323 C12,644 C16,929 C12,644 C16,929 C12,644 C16,929 C12,644 C16,929 C12,642 C12,643 C12,	RC-12 Building Rental	(95,423)	(89,267)	(54,013)	(61,800)	-	(61,800)	(22,031)		(22,031)	(46,194)		(42,606)
(201,333) (203,01) (216,44) (216,929) - (216,929) -	RC-12 Use of Fields	(144,154)	(143,197)	(71,109)	(140,000)	1	(140,000)	(149,359)	3,704	(149,359)	(173,316)	'	33,316
(596,231) (621,433) (197,435) (46612) (336,73) (100,287) (120,704) (RC-15 Revenue for IT Services	(201,323)	(203,071)	(212,644)	(216,929)	-	(216,929)			(216,929)	(216,929)	,	•
(396.321) (31.2041) (46.612) (33.675) (100.287) (120.704)	RC-20 Revenue for IT Services		-	-	,	-	-		•	,	1	1	,
(366,231) (621,433) (197,445) (46,612) (336,75) (100,287) (120,704)	RC-23 Continuing Education	-	-	,	-		'	1		•	1	-	
(3412,941) (3,427,518) (2,566,258) (2,321,235) - (2,321,235) - - (2,321,235) -	RC-23 Summer School	(596,321)	(621,433)	(197,435)	(46,612)	(53,675)	(100,287)	(120,704)	,	(120,704)	(120,704)	-	20,417
(316,504)	RC-24 Excess Cost Grant*	(3,412,941)	(3,427,518)	(2,566,258)	(2,321,235)	'	(2,321,235)		-	•	(2,321,235)	*	•
(306,594) (334,500) (344,809) (202,642) -	RC-24 ELP Tuition	-			•			ı		-	1	-	
(306,594) (336,621) (375,921) (332,225) . (332,225) .	RC-25 OPEB/Medicare Reimbursement	(319,300)	(334,500)	(344,809)	(202,642)		(202,642)	(1,529)	,	(202,642)	(202,642)	-	-
(\$,122,056) (\$,201,607) (3,768,189) (3,362,443) (3,367,443) (3,416,118) (304,623) 3,704 (712,664) (3,337,448) -	RC-26 Early Learning Program	(306,594)	(336,621)	(275,921)	(332,225)		(332,225)	-	-	-	(242,428)	-	(89,797)
95,145,546 97,785,890 99,548,798 102,496,378 0 102,496,378 18,150,894 64,963,933 21,774,086 104,616,565 784.11	GRAND TOTAL REVENUE	(5,122,056)	(5,201,607)	(3,768,189)	(3,362,443)	(53,675)	(3,416,118)	(304,623)	3,704	(722,664)	(3,337,448)		(78,670)
	NET BUDGET (Appropriation)	95,145,546	97,785,890	99,548,798	102,496,378	0	102,496,378	18,150,894	64,963,933	21,774,086	104,616,565	784.11	(2,120,187)

COSTOR CONTROL CONTROL <th< th=""><th>1086 1087 RC-#</th><th>RESPONSIBILITY CENTER SUMMARY # RC NAME</th><th>ACTUAL 2017 - 2018</th><th>ACTUAL 2018 - 2019</th><th>ACTUAL 2019 - 2020</th><th>ORIG APPRO</th><th>TRFRS ADJ.</th><th>REV. BUD.</th><th>YTD</th><th>ENCUM. REOUES.</th><th>AVAIL BUD.</th><th>FORE-</th><th>CURR</th><th>YR. END EST</th><th>1086</th></th<>	1086 1087 RC-#	RESPONSIBILITY CENTER SUMMARY # RC NAME	ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	ACTUAL 2019 - 2020	ORIG APPRO	TRFRS ADJ.	REV. BUD.	YTD	ENCUM. REOUES.	AVAIL BUD.	FORE-	CURR	YR. END EST	1086
CCC 3 MINGE CONTRICT ACCORDANY (19,12)	1088 RC-1	DHS	12,627,891	12,881,729	13,316,006	13,639,296	(221,054)	13,418,242	1,868,239	11,025,172	524.831	13.418.242	141.47	0	1088
RCC1 MARSA CHARASA (1962)00 (19	1089 RC-2	FITCH ACADEMY	264,668	446,085	471,318	491,883	25,030	516,913	84,273	422,495	10,145	516,913	4.60	0	1089
RCC1 Humburg and the control of the contr	1090 RC-3	MMS	10,183,813	10,231,978	10,343,800	10,612,748	(163,271)	10,449,477	1,448,901	8,634,419	366,156	10,449,476	114.82	0	1090
KCA3 Name 3,100,200 3,51,200 3,	1091 RC-5	Hindley	3,405,446	3,604,442	3,635,150	3,721,394	(21,284)	3,700,111	526,072	3,036,731	137,308	3,623,408	42.04	76,702	1001
CCC1 Colt. Neigh 3.38,745	1092 RC-7	Holmes	3,102,368	3,228,891	3,420,056	3,571,469	(16,051)	3,555,419	516,682	2,836,437	202,299	3,436,990	41.84	118,429	1092
(CO.) CO. CO. </td <td>1093 RC-8</td> <td>Ox Ridge</td> <td>3,389,782</td> <td>3,436,506</td> <td>3,572,668</td> <td>3,705,734</td> <td>(34,225)</td> <td>3,671,509</td> <td>552,043</td> <td>3,031,998</td> <td>87,468</td> <td>3,671,508</td> <td>42.48</td> <td>-</td> <td>1093</td>	1093 RC-8	Ox Ridge	3,389,782	3,436,506	3,572,668	3,705,734	(34,225)	3,671,509	552,043	3,031,998	87,468	3,671,508	42.48	-	1093
CCC1 Column SEASTYN COLUMN SEASTYN COLUMN COLUMN SEASTYN COLUMN	1094 RC-9	Royle	2,951,676	3,041,202	3,153,268	3,252,556	11,492	3,264,048	492,648	2,712,162	59,238	3,263,943	38.89	105	1094
CKC13 Management 1,007/201 1,707/201 1,000/201 1,107/201 1	1095 RC-10	Tokeneke	3,255,211	3,415,221	3,360,380	3,542,778	(130,079)	3,412,699	474,170	2,796,038	142,491	3,344,926	40.97	67,773	1095
KCC14 Montanement 4(2007/201 5(41)-200 3(41)-200 3(41)-200 3(44)-200 <th< td=""><td>1096 RC-11</td><td>Ath. Health & P.E.</td><td>1,807,591</td><td>1,774,324</td><td>1,690,473</td><td>1,851,301</td><td>5,086</td><td>1,856,387</td><td>185,441</td><td>511,546</td><td>1,159,400</td><td>1,797,759</td><td>5.00</td><td>58,628</td><td>1096</td></th<>	1096 RC-11	Ath. Health & P.E.	1,807,591	1,774,324	1,690,473	1,851,301	5,086	1,856,387	185,441	511,546	1,159,400	1,797,759	5.00	58,628	1096
CCC13 Manie 2017 pt 3.00.001 3.00.001 3.00.001 4.	1097 RC 12	Maintenance	4,020,934	3,941,360	3,419,737	3,469,647	(5,998)	3,463,650	767,809	1,685,204	1,010,637	3,463,650	15.50	0	1097
CCC-20 CONTRACTIVATION CONTRACTIVATION <td>1098 RC-13</td> <td>Music</td> <td>261,709</td> <td>269,094</td> <td>262,180</td> <td>295,117</td> <td></td> <td>295,117</td> <td>53,008</td> <td>200,098</td> <td>42,011</td> <td>289,117</td> <td>1.00</td> <td>000'9</td> <td>1098</td>	1098 RC-13	Music	261,709	269,094	262,180	295,117		295,117	53,008	200,098	42,011	289,117	1.00	000'9	1098
CKC16 Tendre limin \$7.06.62 111.12.03 \$1.14.12.03 \$1.	1099 RC-14	Art	112,822	109,228	97,309	111,170	3	111,170	14,825	26,132	70,213	111,170	1		1099
	1100 RC-15	Tech Plan	3,268,252	3,112,152	3,444,484	2,867,734	34,692	2,902,426	1,184,752	1,423,307	294,366	2,906,924	12.00	(4,498)	1100
RCC12 Remint PR9.231 82.92.00 8	1101 RC-16	Admin	876,863	694,950	944,889	873,686	10,177	883,863	200,164	593,537	90,162	883,863	2.60	0	1101
RCC10 Controlled Controlled Septimination 1,20,204.0 1,20,204.	1102 RC-17	Health	792,521	854,727	842,321	824,101	3,099	827,200	133,987	625,831	67,382	827,200	10.00	0	1102
RC2D Conneciment 2,415,22 2,20,339 2,417,239 2,4	1103 RC-18	Personnel	940,564	1,227,494	942,086	1,008,931	441,451	1,450,382	202,386	559,937	688,059	1,368,487	3.27	81,895	1103
(CC.2) Timelysists 198,027 198,264	1104 RC-19	Curriculum	2,418,322	2,369,939	2,411,292	2,270,330	(2,082)	2,268,248	396,834	1,652,968	218,446	2,268,248	17.50	0	1104
(CG.2) Charles and Annel (CG.2)	1105 RC-20	Finance	586,022	589,547	588,511	656,768	23,572	680,341	166,976	453,066	867'09	680,340	00'9	0	1105
RC22 Circle Ed. Ed. Dec. CALCAL STAND 40.358 4,250 110.3541 T.S. 100.3241 8,505 10.05.241 CALCAL STAND 4,505 10.05.241	106 RC-21	Library/Media	173,267	182,616	159,838	180,009	(52)	179,957	51,842	19,861	108,254	179,957			1100
RC-24 STEAGE STATES 10,2,50 CALL	107 RC-22	Tech Ed.	47,799	40,358	42,501	108,243	1	108,243	8,995	4,263	94,985	108,243		,	1107
RC2-25 Fixed Exponses 20.64.27.064 19.99.66.05 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.64.27.064 20.65.19.109 20.04.27.004 20.64.27.064 20.64.27.064 20.64.27.064 20.66.27.064	108 RC-23	Cont. Ed	556,671	861,108	508,550	102,561	57,830	160,392	104,195	22,652	33,544	160,392	0.40	0	1108
RC25 Fived Leptunes 178,0946 18,885,707 1,902,950 2,064,860 1,902,950 2,064,860 1,902,950 2,064,860 1,902,950 2,064,860 1,902,950 2,064,860 1,002,950 2,064,860 1,002,950 2,064,860 1,002,950 2,064,860 1,102,960 2,064,862 1,102,960 2,064,862 1,102,960 2,064,862 1,102,960 2,064,862 1,102,960 2,064,862 1,102,960 2,064,862 1,102,960 2,064,862 <t< td=""><td>109 RC-24</td><td>SPED</td><td>26,011,682</td><td>26,642,764</td><td>25,823,660</td><td>26,437,084</td><td>82,066</td><td>26,519,150</td><td>3,622,630</td><td>16,196,115</td><td>6,700,404</td><td>26,300,891</td><td>197.73</td><td>218,259</td><td>1109</td></t<>	109 RC-24	SPED	26,011,682	26,642,764	25,823,660	26,437,084	82,066	26,519,150	3,622,630	16,196,115	6,700,404	26,300,891	197.73	218,259	1109
RC-25 COVID ENTRY DEPRINGE 1,00,782 1,400,782 1,400,782 1,400,782 1,400,782 1,100,782 0,50,238 1,117,291 1,117,291 0,50,249 0,50,	110 RC-25	Fixed Expenses	17,810,946	18,888,707	19,399,665	20,634,860	1	20,634,860	4,605,217	4,093,971	11,935,672	20,624,631		10,229	1110
RC-2 Divide Acidente 100,267,406 10,287,	111 KC-26	COVID EVERNICES	1,400,782	1,502,985	1,466,843	1,629,419	(46,724)	1,582,695	208,574	1,278,898	95,223	1,582,695	26.80	0	Ξ
RC-1 FERSONNEL SIMMARY AUTOLAL ACTUAL <	277	COVID EARENSES							284,833	1,11,1,391	(1,702,244)	2,675,042	19.20	(2,675,042)	1112
RC 2 PERSONNEL SUMMARY ACT 10AL	S 1	IOIALACIUAL	100,267,602		103,316,986	105,858,821	53,675	105,912,496	18,455,517	64,960,229	22,496,750	107,954,013	784.11	(2,041,517)	1113
RC-1 Diright Bigh School 12,278,407 12,008,204 13,277,857 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,161,221 13,101,220 23,101,220,28 32,883,23 38,883,23 <t< td=""><td></td><td></td><td>ACTUAL 2017 - 2018</td><td>ACTUAL 2018 - 2019</td><td>2019 - 2020</td><td>APPRO</td><td>ADI</td><td>REV.</td><td>YID</td><td>ENCUM.</td><td>AVAIL</td><td>FORE</td><td>CURR</td><td>YR. END</td><td>1114</td></t<>			ACTUAL 2017 - 2018	ACTUAL 2018 - 2019	2019 - 2020	APPRO	ADI	REV.	YID	ENCUM.	AVAIL	FORE	CURR	YR. END	1114
RC-2 Finel Academy 240,668 362,673 382,833 382,730 250,00 382,100 382,832 382,833 382,832 382,832 382,832 382,832 382,832 382,832 382,832 382,833 10,019,933 382,100 386,730 410,750 386,710	25	Г	12.378.407	12.608.428	13 098 294	13 377 857	1989 917	13 161 221	1814618	11 000 342	346.262	13 161 221	141 47		9111
RC-5 Middlescw Middle School 10,132,028 10,136,029 10,216,029 10,216,039 3,64,138 8,620,408 8,620,408 3,01,124 10,136,039 3,64,138 8,620,408 3,01,136 <	117 RC-2	Fitch Academy	240,668	360,675	382,833	385.720	25,030	410.750	52.030	358.719	0	410 750	4 60		1117
RC-5 Hundley School 3.345,693 3.346,593 3.644,138 5.04,138 5.04,884 3.015,807 1.346,993 RC-8 Organisar 3.002,347 3.312,092 3.456,644 3.496,443 2.804,353 2.828,83 7.73 3.132,002 RC-8 Organisar S.002,344 3.345,284 3.495,444 3.205,883 7.73 1.873 3.205,883 7.74 7.73 7.	118 RC-3	Middlesex Middle School	10,093,325	10,132,028	10,286,024	10,511,944	(163,271)	10,348,673	1,419,093	8,620,408	309,172	10,348,672	114.82	0	1118
RC-1 Hollens School 3.525,704 3.512,092 (16,051) 3.496,042 480,455 2.822,286 1.525,504 3.505,709 3.547,507 3	119 RC-5	Hindley School	3,345,693	3,546,513	3,588,225	3,665,993	(21,856)	3,644,138	504,854	3,015,807	123,476	3,567,435	45.04	76,702	1119
RC-8 Ox Ridge School 3.9.17.821 3.34.522 3.62.579 3.6.17.667 514.410 3.05.583 77.374 3.9 RC-0 Royle School 3.9.95.571 3.19.5.79 3.105.79 3.6.176.27 4.8.716 2.706.84 4.865.5 3.56.667 3.105.79 4.87.70 2.706.84 4.865.5 3.205.70 3.	120 RC-7	Holmes School	3,032,547	3,159,280	3,357,775	3,512,092	(16,051)	3,496,042	480,455	2,828,286	187,301	3,377,613	41.84	118,429	1120
RC-2 Royle School 2.902.04 2.905.571 3.115.221 3.204.256 3.204.256 2.905.044 2.905.571 3.115.221 3.204.505 3.204.256 2.905.044 48.655 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 3.204.505 1.004.604 1.104.606 1.104.607 1.104.607 3.204.505 1.004.909 3.204.205 1.004.609 3.204.205 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.607 3.204.209 1.004.909 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.004.604 1.00	121 RC-8	Ox Ridge School	3,337,821	3,384,522	3,525,604	3,652,713	(35,046)	3,617,667	514,410	3,025,883	77,374	3,617,666	42.48	-	1121
RC-10 Tokenske School 3,304,562 3,324,759 3,439,661 438,734 (130,790) 3,339,661 438,734 1,120,690 3,339,661 438,739 2,776,235 1,12,97 3,404,502 1,104,67 1,104,67 1,104,67 1,104,99 1,104,67 1,104,99 1,104,67 1,104,99 <td>122 RC-9</td> <td>Royle School</td> <td>2,902,904</td> <td>2,995,571</td> <td>3,115,221</td> <td>3,205,759</td> <td>8,467</td> <td>3,214,226</td> <td>458,716</td> <td>2,706,854</td> <td>48,655</td> <td>3,214,121</td> <td>38.89</td> <td>105</td> <td>1122</td>	122 RC-9	Royle School	2,902,904	2,995,571	3,115,221	3,205,759	8,467	3,214,226	458,716	2,706,854	48,655	3,214,121	38.89	105	1122
RC-11 Physical Education 1,014,667 1,022,17 1,046,944 1,126,149 5,808 1,125,776 147,793 47,294 504,999 1 RC-12 Maintenance 1,673,810 1,673,810 1,673,810 1,673,810 1,673,914 1,603,113 45,294 504,999 1 RC-13 Anticenance 1,673,810 1,673,810 1,673,810 1,713,408 209,978 - 209,978 20,978 - 209,978 - 209,978 - 4,848 RC-14 Art Act 1,112,996 1,119,996 1,099,917 2,581 1,124,670 1,848 -	123 RC-10	Tokeneke School	3,204,562	3,363,687	3,324,759	3,489,740	(130,079)	3,359,661	458,739	2,776,325	124,597	3,291,888	40.97	67,773	1123
RC-12 Musine 1,675,810 1,635,810 1,635,810 1,635,810 1,635,810 1,635,810 1,635,810 1,635,810 1,635,910 1,635	124 RC-11	Physical Education	1,014,667	1,072,217	1,046,944	1,120,690	5,086	1,125,776	147,793	472,984	504,999	1,067,148	5.00	58,628	1124
RC-15 Music 182,339 193,213 191,326 209,978 - 200,978 - 203,10 184,820 48.48 RC-14 Art Cr.14 Art - 200,978 - 200,978 -	125 RC 12	Maintenance	1,673,810	1,688,088	1,711,546	1,662,149	5,863	1,668,013	432,909	1,079,092	156,012	1,668,013	15.50	0	1125
RC-16 Administration 1,040,728 988,196 1,119,996 1,099,917 22,581 1,122,498 289,213 825,933 7,333 RC-16 Administration 41,2412 273,333 445,334 440,333 10,177 450,512 120,467 330,44 0 RC-17 Health 741,256 287,374 774,501 3,099 777,600 117,835 618,563 41,202 RC-18 Poresonnel 1,770,274 864,336 91,443 1,332,682 191,472 550,44 610,536 RC-20 Finance 1,770,074 864,336 1,935,467 (18,32) 35,549 <t< td=""><td>126 RC-13</td><td>Music</td><td>182,339</td><td>193,213</td><td>191,326</td><td>209,978</td><td></td><td>209,978</td><td>20,310</td><td>184,820</td><td>4,848</td><td>209,978</td><td>1.00</td><td>0</td><td>1126</td></t<>	126 RC-13	Music	182,339	193,213	191,326	209,978		209,978	20,310	184,820	4,848	209,978	1.00	0	1126
RC-15 Inclusionagy 1,12,458 1,12,458 1,12,458 7,333 7,333 RC-16 Administration 1,12,415 1,12	127 RC-14	Art		•					-		1	-		-	1127
KC-10 Administration 412,412 275,334 445,335 10,177 450,112 120,467 330,045 450,318 440,535 10,177 450,512 120,467 330,045 4,124,12 RC-17 Health 841,436 1,362,467 784,503 3099 77,766 11,783 41,241 77,766 11,783 41,241 77,766 11,782 41,241 77,766 11,782,242 11,282,463 11,282,483	128 RC-15	Technology	1,040,728	988,196	1,119,996	1,099,917	22,581	1,122,498	289,213	825,953	7,333	1,116,966	12.00	5,532	1128
RC-10 Feature	129 RC-16	Administration	412,412	273,393	455,384	440,335	10,177	450,512	120,467	330,045	0	450,512	2.60	0	1129
RC-20 Finance 612,45 1,504,14 80,6134 1,512,14 80,6134 1,512,14 1,5	130 RC-17	Health	741,736	190,108	/89,174	1/4,501	3,099	009777	117,835	618,563	41,202	777,600	10.00	0	1130
RC-20 Currenum L/A/042A 1,598,534 1,594,64 1,504,64 1,502,842 334,504 1,506,48 1,506,41 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 1,506,48 <	131 RC-18	rersonnei	813,143	1,130,714	864,330	111,231	441,451	1,352,682	191,402	550,644	610,636	1,270,787	3.27	81,895	1131
RC-24 Printance 106,076 453,066 37,323 60,646 106,076 453,066 37,323 6 RC-24 Continuing Education 49,412 55,539 35,876 50,661 4,155 54,817 22,410 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 10,618 21,790 <td< td=""><td>132 RC-19</td><td>Curriculum</td><td>1,770,926</td><td>1,906,198</td><td>1,898,354</td><td>1,954,674</td><td>(1,832)</td><td>1,952,842</td><td>324,504</td><td>1,568,458</td><td>59,880</td><td>1,952,842</td><td>17.50</td><td>0</td><td>1132</td></td<>	132 RC-19	Curriculum	1,770,926	1,906,198	1,898,354	1,954,674	(1,832)	1,952,842	324,504	1,568,458	59,880	1,952,842	17.50	0	1132
NCC21 Continuing Education 49,412 25,539 20,015	133 RC-20	r in	755,257	227,407	513.0	632,893	23,572	626,466	166,076	453,066	37,323	656,465	00.9	0	1133
RC-24 Special Education 14,142,315 13,861,540 14,004,842 14,504,199 82,066 14,676,285 2,531,517 11,279,087 865,661 1 RC-26 Early Learning Program 1,377,372 1,483,969 1,456,944 1,606,419 4,677,24) 1,559,695 2,631,517 11,279,087 865,661 RC-28 Early Learning Program 1,377,372 1,483,969 1,456,944 1,606,419 4,677,24) 1,559,695 2,6441 1,276,534 76,709 RC-28 COVID EXPRISES 777,679 777,689 777,689 777,689 777,689 777,689 TOTAL PERSONNET 6,732,41 6,183,685 6,627,13 1,032,634 7,01,580	135 RC-23	Continuing Education	215,2	55 530	53 876	506,7	(7C)	2,613	32 410	757.7	01901	2,613	, 0		1134
RC26 Early Learning Program 1,377,372 1,483,369 1,456,944 1,606,419 46,724) 1,559,695 206,441 1,276,544 76,709 RC28 COVID EXPENSES	1136 RC-24	Special Education	14.142.435	13.861.540	14.004.842	14.594.199	82.066	14 676 265	2 531 517	11 279 087	865,661	14 608 113	197.73	251 89	9811
RC-28 COVID EXPENSES		Early Learning Program	1,377,372	1,483,969	1,456,944	1,606,419	(46,724)	1,559,695	206.441	1.276.544	76.709	1.559.695	26.80	0	1137
TOTAL PERSONNET. 62 300 908 63 563 711 61 824 885 652 133 0 65 657 133 10 351 015 52 508 500 301 500		COVID EXPENSES							77,765	699,743	(777,509)	1,365,543	19.20	(1,365,543)	1138
65,505,00	1139	TOTAL PERSONNEL	62,309,998	63,563,744	64.824.885	66.862.133	0	66.862.133	10.351.915	53.695.669	2.814.549	750.457	784 11	(F88 324)	1130

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ORIG APPRO

ACTUAL 2019 - 2020

ACTUAL 2018 - 2019

ACTUAL 2017 - 2018

OPERATING SUMMARY RC NAME

Darien High School

RC-3 RC-3 RC-1 RC-1 RC-1 RC-13 RC-13

249,484

(154,876)

Darien Public Schools FY 21

October Accounting Adjustments/Reconciliations Requires Superintendent Approval per policy 3050

Broad Category	<u>Description</u>	RC	ORG	OBJECT	<u>TO</u>	FROM	<u>Description</u>
Purchased Services	Police and Fire	5	00520506	035000	\$ 572.00		Additional Police for re-opening of schools
Purchased Services	Police and Fire	8	00820806	035000	\$ 821.00		Additional Police for re-opening of schools
Purchased Services	Police and Fire	9	00920906	035000	\$ 3,025.00		Additional Police for re-opening of schools
Purchased Services	Police and Fire	1	00120108	035000		\$ 4,418.00	Additional Police for re-opening of schools
Salaries	Campus Monitors	1	00110108	021602	\$ 6,779.00		Adjustment to account for turnover
Salaries	Foreign Language Teachers	1	00110124	021301		\$ 2,486.00	Adjustment to account for turnover
Salaries	Math Teachers	1	00110130	021301		\$	Adjustment to account for turnover
Salaries	Bursar/Admin	1	00110108	021501		\$ 3,300.00	Adjustment to account for turnover
Salaries	Principal/Director Secretary	1	00110108	011013		\$ 752.00	Adjustment to account for turnover
Salaries	Tech Ed Teachers	1	00110144	021301	\$ 1,037.00		Tech Ed Supervisor Staff Change
Salaries	Curriculum Supervision	1	00110108	021220		\$ 1,037.00	Tech Ed Supervisor Staff Change
Salaries	Classroom Teachers	1	00110138	021301	\$ 2,642.40		DLC
Salaries	Certified Staff Change	18	01812009			\$ 2,642.40	
Salaries	Principal/Director Secretary	3	00310307	021501	\$ 1,483.21		Additional hours
Salaries	Teacher Aide	8	00810806	021603		\$ 1,483.21	Additional hours
Salaries	Teacher Aide	10	00910906	021603	\$ 310.00		Additional hours
Salaries	Teacher Aide	8	00810806	021603		\$ 310.00	Additional hours
Salaries	Custodian	10	01011006	061001	\$ 415.00		Shift of staff member
Salaries	Custodian	9	00910906	061001		\$ 115.00	Shift of staff member
Salaries	Custodian	12	01212009	061003		\$ 300.00	Shift of staff member
Salaries	Principal/Director Secretary	24	02412009	021501	\$ 1,800.00		Additional Hours Secretary Help
Salaries	Teacher Aide	24	02410906	021603		\$ 1,800.00	Additional Hours Secretary Help
Salaries	Turnover	18	01812009	011024	\$ 3,418.00		Turnover
Salaries	Classroom Teachers	1	00110130	021301		\$ 776.00	Turnover
Salaries	Classroom Teachers	1	00110138	021301		\$ 2,642.00	Turnover
Salaries	Turnover	18	01812009	011024	\$ 30,204.00		Turnover
Salaries	Teacher Aide	26	02612009	021603		\$ 30,204.00	Turnover
Property Services	HVAC	12	01223009	072048	\$ 13,109.00		Ox Ridge Boiler Repair
Property Services	Operation of Vehicles	12	01223009	065002		\$ 13,109.00	Ox Ridge Boiler Repair
Property Services	HVAC	12	01223009	072048	\$ 12,000.00		HVAC Filters
Property Services	Contracted Services	12	01223009	072001		\$ 12,000.00	HVAC Filters
Property Services	Repairs and Service	15	01522009	072044	\$ 4,970.00		Chromebook repairs
Property Services	Miscellaneous Repairs	12	01223009	072019		\$ 4,970.00	Chromebook repairs

Darien Public Schools FY 21 October Budget Transfers Requires BOE Approval per policy 3050

Broad Category	Description	RC	ORG	OBJECT	TO	FROM	<u>Description</u>
COVID	Classroom Teachers	28	02810503	021301	\$ 66,169.00		To cover added 3rd Grade COVID Section at Hindley
Salaries	Classroom Teachers	5	00510505	021301		\$ 66,169.00	To cover added 3rd Grade COVID Section at Hindley
COVID	Health Insurance	28	02832009	082003	\$ 9,033.40		To cover insurance benefits for 3rd Grade COVID Section at Hindley
Salaries	Classroom Teachers	5	00510505	021301		\$ 9,033.40	To cover insurance benefits for 3rd Grade COVID Section at Hindley
COVID	Classroom Teachers	28	02810702	021301	\$ 113,025.00		To cover added 2nd Grade COVID Section at Holmes
Salaries	Classroom Teachers	7	7107797	021301		\$ 113,025.00	To cover added 2nd Grade COVID Section at Holmes
COVID	Classroom Teachers	28	02811005	021301	\$ 63,396.00		To cover added 5th Grade COVID Section at Tokeneke
Salaries	Classroom Teachers	10	01011097	021301		\$ 63,396.00	To cover added 5th Grade COVID Section at Tokeneke
COVID	Health Insurance	28	02832009	082003	\$ 9,033.40		To cover insurance benefits for 5th Grade COVID Section at Tokeneke
Salaries	Classroom Teachers	5	00510505	021301		\$ 9,033.40	To cover insurance benefits for 5th Grade COVID Section at Tokeneke
COVID	Classroom Teachers	28	02810904	021301	\$ 54,396.00		To cover added 4th grade COVID section at Royle
Other Purchased Svs	Regular Transportation	25	02532009	052001	,	\$ 35,437.00	Savings from School year shortened from 180 to 177 days
Revenue	DSS Revenue	23	02322009	31005		\$ 18,959.00	Additional DSS revenue generated
Property Services	Repairs and Maintenac	15	01522009	072004	\$ 10,000.00		Outsourced Chromebook Repairs
Salaries	Turnover	18	01812009	011024		\$ 10,000.00	Outsourced Chromebook Repairs

Monthly Financial Report Through September 2020 Darien Board of Education

Report Through September 2020 Highlights of Monthly Financial

The financial report currently shows a year-end deficit of \$(2,120,187) or 2.07%.

RC's	Forecast
General Education RC's	\$426,393
Special Education RC's	\$128,462
Re-opening expenditures	\$(2,675,042)
Total	\$(2,120,187)

COVID 19 Re-opening Expenses

Category	Operating Fund	Grants	Total Spending	Less Grants	Less Proposed Transfers	Total
Staffing	\$1,515,347	\$12,497	\$1,527,844	\$(12,497)	\$(315,052)	\$1,200,295
Facilities	\$834,508	\$368,160	\$1,202,668	\$(368,160)	\$0	\$834,508
Technology	\$187,776	\$92,611	\$280,387	\$(92,611)	\$0	\$187,776
Athletics	\$67,860	\$0	\$67,860	0\$	\$0	\$67,860
Transportatio n	0\$	\$8,840	\$8,840	\$(8,840)	\$0	0\$
Materials	\$69,551	\$0	\$69,551	\$0	\$0	\$69,551
Total	\$2,675,041	\$482,108	\$3,157,149	\$(482,108)	\$(315,052)	\$2,359,989

Change in Re-opening Expenses

August Financial Report:

\$2,089,211

(operating plus grants) \$2,842,098

September Forecast of

Expenditures

Reopening



Facilities (\$195,597): Athletics: (\$366,750): Contracted Services 4.0 FTE Campus Additional Staff (\$537,435):

Reduction in

forecasted

benefits,

Cleaning 2.0 FTE Technicians 6.0 FTE Lunch Monitors Monitors

development and

materials:

curriculum

YMCA rental swimming (\$67,860) for Plexiglas Shields for Lunch **Exhaust Fan Repairs** Storage

Police PPE's



Proposed Transfer:

\$315,052

Salaries: The negative variance within salaries is largely attributed to the following

K-5 Enrollment Sections: \$262,900	Rental Custodial Overtime: \$13,400	Weight Room: \$6,275	Intramurals: \$35,354	Salary Savings/Turnover: \$122,800	Contract Support: \$36,490	Re-opening Costs: \$(1,365,543)	Total Salary Forecast: \$(888,324)

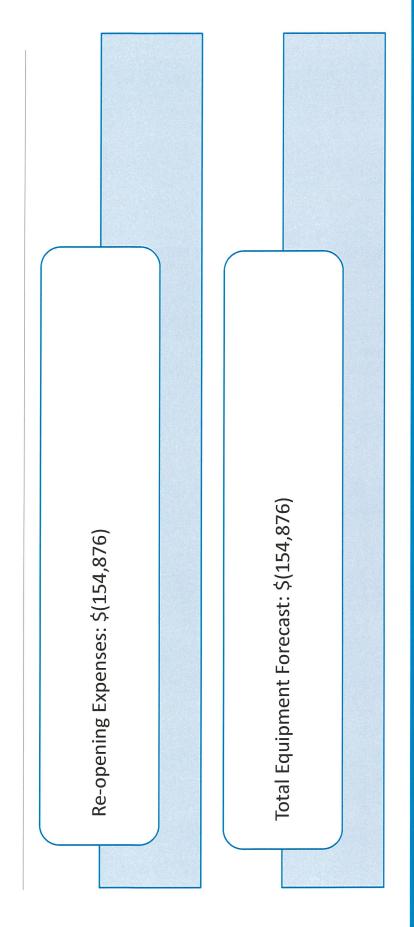
Operating: The negative variance within operating is largely attributed to the following

Repairs and Service: \$(10,030)	Music Transportation: \$6,000	Non Public Tuition: \$150,107	Re-opening Expenses: \$(1,154,623)	Total Operating Forecast: \$(1,008,546)	

Fixed: The positive variance within fixed is largely attributed to the following

Regular Transportation: \$35,438	Property Insurance: \$1,180	Workers Compensation: \$15,631	Student Accident Insurance: \$4,540	Unemployment Insurance: \$(60,000)	Utilities: \$13,440	Total Fixed Forecast: \$10,229

Equipment: The negative variance within Equipment is largely attributed to the following



Revenue: The negative variance within revenue is largely attributed to the following

Building Rentals: \$(42,606)	Field Rentals: \$33,316	Summer School: \$20,417	ELP Tuition: \$(89,797)	Total Revenue Forecast: \$(78,670)

Transfers for BOE Consideration and Approval

Account	Broad Category	0	From	Reason
Classroom Teachers	COVID	\$66,169		To cover added 3 rd Grade COVID section at Hindley. Savings from reduced section at Hindley 5 th grade due to enrollment.
Classroom Teachers	Salaries		\$66,169	To cover added 3 rd Grade COVID section at Hindley. Savings from reduced section at Hindley 5 th grade due to enrollment.
Health Insurance	COVID	\$9,033		To cover added 3 rd Grade COVID section at Hindley Health Insurance. Savings from reduced section at Hindley 5 th grade due to enrollment.
Classroom Teachers	Salaries		\$9,033	To cover added 3 rd Grade COVID section at Hindley Health Insurance. Savings from reduced section at Hindley 5 th grade due to enrollment.
Classroom Teachers	COVID	\$113,025		To cover added 2 nd Grade COVID section at Holmes. Savings from reduced section at Holmes Kindergarten due to enrollment.
Classroom Teachers	Salaries		\$113,025	To cover added 2 nd Grade COVID section at Holmes. Savings from reduced section at Holmes Kindergarten due to enrollment.
Classroom Teachers	COVID	968'89\$		To cover added 5th Grade COVID section at Tokeneke. Savings from reduced section at Tokeneke Kindergarten due to enrollment.
Classroom Teachers	Salaries		968'89\$	To cover added 5th Grade COVID section at Tokeneke. Savings from reduced section at Tokeneke Kindergarten due to enrollment.

Transfers for BOE Consideration and Approval

Account	Broad Category	То	From	Reason
Health Insurance	COVID	\$9,033		To cover added 5 th Grade COVID section at Tokeneke Health Insurance. Savings from reduced section at Tokeneke Kindergarten due to enrollment.
Classroom Teachers	Salaries		\$9,033	To cover added 5 th Grade COVID section at Tokeneke Health Insurance. Savings from reduced section at Tokeneke Kindergarten due to enrollment.
Classroom Teachers	COVID	\$54,396		To cover added 4 th Grade COVID section at Royle
Regular Transportation	Other Purchased Svs		\$35,437	Savings from School Year shortened from 180 days to 177 days
Summer School Revenue	Revenue		\$18,959	Additional DSS revenue generated above budget
Repairs and Service	Property Services	\$10,000		Repairs to chromebooks
Turnover	Salaries		\$10,000	Salary Savings

Connecticut State Department of Education Bureau of Fiscal Services

		(1)	(2)	(3)	(4)	(5)
District Code	District Name	NCE 2019-2020	Average Daily Membership (ADM) 2019-2020	NCEP 2019-2020 (Col 1 / Col 2)	State Agency Placement Basic Contribution (Col 3, Rounded)	Local Initiated Placement Basic Contribution (Col 3 x 4.5, Rounded)
		2010 2020	2010 2020	001 2)	(Nouridea)	(tourided)
001	ANDOVER	8,872,689	421.05	21,072.77	21,073	94,827
002	ANSONIA	38,387,152	2,442.85	15,714.08	15,714	70,713
003 004	ASHFORD AVON	11,246,710	544.82	20,642.98	20,643	92,893
004	BARKHAMSTED	56,015,972 9,682,729	3,184.37 489.58	17,590.91 19,777.62	17,591 19,778	79,159 88,999
007	BERLIN	50,182,944	2,784.11	18,024.77	18,025	81,111
008	BETHANY	14,378,694	760.90	18,896.96	18,897	85,036
009	BETHEL	49,312,842	3,102.29	15,895.63	15,896	71,530
011	BLOOMFIELD	51,711,272	2,335.70	22,139.52	22,140	99,628
012	BOLTON	13,732,414	714.56	19,218.00	19,218	86,481
013	BOZRAH	5,731,737	266.63	21,496.97	21,497	96,736
014	BRANFORD	56,855,191	2,829.03	20,097.06	20,097	90,437
015 017	BRIDGEPORT BRISTOL	304,779,849 130,334,012	19,882.37 8,165.83	15,329.15	15,329	68,981
017	BROOKFIELD	43,610,585	2,652.13	15,960.90 16,443.61	15,961 16,444	71,824 73,996
019	BROOKLYN	19,038,946	1,242.47	15,323.47	15,323	68,956
021	CANAAN	3,552,823	108.40	32,775.12	32,775	147,488
022	CANTERBURY	11,568,449	648.02	17,851.99	17,852	80,334
023	CANTON	27,058,187	1,547.63	17,483.63	17,484	78,676
024	CHAPLIN	5,980,252	237.07	25,225.68	25,226	113,516
025	CHESHIRE	70,902,995	4,152.42	17,075.10	17,075	76,838
026	CHESTER	9,135,533	405.43	22,532.95	22,533	101,398
027 028	CLINTON COLCHESTER	32,045,294	1,660.78	19,295.33	19,295	86,829
028	COLEBROOK	41,084,416 3,757,296	2,373.49 169.68	17,309.71 22,143.42	17,310 22,143	77,894
030	COLUMBIA	11,732,510	620.05	18,921.88	18,922	99,645 85,148
031	CORNWALL	4,843,500	110.40	43,872.28	43,872	197,425
032	COVENTRY	27,765,537	1,673.21	16,594.17	16,594	74,674
033	CROMWELL	31,723,457	2,030.27	15,625.24	15,625	70,314
034	DANBURY	149,909,020	11,729.03	12,781.02	12,781	57,515
035	DARIEN	101,410,626	4,729.12	21,443.87	21,444	96,497
036 037	DEEP RIVER DERBY	11,673,684	560.55	20,825.41	20,825	93,714
037	EASTFORD	24,757,625 4,032,323	1,418.07 186.00	17,458.68 21,679.16	17,459 21,679	78,564
040	EAST GRANBY	16,859,034	855.28	19,711.71	19,712	97,556 88,703
041	EAST HADDAM	20,818,125	1,025.18	20,306.80	20,307	91,381
042	EAST HAMPTON	31,283,986	1,884.58	16,599.98	16,600	74,700
043	EAST HARTFORD	112,429,790	8,116.49	13,852.02	13,852	62,334
044	EAST HAVEN	52,191,396	3,247.80	16,069.77	16,070	72,314
045	EAST LYME	46,178,220	2,562.08	18,023.72	18,024	81,107
046 047	EASTON	25,401,507	1,274.17	19,935.73	19,936	89,711
047	EAST WINDSOR ELLINGTON	24,582,852 39,242,753	1,129.03 2,686.10	21,773.43 14,609.57	21,773 14,610	97,980 65.743
049	ENFIELD	82,998,951	5,338.06	15,548.52	15,549	65,743 69,968
050	ESSEX	14,322,877	659.97	21,702.32	21,702	97,660
051	FAIRFIELD	185,275,094	9,669.85	19,160.08	19,160	86,220
052	FARMINGTON	71,338,686	4,097.18	17,411.66	17,412	78,352
053	FRANKLIN	4,020,636	220.36	18,245.76	18,246	82,106
054	GLASTONBURY	105,910,761	5,940.12	17,829.73	17,830	80,234
056 057	GRANBY GREENWICH	30,001,910	1,757.74	17,068.46	17,068	76,808
057	GRISWOLD	204,739,464 25,643,132	8,817.44 1,633.99	23,219.83 15,693.57	23,220 15,694	104,489 70,621
555	J	20,040,102	1,000.00	10,000.07	15,054	70,621

Connecticut State Department of Education Bureau of Fiscal Services

		(1)	(2)	(3)	(4) State Agency	(5) Local Initiated
District Code	District Name	NCE 2019-2020	Average Daily Membership (ADM) 2019-2020	NCEP 2019-2020 (Col 1 / Col 2)	Placement Basic Contribution (Col 3, Rounded)	Placement Basic Contribution (Col 3 x 4.5, Rounded)
Oodc	Name	2019-2020	2019-2020	COI 2)	(Nounded)	Rounded)
059	GROTON	77,145,364	4,681.00	16,480.53	16,481	74,162
060	GUILFORD	60,901,342	3,284.00	18,544.87	18,545	83,452
062 063	HAMDEN HAMPTON	127,139,758 3,586,526	6,362.32 134.07	19,983.24	19,983	89,925
064	HARTFORD	402,430,532	19,788.81	26,751.14 20,336.27	26,751 20,336	120,380 91,513
065	HARTLAND	5,251,159	233.07	22,530.39	22,530	101,387
067	HEBRON	24,248,268	1,330.44	18,225.75	18,226	82,016
068	KENT	6,939,100	241.56	28,726.20	28,726	129,268
069	KILLINGLY	40,318,263	2,211.37	18,232.26	18,232	82,045
071	LEBANON	19,117,134	952.01	20,080.81	20,081	90,364
072	LEDYARD	36,461,130	2,375.22	15,350.63	15,351	69,078
073 074	LISBON	9,510,927	569.81	16,691.40	16,691	75,111
074	LITCHFIELD MADISON	18,621,446 55,533,552	883.11 2,625.47	21,086.21 21,151.85	21,086 21,152	94,888
077	MANCHESTER	127,648,689	7,583.23	16,833.02	16,833	95,183 75,749
078	MANSFIELD	34,757,873	1,679.67	20,693.27	20,693	93,120
079	MARLBOROUGH	16,709,683	972.71	17,178.48	17,178	77,303
080	MERIDEN	123,015,501	8,950.79	13,743.54	13,744	61,846
083	MIDDLETOWN	91,589,594	4,823.67	18,987.53	18,988	85,444
084	MILFORD	118,380,921	5,595.32	21,157.13	21,157	95,207
085	MONROE	56,719,277	3,167.37	17,907.37	17,907	80,583
086 088	MONTVILLE NAUGATUCK	37,988,783	2,248.54	16,894.87	16,895	76,027
089	NEW BRITAIN	70,420,321 158,028,728	4,617.78 11,391.81	15,249.82 13,872.14	15,250 13,872	68,624 62,425
090	NEW CANAAN	89,211,486	4,222.67	21,126.80	21,127	95,071
091	NEW FAIRFIELD	40,031,260	2,116.00	18,918.36	18,918	85,133
092	NEW HARTFORD	18,015,276	935.00	19,267.67	19,268	86,705
093	NEW HAVEN	335,758,684	18,506.96	18,142.29	18,142	81,640
094	NEWINGTON	76,243,886	4,136.09	18,433.81	18,434	82,952
095	NEW LONDON	61,244,513	3,511.61	17,440.58	17,441	78,483
096	NEW MILFORD	60,108,018	3,888.67	15,457.22	15,457	69,557
097 098	NEWTOWN NORFOLK	78,211,463 4,026,525	4,163.13 155.02	18,786.70 25,974.23	18,787 25,974	84,540
099	NORTH BRANFORD	31,902,106	1,749.57	18,234.26	18,234	116,884 82,054
100	NORTH CANAAN	8,457,438	347.63	24,328.85	24,329	109,480
101	NORTH HAVEN	55,568,604	3,210.60	17,307.86	17,308	77,885
102	NORTH STONINGTON	13,048,329	761.46	17,135.93	17,136	77,112
103	NORWALK	222,682,717	12,102.70	18,399.42	18,399	82,797
104	NORWICH	94,872,468	5,265.48	18,017.82	18,018	81,080
106 107	OLD SAYBROOK ORANGE	24,685,387	1,170.93	21,081.86	21,082	94,868
107	OXFORD	41,940,457 32,465,650	2,329.44 1,784.31	18,004.52 18,195.07	18,005 18,195	81,020 81,878
109	PLAINFIELD	33,134,578	2,150.40	15,408.56	15,409	69,339
110	PLAINVILLE	40,164,645	2,304.65	17,427.65	17,428	78,424
111	PLYMOUTH	24,537,271	1,495.60	16,406.31	16,406	73,828
112	POMFRET	10,111,134	571.65	17,687.63	17,688	79,594
113	PORTLAND	22,447,244	1,329.91	16,878.77	16,879	75,954
	PRESTON	11,336,581	633.67	17,890.35	17,890	80,507
116 117	PUTNAM REDDING	20,118,042	1,124.41	17,892.09	17,892	80,514
117	RIDGEFIELD	31,324,883 96,038,576	1,287.21 4,685.64	24,335.49 20,496.36	24,335 20,496	109,510 92,234
119	ROCKY HILL	45,731,056	2,815.63	16,241.86	16,242	73,088
		-119	_,	, •		. 3,000

Connecticut State Department of Education Bureau of Fiscal Services

		(1)	(2)	(3)	(4) State Agency	(5) Local Initiated
			Average		Placement	Placement
			Daily	NCEP	Basic	Basic
District	Dietriet	NOF	Membership	2019-2020	Contribution	Contribution
District Code	District Name	NCE 2019-2020	(ADM)	(Col 1 /	(Col 3,	(Col 3 x 4.5,
Code	Name	2019-2020	2019-2020	Col 2)	Rounded)	Rounded)
121	SALEM	10,346,343	631.52	16,383.24	16,383	73,725
122	SALISBURY	8,980,445	336.27	26,706.05	26,706	120,177
123 124	SCOTLAND SEYMOUR	4,425,775 34,926,951	184.01 2,252.94	24,051.82 15,502.83	24,052 15,503	108,233 69,763
125	SHARON	6,202,801	153.62	40,377.56	40,378	181,699
126	SHELTON	73,137,004	4,839.54	15,112.39	15,112	68,006
127	SHERMAN	8,728,451	391.73	22,281.80	22,282	100,268
128	SIMSBURY	74,110,051	4,105.94	18,049.47	18,049	81,223
129	SOMERS	24,054,965	1,342.46	17,918.57	17,919	80,634
131	SOUTHINGTON	97,607,002	6,277.62	15,548.41	15,548	69,968
132 133	SOUTH WINDSOR SPRAGUE	76,117,172	4,638.90	16,408.45	16,408	73,838
134	STAFFORD	6,403,572 27,724,976	382.01 1,484.86	16,762.84 18,671.78	16,763 18,672	75,433 84,023
135	STAMFORD	304,510,805	16,114.14	18,897.12	18,897	85,037
136	STERLING	7,937,984	504.21	15,743.41	15,743	70,845
137	STONINGTON	39,342,058	2,057.95	19,117.11	19,117	86,027
138	STRATFORD	119,944,071	7,103.22	16,885.87	16,886	75,986
139	SUFFIELD	35,842,107	2,034.02	17,621.31	17,621	79,296
140	THOMASTON	16,025,840	967.43	16,565.37	16,565	74,544
141	THOMPSON	19,624,786	1,004.00	19,546.60	19,547	87,960
142	TOLLAND	39,751,860	2,403.50	16,539.16	16,539	74,426
143	TORRINGTON	75,898,310	4,232.44	17,932.52	17,933	80,696
144 145	TRUMBULL UNION	112,977,339 1,970,930	6,615.36 82.21	17,078.03 23,974.33	17,078 23,974	76,851 107,884
146	VERNON	58,017,252	3,370.23	17,214.63	17,215	77,466
147	VOLUNTOWN	6,694,629	324.85	20,608.37	20,608	92,738
148	WALLINGFORD	106,000,056	5,644.11	18,780.65	18,781	84,513
151	WATERBURY	282,765,759	18,163.79	15,567.55	15,568	70,054
152	WATERFORD	49,962,587	2,655.59	18,814.12	18,814	84,664
153	WATERTOWN	46,500,792	2,756.24	16,871.10	16,871	75,920
154	WESTBROOK	17,796,499	678.15	26,242.72	26,243	118,092
155	WEST HARTFORD	171,599,108	9,640.51	17,799.80	17,800	80,099
156 157	WEST HAVEN WESTON	102,051,769 52,617,530	6,852.76 2,258.58	14,892.07 23,296.73	14,892 23,297	67,014 104,835
158	WESTPORT	117,771,332	5,266.19	22,363.67	22,364	100,637
159	WETHERSFIELD	63,932,038	3,805.44	16,800.17	16,800	75,601
160	WILLINGTON	12,147,557	616.64	19,699.59	19,700	88,648
161	WILTON	83,227,433	3,826.45	21,750.56	21,751	97,878
162	WINCHESTER	22,999,899	1,104.66	20,820.79	20,821	93,694
163	WINDHAM	60,483,330	3,299.23	18,332.56	18,333	82,497
164	WINDSOR	69,894,318	3,917.95	17,839.51	17,840	80,278
165	WINDSOR LOCKS	33,036,287	1,626.17	20,315.40	20,315	91,419
166 167	WOLCOTT WOODBRIDGE	35,271,818	2,348.32	15,020.02	15,020	67,590
169	WOODSTOCK	27,954,638 19,430,724	1,548.82 1,287.57	18,048.99 15,091.00	18,049 15,091	81,220 67,910
201	DISTRICT NO. 1	10,605,312	356.00	29,790.20	29,790	134,056
204	DISTRICT NO. 4	18,198,262	874.91	20,800.15	20,800	93,601
205	DISTRICT NO. 5	41,171,790	2,199.50	18,718.70	18,719	84,234
206	DISTRICT NO. 6	16,288,128	714.11	22,808.99	22,809	102,640
207	DISTRICT NO. 7	19,011,530	930.00	20,442.51	20,443	91,991
208	DISTRICT NO. 8	26,431,242	1,490.00	17,739.09	17,739	79,826
209	DISTRICT NO. 9	19,801,166	888.50	22,286.06	22,286	100,287

Connecticut State Department of Education Bureau of Fiscal Services

	•	(1)	(2)	(3)	(4)	(5)
					State Agency	Local Initiated
			Average		Placement	Placement
			Daily	NCEP	Basic	Basic
			Membership	2019-2020	Contribution	Contribution
District	District	NCE	(ADM)	(Col 1 /	(Col 3,	(Col 3 x 4.5,
Code	Name	2019-2020	2019-2020	Col 2)	Rounded)	Rounded)
210	DISTRICT NO. 10	36,589,125	2,314.68	15,807.42	15,807	71,133
211	DISTRICT NO. 11	5,901,342	246.14	23,975.55	23,976	107,890
212	DISTRICT NO. 12	18,050,956	562.17	32,109.43	32,109	144,492
213	DISTRICT NO. 13	33,591,780	1,526.06	22,012.10	22,012	99,054
214	DISTRICT NO. 14	31,239,535	1,370.24	22,798.59	22,799	102,594
215	DISTRICT NO. 15	70,298,312	3,705.06	18,973.60	18,974	85,381
216	DISTRICT NO. 16	35,299,796	2,115.26	16,688.16	16,688	75,097
217	DISTRICT NO. 17	38,393,678	1,976.95	19,420.66	19,421	87,393
218	DISTRICT NO. 18	29,051,040	1,289.18	22,534.51	22,535	101,405
219	DISTRICT NO. 19	18,127,094	878.00	20,645.89	20,646	92,907
		9,010,725,628	507,121.83	3,210,286.39	3,210,293	14,446,284

Policy Concerning Definition of Capital Expenditures for Land and Buildings

Policy No. 2020-1

Background:

Section 10-261(a)(3) of the Connecticut General Statutes defines Net Current Expenditures (NCE), which are used in determination of the Per Pupil Cost used in the calculation of Special Education Excess Cost grants per Section 10-76g. The definition of NCE specifically excludes "capital expenditures for land, buildings, equipment otherwise supported by a state grant pursuant to chapter 173 and debt service". Through regulation and policy, the State Department of Education (CSDE) narrowed the definition to include minor capital improvements. Specifically, Regulation 10-261(c) provided a definition of capital expenditures, which included remodeling of buildings and extensions of service systems. CSDE Policy No. 85-2 further defined these terms to exclude the more minor types of capital expenditures such as those involving less than 20 percent of the building area or replacing roofs. Regulation 10-261(c) was repealed in 1997; CSDE continues to adhere to the definitions provided in the regulation and policy.

To accommodate the requirements of Policy 85-2, CSDE requires districts to report "major" and "minor" school construction expenditures separately in the Education Financial System (EFS); major costs are excluded, minor costs included, in the calculation of NCE. Federal accounting guidelines do not make a distinction between major and minor construction; CSDE combines these for federal reporting.

Issue:

Due to the definitions currently being used, significant one-time expenditures for roof replacements or many smaller remodeling projects are included in the annual per-pupil costs used to determine the basic contribution amounts that districts must expend for each special education student before the state begins to reimburse for the student's special education costs. Additionally, these "minor" school construction expenditures are currently included in per-pupil expenditures calculated for public reporting.

The common definition of "capital expenditures for land, buildings, equipment otherwise supported by a state grant pursuant to chapter 173" would include the types of "minor" expenditures that are currently excluded; projects such as roof replacements would normally be classified as capital expenditures. Inclusion of these "minor" capital expenditures in NCE can cause wide variances in per pupil expenditures from year to year and from one school or district to another.

Recommended Policy:

Rescind CSDE Policy 85-2. Eliminate the distinction between major and minor school construction for expenditure reporting.

Rationale:

The recommended policy will exclude all capital expenditures for land and buildings from NCE, improving consistency and comparability of data from year to year and from one school or district to another. This will help to reduce one-year swings in NCE which in turn will make special education excess cost grants more predictable for districts.



Memorandum

DATE: October 19, 2020

TO: Board of Education

FROM: Dr. Alan Addley, Superintendent of Schools

Richard Rudl, Director of Finance & Operations

SUBJECT: FY 21 Re-opening Expenditures

Provided is an update on the re-opening expenditures for Fiscal Year 2021. We have received a proposal from Lionheart Cleaning to perform contracted custodial work on Saturdays starting October 17th through the end of the school year. The total cost is \$251,250.

Also included in this document is proposed transfers that will go to the Board of Education's Finance Subcommittee totaling \$315,052. If approved it would cover the cost of four of the seven elementary teachers added to adhere to social distancing. The transfers come from savings from under-enrolled sections at the elementary schools as well as savings from transportation due to the school year being shortened from 180 days to 177 days.

Included in the forecast are 19.2 FTE's (7.0 FTE Elementary Teachers, 4.0 FTE Campus Monitors, 2.0 FTE Technicians, 6.0 FTE Lunch Monitors, 0.2 FTE Nurse). For positions that are unfilled, we are assuming a benefits package of Employee plus one and will update the forecast based on employee elections as well as actual start date.

The district has been approved for two grants, the ESSER grant for \$134,611 and \$347,497 for the Coronavirus Relief Fund. The State Department of Education announced the ability to reallocate costs among categories for the Coronavirus Relief Grant as these funds must be expended by December 30th. We will submit for re-allocation to move some items to the Plexiglas line item but this will not change the overall awarded dollar amount.

Currently total spending is forecasted at \$3,157,149 with grant reimbursements of \$482,108 bringing the total down to \$2,675,041. We are recommending for BOE approval transfers totaling \$315,052, which would bring the total amount to \$2,359,989.

We will continue throughout the year to bring recommended transfers to the BOE for consideration as potential sources of budgetary relief materialize. Areas that will anticipate creating savings that could be moved to offset some of these costs include:

- \$35,354 for intramurals, which are currently not being held due to COVID-19 restrictions. This is an estimate that intramurals will be on hold until December 31st.
- \$13,400 for custodial related to not hosting YMCA basketball through December 31st.
- \$6,275 for the weight room supervision being on hold.
- \$6,000 for Music Transportation for half the year.
- \$25,000 furniture

It is possible other areas will materialize that are not listed above as the year progresses and we will continue to bring those items to BOE Finance Committee for discussion.

Category	Operating	g Grants Total		Less	Less	Total
	Fund		Spending	Grants	Proposed	
					Operating	
					Transfers	
Staffing	\$1,515,347	\$12,497	\$1,527,844	\$(12,497)	\$(315,052)	\$1,200,295
Facilities	\$834,508	\$368,160	\$1,202,668	\$(368,160)	\$0	\$834,508
Technology	\$187,776	\$92,611	\$280,387	\$(92,611)	\$0	\$187,776
Athletics	\$67,860	\$0	\$67,860	\$0	\$0	\$67,860
Transportation	\$0	\$8,840	\$8,840	\$(8,840)	\$0	\$0
Materials	\$69,551	\$0	\$69,551	\$0	\$0	\$69,551
Total	\$2,675,041	\$482,108	\$3,157,149	\$(482,108)	\$(315,052)	\$2,359,989

Darien Public Schools Anticipated Re-Opening Cost Estimates RC28

										Less	Los	s Coronavirus	D	Net rojection
				Co	oronavirus				Total	Proposed		elief Funds +		After
Category	Description	P	rojection	Re	elief Funds	E	SSER Grant		Spending	Transfers	E:	SSER Grant	Т	ransfers
Staffing	3rd Grade Teacher at Hindley	\$	66,169	\$	_	\$	_	\$	66,169	\$ (66,169)	\$	-	\$	-
Staffing	2nd Grade Teacher at Holmes	\$	113,025	\$	=	\$	-	\$	113,025	\$ (113,025)	\$	-	\$	-
Staffing	4th Grade Teacher at Holmes	\$	72,085	\$	-	\$	-	\$	72,085	\$ -	\$	-	\$	72,085
Staffing	1st Grade Teacher at Royle	\$	90,297	\$	-	\$	-	\$	90,297	\$ -	\$	-	\$	90,297
Staffing	4th Grade Teacher at Royle	\$	54,396	\$	-	\$	-	\$	54,396	\$ (54,396)	\$	-	\$	-
Staffing	5th Grade Teacher at Tokeneke	\$	63,396	\$	-	\$	-	\$	63,396	\$ (63,396)	\$	-	\$	-
Staffing	3rd Grade at Ox Ridge	\$	56,313	\$	-	\$	-	\$	56,313	\$ -	\$	-	\$	56,313
Staffing	7 Part Time Custodians	\$	138,577	\$	12,497	\$	-	\$	151,074	\$ -	\$	(12,497)	\$	138,577
Staffing	4 LPN's (Contracted Service)	\$	238,000	\$	-	\$	-	\$	238,000	\$	\$	-	\$	238,000
Staffing*	Campus Monitors (4.0 FTE)	\$	130,192		-	\$	-	\$	130,192	\$	\$	-	\$	130,192
Staffing*	Technology Technicians (2.0 FTE)	\$	141,920	\$	-	\$	-	\$	141,920	\$ -	\$	- ,	\$	141,920
	Lunch monitors part time (2 Per Elementary school, 3 MS													
Staffing*	Lunch Monitors 6.0 FTE)	\$	187,200	\$	-	\$	-	\$	187,200	\$	\$	-	\$	187,200
Staffing	0.2 FTE Nurse	\$	13,973	\$	-	\$	-	\$	13,973	\$	\$	-	\$	13,973
Staffing**	Health Insurance for additional staff	\$	129,383	\$	-	\$	-	\$	129,383	\$ (18,066)	\$	-	\$	111,317
Staffing	Staff Development	\$	20,421	\$	-	\$	-	\$	20,421	\$ -	\$	-	\$	20,421
Staffing	Nursing coverage for COVID phone line		TBD	\$	-	\$			TBD	\$ -	\$	-		TBD
Staffing	Substitute Coverage due LOA due to COVID	Ļ.	TBD	\$	-	\$	-	-	TBD	\$ -	\$			TBD
Subtotal		\$	1,515,347	\$	12,497	\$	-	\$	1,527,844	\$ (315,052)	\$	(12,497)	\$ 1	1,200,295
Facilities**	Plexiglas Partitions	\$	66,114	\$	241,091	\$	-	\$	307,205	\$ -	\$	(241,091)	\$	66,114
Facilities	Lunch tables	\$	6,439	\$	-	\$	-	\$	6,439	\$ -	\$	-	\$	6,439
Facilities*	Contracting Cleaning Service	\$	115,500	\$	-	\$	-	\$	115,500	\$ -	\$	-	\$	115,500
Facilities	Weekend Contracted Cleaning Service	\$	251,250	\$	-	\$	-	\$	251,250	\$ -	\$	-	\$	251,250
Facilities	Handwashing Stations	\$	143,699	\$	-	\$	-	\$	143,699	\$ -	\$	-	\$	143,699
Facilities	Touchless Hand sanitizer Stations	\$	-	\$	-	\$	42,000	\$	42,000	\$ -	\$	(42,000)		-
Facilities**	PPE's	\$	19,764	\$	61,506	\$	-	\$	81,270	\$ -	\$	(61,506)	\$	19,764
Facilities	Bike Racks	\$	2,625	\$	-	\$	-	\$	2,625	\$ -	\$	-	\$	2,625
Facilities	Custodial Supplies (Wipes, Mops, Sprays)	\$	96,437	\$	23,563	\$	-	\$	120,000	\$ -	\$	(23,563)	\$	96,437
Facilities	HVAC Independent Evaluation & Repairs	\$	11,200	\$	-	\$	-	\$	11,200	\$ -	\$	-	\$	11,200
Facilities	Police for Ox Ridge, Holmes and MMS	\$	16,251					\$	16,251	\$ -	\$	-	\$	16,251
Facilities**	Storage Boxes	\$	32,163	\$	-	\$	-	\$	32,163	\$ -	\$	-	\$	32,163
Facilities	Tents	\$	3,500	\$	-	\$	-	\$	3,500	\$ -	\$	- 1	\$	3,500
Facilities*	Exhaust Fans-Survey and Repairs	\$	32,263	\$	-	\$	-	\$	32,263	\$ -	\$	-	\$	32,263
Facilities	MS Exhaust Fans-Survery and Repairs	\$	14,895	١.		١.		\$	14,895	\$ -	\$	-	\$	14,895
Facilities	Elementary Library Air Conditioning units and electric upgrade	\$	22,407	\$	-	\$	-	\$	22,407	\$ -	\$	-	\$	22,407
Facilities	Custodial Overtime for cleaning		TBD	\$	-	\$	-		TBD	\$ -	\$	-		TBD
Facilities	Increased Electricity due to HVAC purge	_	TBD	\$		\$			TBD	\$ 	\$			TBD
Subtotal		\$	834,508	\$	326,160	\$	42,000	\$	1,202,668	\$ -	\$	(368,160)	\$	834,508
Technology	Increased Internet Speed from 2gb to 3gb	\$	13,200	\$	-	\$	-	\$	13,200	\$ -	\$	-	\$	13,200
Technology	Enhancement to Firewall	\$	45,600	\$	-	\$	-	\$	45,600	\$ -	\$	-	\$	45,600
Technology	Charging Stations for elementary devices	\$	-	\$	-	\$	18,999	\$	18,999	\$ -	\$	(18,999)	\$	-
Technology	Document Camera's	\$	-	\$	-	\$		\$	45,635	\$ -	\$	(45,635)	\$	_
Technology	Cables for Document Cameras	\$	5,435	\$	-	\$	-	\$	5,435	\$ -	\$	-	\$	5,435
Technology	K-2 Chromebook Covers	\$	26,917	\$	-	\$	-	\$	26,917	\$ -	\$	-	\$	26,917
Technology	View Sonics to turn conference rooms to classrooms	\$	39,475	\$	-	\$	-	\$	39,475	\$ -	\$	-	\$	39,475
Technology	Zoom Renewal	\$	22,000	\$	-	\$	-	\$	22,000	\$ -	\$	-	\$	22,000
Technology	Zoom Participant Upgrade	\$	900	\$	-	\$	-	\$	900	\$ -	\$	-	\$	900
Technology	Additional Zoom Licenses	\$	10,000	\$	-	\$	-	\$	10,000	\$ -	\$	-	\$	10,000
Technology	Screencastify	\$	-	\$	-	\$	8,750	\$	8,750	\$ -	\$	(8,750)	\$	
Technology	Book Creator	\$	-	\$	-	\$	13,500	\$	13,500	\$ -	\$	(13,500)	\$	- 1
Technology	SeeSaw	\$	-	\$	-	\$	5,727	\$	5,727	\$ -	\$	(5,727)	\$	-
Technology	Additional Devices and Equipment	\$	24,250	\$	-	\$	-	\$	24,250	\$ - 1	\$	- 1	\$	24,250
Subtotal		\$	187,776	\$	-	\$	92,611	\$	280,387	\$ -	\$	(92,611)	\$	187,776

Darien Public Schools Anticipated Re-Opening Cost Estimates RC28

Category	Descr	ription	Pro	jection		ronavirus lief Funds		SSER Grant	Total Spending	Less roposed ransfers	Rel	Coronavirus ief Funds + SER Grant		Net ojection After ransfers
Materials	Art Materials		\$	7,926	\$	_			\$ 7,926	\$ -	\$	-	\$	7,926
Materials	Re-opening State Plan		\$	978	ĺ				\$ 978	\$ -	\$	-	\$	978
Materials	ELP Materials		\$	1,990					\$ 1,990	\$ -	\$	-	\$	1,990
Materials	Literacy Materials		\$	32,530	\$	-			\$ 32,530	\$ -	\$	-	\$	32,530
Materials	Music Supplies	1	\$	6,295	\$	-			\$ 6,295	\$ -	\$	-	\$	6,295
Materials	Math Materials		\$	19,832	\$	-	L		\$ 19,832	\$ -	\$	-	\$	19,832
Subtotal			\$	69,551	\$	-	\$	-	\$ 69,551	\$ -	\$	-	\$	69,551
Athletics	YMCA		\$	67,860	\$	-	\$	-	\$ 67,860	\$ -	\$	-	\$	67,860
Subtotal			\$	67,860	\$	-	\$	-	\$ 67,860	\$ -	\$	-	\$	67,860
Transportation	Bus Sanitation		\$	-	\$	8,840			\$ 8,840	\$ -	\$	(8,840)	\$	-
Subtotal			\$	-	\$	8,840	\$	-	\$ 8,840	\$ -	\$	(8,840)	\$	-
Total Projected	l Expenditures		\$ 2,	675,041	\$	347,497	\$	134,611	\$ 3,157,149	\$ (315,052)	\$	(482,108)	\$ 2	,359,989

^{*}New Item from Previous Report

^{**}Partial new request